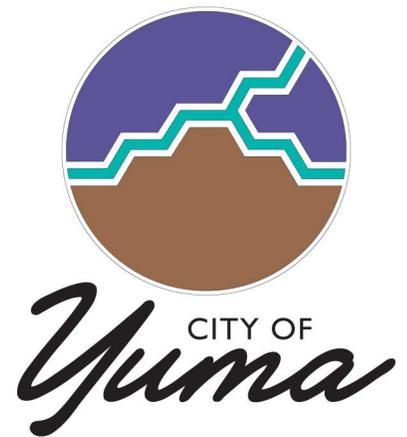




City of Yuma, Arizona

Annual Budget

Fiscal Year 2015 - 2016



City of Yuma Arizona

2015-2016 Annual Budget

PRESENTED TO:

City Council

Douglas J. Nicholls, Mayor
Edward C. Thomas,
Deputy Mayor
Cody Beeson
William Craft
Gary Knight
Leslie L. McClendon
Gary Wright

Prepared and Presented By:

Gregory K. Wilkinson
City Administrator

Ricky Rinehart
Deputy City Administrator

Steven W. Moore
City Attorney

Lynda L. Bushong
City Clerk

Laurie L. Lineberry
Community Development

Jay Simonton
Utilities

Steve Irr, Chief
Fire Department

James L. Hamersley
Information Technology

James F. Coil, Judge
Municipal Court

Deborah Wendt
Parks & Recreation

John Lekan, Chief
Police Department

Joel Olea
Public Works

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Engineering

Donald (Pat) Wicks
Finance

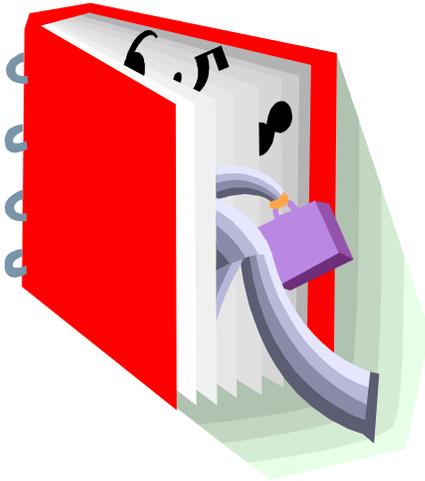
Ron Corbin
Human Resources

And
The Staff of the City of Yuma

City of Yuma Annual Budget Fiscal Year 2015-2016

How To Use This Document

This budget is divided into five sections: Overview, Fund Information, Department Information, Capital Spending and Debt Management, and the Appendix. Throughout the document, the City of Yuma is referenced as the “City.”



The **Overview** contains the City Administrator’s budget message, which discusses the major changes in this year’s budget, followed by a budget analysis by classification and fund table. It also includes budget highlights, the City’s mission, and organization chart. A flowchart depicting the budget process for both the department budgets and the Capital Improvement Program is shown. Financial policies are included in this section as well as a brief overview of the City’s revenues and funds.

The **Fund Information** section is focused on the different funds the City utilizes. Fund summaries show the activity in each fund to include, beginning balance, revenues, expenditures/expenses, transfers, and ending balance. This summary is followed by a schedule of revenues for the respective fund and an expenditure summary showing what departments utilize that fund.

Department Information provides each department’s budget message. The messages include functions of the department, goals for next year, accomplishments, and staffing level. It also displays department expenditures in two views. One table gives an overall picture of the department listed by division. The other table(s) breaks a department out by fund and then displays the information by the following categories: personal services, operating and maintenance, debt service, and capital outlay.

The **Capital Spending and Debt Management** section covers the Capital Improvement Program budget and a discussion on how the City uses various financing tools to fund these projects. It explains the CIP process, provides information on different funding sources, lists the capital improvement projects, and summarizes the City’s outstanding debt.

The **Appendix** contains a Glossary and six schedules. Schedule 1 lists revenue information by fund. Schedule 2 lists the department’s expenditures within each fund. These worksheets display 2013-2014 actual expenditures, 2014-2015 adjusted budget, 2014-2015 estimates, and the request for 2015-2016. Schedule 3 shows the Outside Agency listing. Every year the City provides support to various organizations within the city. This page displays their current year funding and the proposed funding for 2015-2016. Schedule 4 displays the supplemental or new positions included in the budget. Schedule 5 is the city’s staffing level and lists all the full time positions within the organization. Schedule 6 contains the City’s Salary Schedule. Schedule 7 is the City’s Budget Resolution for 2016 while Schedule 8 provides the 2015 Maximum Tax Levy Worksheet. Finally, a Glossary is provided.

City of YUMA
2015-2016 Annual Budget
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Distinguished Budget Presentation Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Yuma

Arizona

For the Fiscal Year Beginning

July 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Yuma, Arizona for its annual budget for the fiscal year beginning July 1, 2014. This is the eleventh time the City of Yuma has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

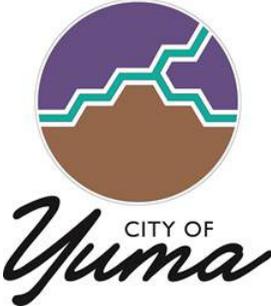
Overview

OVERVIEW

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CITY ADMINISTRATION

One City Plaza
Yuma, AZ 85364
928-373-5011 (phone)
928-373-5012 (fax)



Mayor and City Council
City of Yuma, Arizona

RE: Budget Message for Fiscal Year 2015-16

Mayor and City Council:

In accordance with the Yuma City Charter, I am transmitting the City Administrator's city budget for Fiscal Year 2015-16. This document has been filed with the City Clerk's office as required and finalizes the annual review process by the City Council leading to eventual adoption.

In previous years, the City budget, personnel, and equipment have been cut to reduce expenditures in light of reduced revenues. Over the last three years this has reversed itself and the City has seen revenue growth in the three percent range.

Our CIP budget continues to be limited especially in the area of roadway maintenance and construction. Housing construction continued to improve this past year which has raised the workload now for several years in a row. We are continually assessing what is needed to support the community as growth is returning. We continue with strict spending oversight and are continuing to assess and implement cost saving measures and projects. The largest project will be a City-wide upgrade of electrical, HVAC, lighting, and natural gas equipment which will provide substantial savings over the next decade. Numerous cost saving implementations such as recycling, photovoltaic panels, and electrical and lighting retrofits are paying off and we are beginning to see monetary savings. The majority of our costs savings implementations will come on line this fiscal year. We are starting additional recycling education classes in our schools through the Vista program, which we hope will result in more savings in the recycling area.

Our approach over the last couple of years has put us in a position that continues to allow us to replace some aging equipment, but we still have issues with a large percentage of our vehicle fleet. In previous years we had reduced some taxes and fees to assist in the local economic recovery, but due to State unfunded mandates we can no longer afford those previous tax cuts.

Revenues continue to show a positive trend although somewhat below the three percent range from the previous two years. Continued State sweeps of City HURF funds, failure to fix the Public Safety Personnel Retirement System (PSPRS,) and new requirements to fund state agencies are putting a significant burden on the City's budget. Medical cost increases will require additional city funding and increases passed on to the employees in the way of copays, deductibles, and monthly employee costs. The budget includes a small amount to offset some of the employee's new costs to prevent loss of take home pay.

While revenues have increased moderately, we are continuing to look for areas to save money and we will continue to review costs associated with all our operations. One of the areas we will be evaluating is possible cost savings in changing out our street lighting technology. We have also changed our hiring and training practices within the Fire Department which will reduce our costs to bring in new Firefighters. We

will continue to use prison crews and look at new areas of cost sharing and offsets through Public partnerships or Public-Private partnerships this next year. Solar arrays are now on line at the Civic Center, City Hall, Desert Dunes and Agua Viva over the last couple of years. We will evaluate other possible areas for public-private partnerships with power purchase agreements if they yield savings for similar projects in 2016. We will continue to make some minor structural changes in our organization as needed to gain the most efficiency and accommodate new workloads. The most significant will be to reestablish the Engineering Department.

For the last several years a significant area of concern continues to be funding for maintenance of our streets and basins. We are not able to make up this shortfall and we continue to fall further behind in asphalt replacement. We were hopeful the state would provide the full HURF funding allotment to the City as they had indicated they would but yet again that did not happen. An additional portion of HURF was again reallocated. With the continued shortfalls no CIP projects will be funded out of HURF funds. We continue to frugally use remaining funds to take care of the largest issues and continue to use slurry seal, with Road Tax funding, to hold the roads together until we can identify funds to rectify the issue. The HURF must be returned in its full allocation and we will require a new revenue source to make up for the money the state has taken in order to repair and repave our roads.

Our employees are the reason the City continues to operate as successfully as it has with reduced manpower. This budget sets priorities in many areas and conservatively moves forward to continue to address issues created by new growth and by funding shortfalls from the last seven years.

Observations for This Budget

Every Department in the City continues to do their part to watch and hold down expenditures while striving to keep their services up to the level our citizens expect. This budget continues to fund ERP for high cost items over \$50,000.

Personnel

Implementation of the Affordable Health Care Act, Medical cost increases, and increased plan use has driven the City and employee medical insurance costs significantly higher the last two years. The State Legislature and Governor must pass and approve legislation and get it to the voters to fix the Public Safety Retirement System this next year or costs will continue to escalate beyond our ability to handle.

The Affordable Health Care implementation will dictate that we keep part time employees limited to 28 hours per week as health care costs are unaffordable for part time employees. Significant fines associated with violating portions of the Act make oversight of this and other areas of the law critical. This has a larger impact on Parks and Recreation, but will also have some minimal effects in other departments.

Training

Travel and Education budgets were originally kept flat with no increases to fund critical training in most areas. Travel budgets were reduced slightly by Council action.

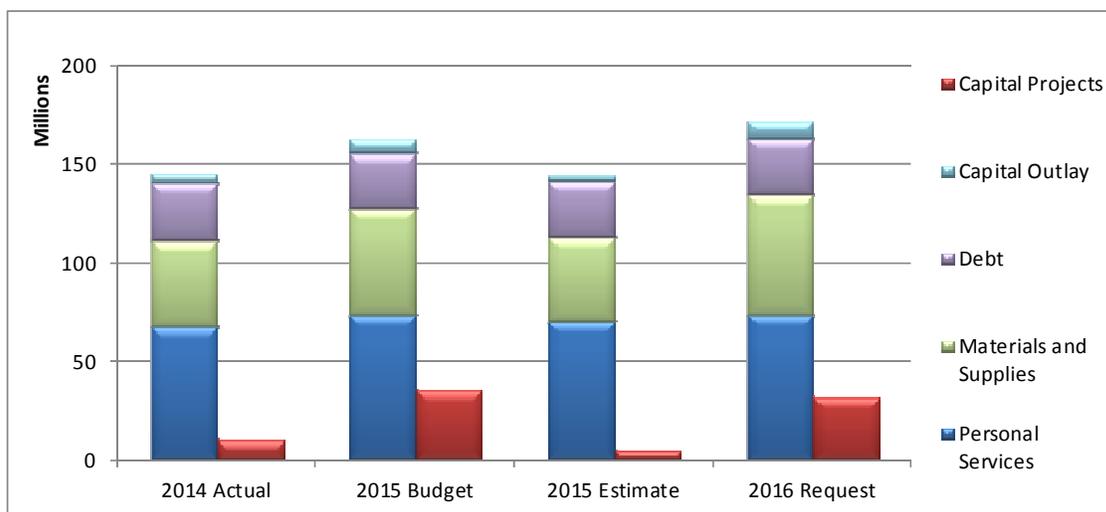
Property Taxes and Fees

Due to new burdens put on by the State to pay for State Departments the State previously funded and failure to fix the PSPRS the City can no longer afford to keep in place the property tax cuts from 2012 and 2013. While staff recommended the maximum tax rate of \$2.2440 per \$100 of assessed value to yield a tax levy of \$11.7 million, Council adopted a tax rate of \$2.0704 to produce a levy of \$10.8 million.

Acknowledgements

I wish to again acknowledge Finance Director Pat Wicks, Budget Manager Wendy Wrenn, CIP Administrator Czarina Gallegos, and their staffs for their work in the preparation of this budget. All our Department Directors and their staffs were a key component to maintaining a balanced budget and deserve recognition. Each employee in the organization has done a superb job over the last several years, stretching funding while keeping a great customer service attitude. We have great employees in a great community and we are fortunate to have both. I am proud to lead this organization and we will continue to move forward as our economy continues to grow.

We have submitted an operating budget of \$172 million and a capital budget of \$32 million. This yields an all funds budget of \$205 million in anticipated expenditures for the coming fiscal year. Please refer to the chart below for an overall breakdown of past, present, and proposed budget costs. Please also refer to the succeeding tables that expand on the presentation provided by the chart. The City's budget is complex and we are always searching for ways to make the budget more understandable.



	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST	Change
PERSONAL SERVICES	\$ 67,809,505	\$ 73,936,479	\$ 70,711,550	\$ 74,610,043	0.91%
MATERIALS AND SUPPLIES	44,312,330	54,073,704	42,809,248	60,494,678	11.87%
DEBT	29,283,960	28,416,023	28,428,874	28,414,819	0.00%
CAPITAL OUTLAY	4,362,070	7,863,930	2,574,486	9,208,444	17.10%
TOTAL OPERATIONAL	145,767,865	164,290,136	144,524,158	172,727,984	5.14%
CAPITAL PROJECTS	10,931,572	36,202,200	5,274,433	32,850,000	-9.26%
TOTAL BUDGET	\$ 156,699,437	\$ 200,492,336	\$ 149,798,591	\$ 205,577,984	2.54%

The Year Ahead

The budget for FY 2015-16 is based on new growth and handling the new burdens put on us by the State and the handling of the retirement systems. It will be absolutely critical that the PSPRS system is fixed by the State in the next legislative session so it can go to the voters in the fall of 2016. No other issue should be of higher importance to the State of Arizona. We owe our public safety personnel a solid, yet affordable retirement system which they have earned and we need to get it fixed immediately.

Overall we see continued growth of about 3% and we are hopeful we can start to see a more stable economic pattern emerging. Previous dips in property evaluations are hopefully behind us and we see continued recovery for the next fiscal year. Our employees have carried us through the last few lean years by covering the workload from positions that were not refilled. Hopefully, the recovery trend will continue to solidify. We have the quality personnel in our organization to lead us forward and I have confidence in our employees' ability to carry out our mission to provide excellent support and services to our citizens. We look forward to working with you in the coming year as we continue to provide superb customer friendly quality services for our citizens of Yuma.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "G. Wilkinson", with a long horizontal flourish extending to the right.

Greg Wilkinson
City Administrator

Budget by Classification and Fund

	2015 BUDGET	2016 BUDGET	REQ-BDG		
1-Personal Services	72,877,524	74,036,154	1,158,630	Payroll may have increased in total, but many funds saw reductions in their payroll budgets. The culprit in General Fund was the cost of the Public Safety Pension plan. For Police and Fire, the overall pension increase was \$2 million. This pension increase was the primary reason behind a recommended property tax increase.	
001-General Fund	50,805,177	53,086,292	2,281,115		
101-Highway User Revenue Fund	2,404,423	2,516,982	112,559		
102-City Road Tax Fund	2,325,394	2,320,279	(5,115)		
111-Public Safety Tax Fund	7,126	6,836	(290)		
122-2% Tax Fund	2,070,692	1,971,724	(98,968)		
141-Mall Maintenance Fund	95,615	97,105	1,490		
1xx-Grant Funds	2,223,525	1,261,835	(961,690)		
405-YRCS Fund	528,425	529,412	987		
406-YRCS Fund Communication Grants	-	-	-		
412-Desert Hills Golf Course	1,424,230	846,651	(577,579)		
421-Water Fund	5,040,248	5,170,294	130,046		
422-Water Transfer Fund	-	-	-		
431-Wastewater Fund	3,937,663	4,198,714	261,051		
461-Solid Waste Fund	867,218	948,265	81,047		
501-Equipment Maintenance Fund	1,070,489	1,003,022	(67,467)		
502-Insurance Reserve Fund	77,299	78,743	1,444		
2-Materials and Supplies	55,040,659	61,068,567	6,027,908		Operating costs increased \$6 million for all funds, but the increases were primarily in Grant Fund. Many of these grant dollars are for projects that are in the planning stage and likely may never be received. For this reason, Grant funds can show a significant difference between the budgeted expenditure and the estimated annual expenditure. HURF expenditures increased for street maintenance with the temporary increase in HURF funding not diverted by the state. Public safety fund expenditures for personal safety equipment increased concurrently with a reduction in the General Fund.
001-General Fund	12,064,885	10,249,905	(1,814,980)		
002-Community Investment Trust	-	-	-		
003-Riverfront Redevelopment Fund	125,780	-	(125,780)		
004-GF Sales Tax Rebates	-	-	-		
101-Highway User Revenue Fund	3,399,345	4,023,798	624,453		
102-City Road Tax Fund	1,649,665	1,079,734	(569,931)		
111-Public Safety Tax Fund	1,153,616	1,645,647	492,031		
122-2% Tax Fund	2,650,466	3,021,848	371,382		
141-Mall Maintenance Fund	118,890	134,151	15,261		
1xx-Grant Funds	6,068,530	14,306,473	8,237,943		
405-YRCS Fund	1,748,627	1,627,015	(121,612)		
406-YRCS Fund Communication Grants	2,266,064	1,108,656	(1,157,408)		
412-Desert Hills Golf Course	1,572,371	1,196,110	(376,261)		
421-Water Fund	7,442,417	7,142,646	(299,771)		
422-Water Transfer Fund	66,370	65,750	(620)		
425-Water Grants Fund	500,000	500,000	-		
431-Wastewater Fund	6,239,647	6,372,254	132,607		
440-Water Revenue Bond Fund	-	-	-		
450-Wastewater Revenue Bond Fund	-	-	-		
461-Solid Waste Fund	2,322,833	2,687,075	364,242		
501-Equipment Maintenance Fund	2,545,353	2,549,421	4,068		
502-Insurance Reserve Fund	1,455,467	1,705,467	250,000		
511-Equip Replacement Fund	9,468	11,752	2,284		
531-Workers Compensation	1,640,865	1,640,865	-		

This table expands on the presentation by classification (Personal Services, Materials and Supplies, Capital Outlay or Capital Projects) by listing by fund the budgets within each classification.

Budget by Classification and Fund

	2015 BUDGET	2016 BUDGET	REQ-BDG	
3-Debt	28,416,023	28,414,819	(1,204)	Debt service expenditures for 2016 changed only slightly; however, a major refunding transaction is underway (refinancing the debt to lower the effective interest rate) and the anticipated savings are not shown in the budget for 2016.
231-2003 MPC Debt Service Fund	2,629,497	2,368,889	(260,608)	
235-2007B MPC Debt Svc Fund	2,299,570	2,301,170	1,600	
236-2007D MPC Debt Svc Fund	4,804,825	4,803,625	(1,200)	
237-2010 MPC Debt Svc Fund	2,522,331	2,853,381	331,050	
241-Special Assmt Dist67 Fund	-	-	-	
243-Special Assmt Dist68 Fund	382,355	383,725	1,370	
421-Water Fund	7,717,787	7,638,366	(79,421)	
423-Water Capacity Fund	2,420,082	2,451,916	31,834	The refinancing is expected in the first quarter of FY2016.
424-Water System Development Fund	259,176	262,585	3,409	
431-Wastewater Fund	2,395,344	2,366,106	(29,238)	
432-Wastewater Capacity Fund	2,978,488	2,978,488	-	
433-Wastewater Sanitary Sewer Interc	6,568	6,568	-	
4-Capital Outlay	7,955,930	9,208,444	1,252,514	Capital outlay expenditures will vary from year to year depending on budget constraints and capital needs. The budgets listed in this section refer to equipment items to be purchased and are included within the departmental operating budget. The largest dollars appearing in the Capital Outlay section are budgeted in the Equipment Replacement Fund (see the Fund section).
001-General Fund	218,493	-	(218,493)	
101-Highway User Revenue Fund	-	12,000	12,000	
102-City Road Tax Fund	63,621	-	(63,621)	
111-Public Safety Tax Fund	-	733,000	733,000	
122-2% Tax Fund	10,744	-	(10,744)	
1xx-Grant Funds	1,568,565	70,000	(1,498,565)	
405-YRCS Fund	170,000	-	(170,000)	
406-YRCS Fund Communication Grants	693,470	921,750	228,280	
412-Desert Hills Golf Course	5,500	-	(5,500)	
421-Water Fund	50,718	72,000	21,282	
431-Wastewater Fund	251,600	120,000	(131,600)	
511-Equip Replacement Fund	4,923,219	7,279,694	2,356,475	
5-Capital Projects	36,202,200	32,850,000	(3,352,200)	Capital projects differ from capital outlay in that the projects are expenditures to purchase or construct high-cost infrastructure items such as buildings, parks, streets and utility system components. Like capital outlay expenditures, capital projects expenditures can vary significantly each year. Sources of revenue include fund revenues or bond proceeds. Sadly missing from this list are capital projects expenditures from HURF, As late as FY2007, HURF supported up to \$3 million in these expenditures.
102-City Road Tax Fund	4,022,000	4,327,800	305,800	
122-2% Tax Fund	1,849,500	241,200	(1,608,300)	
1xx-Grant Funds	1,402,400	2,352,300	949,900	
311-Capital Projects Fund	11,750,000	6,840,000	(4,910,000)	
321-Parks & Rec Impact Fee FN	560,000	-	(560,000)	
322-Arts & Culture Impact Fee	-	130,000	130,000	
323-Solid Waste Impact Fee FN	359,000	380,000	21,000	
324-Police Impact Fee Fund	186,700	-	(186,700)	
326-General Govt Impact Fee	-	90,000	90,000	
327-Public Works Impact Fee	333,300	70,000	(263,300)	
328-Transportation Impact Fees	1,070,200	362,700	(707,500)	
331-CIP Series B 2007 Bond	2,775,000	3,772,000	997,000	
332-CIP Series D 2007 Bond	3,007,000	2,465,000	(542,000)	
341-Parks & Rec 2012 Dev Fee Fund	-	-	-	
344-Police 2012 Dev Fee Fund	-	-	-	
345-Fire 2012 Dev Fee Fund	-	-	-	
346-General Govt 2012 Dev Fee Fund	-	-	-	
348-Transportation 2012 Dev Fee Fund	-	-	-	
421-Water Fund	695,000	1,880,000	1,185,000	
431-Wastewater Fund	2,721,500	4,304,000	1,582,500	
440-Water Revenue Bond Fund	4,223,100	4,535,000	311,900	
450-Wastewater Revenue Bond Fund	1,247,500	1,100,000	(147,500)	
Grand Total	200,492,336	205,577,984	5,085,648	

Budget by Classification and Fund

	2015 BUDGET	2016 BUDGET	REQ-BDG
1-Personal Services	72,877,524	74,036,154	1,158,630
001-General Fund	50,805,177	53,086,292	2,281,115
101-Highway User Revenue Fund	2,404,423	2,516,982	112,559
102-City Road Tax Fund	2,325,394	2,320,279	(5,115)

Payroll may have increased in total, but many funds saw reductions in their payroll budgets. The culprit in General

Budget by Classification and Fund

	2015 BUDGET	2016 BUDGET	REQ-BDG
1-Personal Services	72,877,524	74,036,154	1,158,630
001-General Fund	50,805,177	53,086,292	2,281,115
5101-Full Time Wages	33,177,449	32,671,859	(505,590)
5102-Part Time Wages	1,279,833	1,320,333	40,500
5103-Overtime Wages	1,410,889	1,660,889	250,000
5104-Standby Wages	255,069	255,069	-
5202-Moving/Relocation Allowance	-	-	-
5301-FICA-Social Security	1,644,202	1,678,457	34,255
5302-FICA-Medicare	495,746	514,123	18,377
5303-Pension	7,625,269	9,696,278	2,071,009
01-Mayor and Council	23,809	25,113	1,304
02-Municipal Court	183,281	146,282	(36,999)
10-City Administration	157,522	147,633	(9,889)
13-City Attorney	90,283	90,381	98
15-Information Tech Services	182,530	196,684	14,154
17-Finance	121,114	128,805	7,691
19-Human Resources	66,263	67,814	1,551
30-Community Development	239,746	239,815	69
42-Engineering	-	35,136	35,136
42-Public Works	36,762	1	(36,761)
50-Parks and Recreation	386,333	340,974	(45,359)
60-Police	3,508,071	4,741,373	1,233,302
70-Fire	2,629,555	3,536,267	906,712
5304-Health-Life-Dental Ins	3,569,816	3,869,701	299,885
5305-Workmans Compensation Ins	1,346,904	1,419,583	72,679
5909-Intracity Work Order Charge	-	-	-

From this “drill-down” view, the increase in public safety pension costs becomes more apparent. Changes occur in the operating budgets as noted in the red in the variances column (“REQ-BDG”).

Another noticeable change in payroll-related is a nearly \$300,000 increase in health insurance cost. Like the General Fund, similar increases are incurred in other funds in which Payroll expenses are recorded.

At some point, the reader will be able to experience first-hand the tool used in the analytical review of this budget. Some may recognize in these views the underlying pivot table of a Microsoft Excel workbook. In the future, this tool will be available on the City’s website to provide even more transparency regarding the budget.

Our Mission

The Yuma City Government exists to provide a forum for public discussion and decision-making. We are committed to deliver quality public services and to advance the social and economic well being of our present and future citizens.

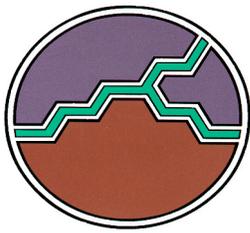
City of Yuma Employees are dedicated to:

Accessibility

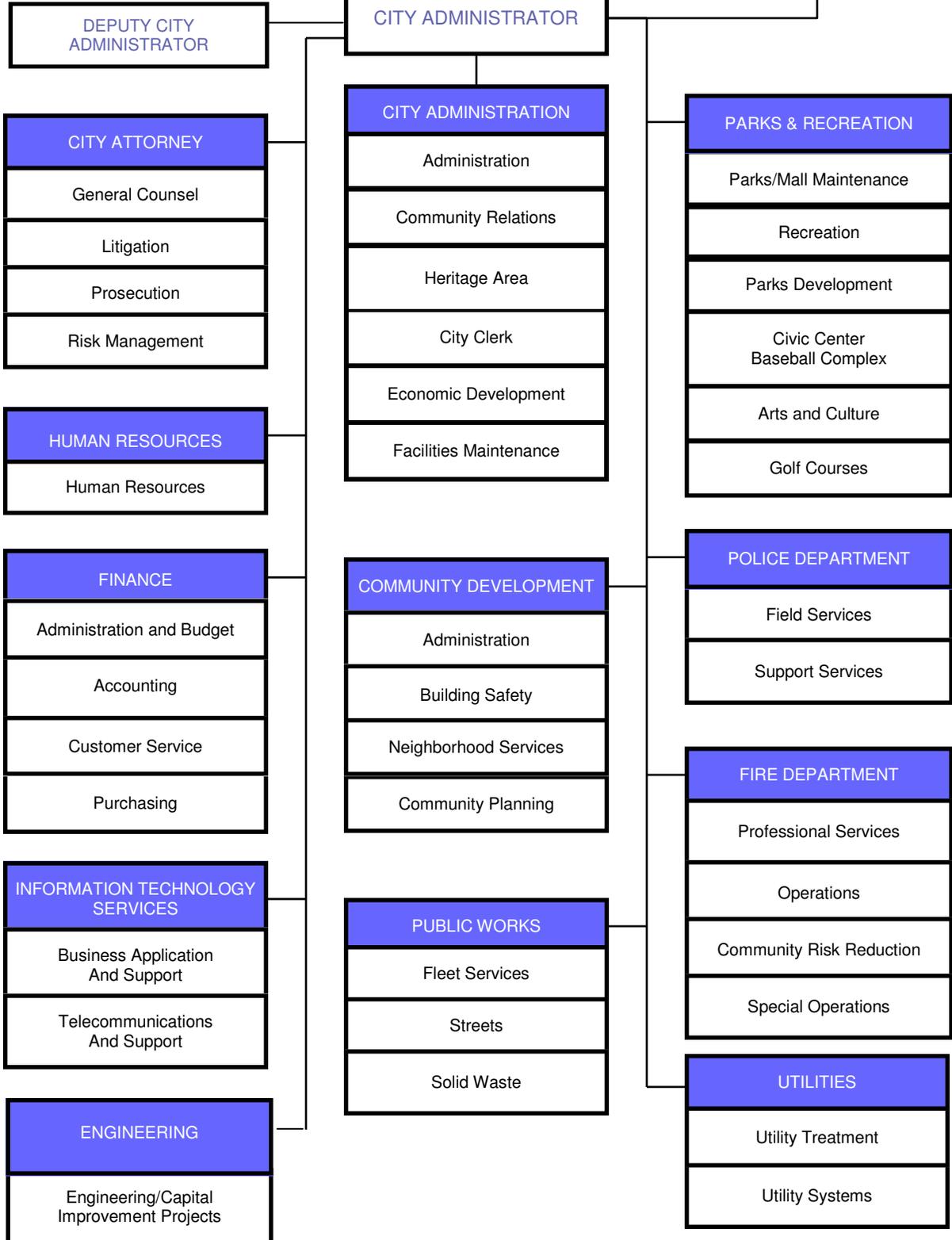
Commitment

Communication

Innovation



City of YUMA



BUDGET PROCESS FLOWCHART

OCTOBER

JANUARY

MARCH

JUNE

Department Budgets

Operating
Budget
Guidelines

Submit Dept.
Operating
Requests

Review
Operating
Requests

Develop
Annual Dept.
Budgets

Council
Worksession
Review

Prepare
Forecast
Models

Public Hearing
& Budget
Adoption

CIP Budget
Guidelines

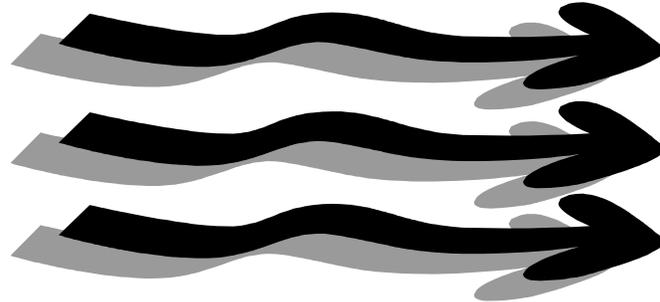
Submit CIP
Requests

Review CIP
Requests

Develop CIP
Budget

Council
Worksession
Review

Capital Improvement Project Budget



Financial Policies –

Financial policies provide guidance and direction while developing the operating and capital improvement project's (CIP) budget and managing the fiscal responsibilities of the City. Their framework lends to responsible long range planning. With these tools, the City continues its quality accounting practices per the Government Finance Officers' Association and Governmental Accounting Standards Board standards.

The City must follow general budget legal requirements established by Arizona law and the City Charter when preparing the annual budget. The chart to the right outlines the various actions and deadlines that must be followed. Under each category are the requirements listed by State Law and City Charter rule.

Statutory Limitations

The primary property tax levy is limited by state law to a two percent increase over the previous year's maximum levy with adjustments for growth and annexation. Secondary taxes, if implemented, are tied to the annual debt services requirements of voter-approved general obligation bonds. Primary tax levy limits are established by the Property Tax Oversight Commission.

The Arizona Constitution mandates an expenditure limitation on the amount the City can appropriate each fiscal year.

Arizona's Constitution contains limitations on bonded debt. Please refer the debt limitation discussion in the Capital Spending and Debt Management section for a review of these limitations.

Action Required	City Charter Deadline	Arizona State Statute Deadline	Process Dates
City Administrator presents proposed operating budget to Council	On or before first Monday in June	NA	May 1
Publish CIP summary and Notice of Public Hearing	No less than two weeks prior to Public Hearing	NA	May 1
City Administrator submits Preliminary Ten-Year CIP to Council	May 1	NA	May 1
CIP Public Hearing	Prior to CIP program adoption	NA	May 20
City Administrator submits Preliminary Budget to Council	NA	NA	June 2
Preliminary Budget adoption	NA	NA	June 3
CIP program adoption	On or before first of July	NA	June 3
Publish summary of budget and Notice of Public Hearing prior to final budget adoption	NA	Once a week for two consecutive weeks following preliminary budget adoption	June 10 & June 16
Truth-In-Taxation Public Hearing; Public hearing for budget	NA	Before final budget adoption	June 17
Final budget adoption	N/A	No later than second Monday in August	June 17
Property Tax Levy adoption	No later than the third Monday in August	No sooner than seven days following final budget adoption and no later than the third Monday in August	July 1

Basis of Budgeting and Accounting

The City prepares its annual budget and financial report using the modified accrual basis of accounting for both governmental and proprietary funds in accordance with generally accepted accounting principles (GAAP). There are differences between the basis of budgeting and the basis of accounting that are outlined below.

- Depreciation is not budgeted.
- Capital purchases of proprietary funds are budgeted as expenditures.
- Debt service payments of proprietary funds are budgeted as expenditures. Proceeds of long-term debt are budgeted as revenue-like 'Other Financing Sources.'
- For all funds, compensated absences expenditures are not recorded as earned; instead, all continuing positions are budgeted at 100% annually. Any differences relating to use of general or other accruable leave is immaterial.

Budget Amendments

- Budget transfers between funds require City Council approval.
- The City Administrator is authorized to make transfers between departments (within the same fund).
- Budgetary transfer authority within department non-personnel line items in the same fund is delegated to the department director.
- Budget transfers are initiated internally from the department with final review and processing performed by the Finance Department.

Operating Budget Preparation

- Current operating costs must be less than or equal to current revenues.
- Ending projected General Fund undesignated fund balance to be maintained at a minimum of 20% of that year's revenues. All other operating funds will be budgeted to retain sufficient fund balance for cash flow needs for the beginning of the following year. An exception: Mall Maintenance Fund will be subsidized by the General Fund to assure at least a zero fund balance.
- Authorized staffing level increases or personnel changes across funds must be part of the budget process.

Revenues

- Projected property tax revenues will include estimates of uncollected prior year property taxes in addition to any revenues of current year collections that are subject to the maximum levy.
- All City rates and fees will be reviewed and adjusted if necessary each year.
- Forecasting revenues will involve a combination of a ten year analysis of past revenue history, review of economic trends, and analysis of information obtained from State agencies from which the City receives funds.

Capital Projects

- Project must cost at least \$25,000.
- Impact on City's operating budget must be included in planning of project and incorporated within the respective department's operating budget.
- Budget fund adjustments must go before Council for approval.
- All projects must have an identified, approved funding source.
- Projects will not start until the funds have been received – bond, loan, cash flow. Exceptions will be for reimbursable projects only.

Debt Management

- Long-term debt is not to be issued to finance current operations.

Investments

- The City of Yuma's Investment Policy is adopted by the City Council. In accordance with that policy, public funds will be invested in a manner which will provide the maximum security of principal invested with secondary emphasis on providing the highest yield while meeting the daily cash flow needs of the City.
- All investments will conform to applicable State and City statutes governing the investment of public funds.

Miscellaneous

- The City is self-insured for workman's compensation.
- The Community Investment Trust was established from the sale of city owned properties in 1989. These funds can be used with Council approval only. The balance of the Trust is not budgeted this year.
- The City's capitalization policy is for items that have a life of at least two years and a minimum cost of \$5,000.

Service Delivery – our primary mission

City services are delivered by department units. Please refer to the department section of this document for a review of the departments' missions, accomplishments and goals. City charter, ordinance and political discourse determine the nature and extent of the services provided by these departments.

Seven major operating departments provide most services:

- Police
- Fire
- Parks and Recreation–Parks Maintenance; Recreation; Golf Courses; Recreation Complex; Arts and Culture
- Community Development–Building Safety; Community Planning
- Public Works–Street; Solid Waste; Fleet Services; Engineering
- Utilities
- Engineering

Services are also provided, both to citizens and internally to the 'line' departments by these administrative departments:

- Mayor/Council
- City Administrator–Public Affairs; Community Relations; City Clerk; Heritage Area; Economic Development
- City Attorney
- Information Technology
- Finance–Accounting; Purchasing; Customer Services
- Human Resources–Personnel

Revenues –

Like a business, the city must have revenues to pay for the services it provides its citizens. Unlike the federal government, it cannot spend for services money it does not have. Accordingly, service levels depend entirely on the amount of monies the city collects. Revenues come in two broad categories: taxes and charges for services.

Taxes are broad-based revenues over larger tax bases to cover services for which the ultimate user is difficult to determine for fee purposes, i.e., police services. Taxes may be assessed on the basis of property valuation (property taxes) or upon the basis of a business transaction (sales taxes). The City of Yuma uses both methods; however, because of statutory limitations on the former, its reliance is higher on the latter.

Charges and fees are assessed directly to the ultimate beneficiary of service and may be intended to cover all or only part of the service provided, such as:

- Licenses and permits
- Utility charges
- Golf fees
- Recreation fees

In those instances in which the charge is insufficient to cover the cost of service, the city must subsidize the service with its general tax revenues.

Revenues, both taxes and charges, derive from three sources: local, state-shared and grants and entitlements. The various funding sources are discussed later in the fund section of this document.

Funds –

Governments separate the accounting of revenue sources because of internal or external requirements and restrictions. For instance:

- The city can't use gas taxes to pay for police services (specific statutory limitations)
- The city can't use public safety taxes to build streets (ballot language creating the tax and its use)

For these reasons, the city follows rules promulgated by the Governmental Accounting Standards Board and uses fund accounting to record and report its financial transactions.

Each fund is a self-balancing set of accounts used to track the activity of a specific revenue or series of revenues. Fund types that involve service delivery include the General Fund, Special Revenue Funds and Enterprise Funds. These three fund types account for most of the city's service delivery. The General Fund is the largest fund and accounts for most primary services. Special Revenue Funds account for the proceeds of special revenue sources, taxes, charges or grants that are used to finance projects or activities as required by law or contractual agreements. Enterprise funds are used for those activities designated by council to operate on a self-funding basis, using accounting methods similar to business enterprises. The intent of an Enterprise Fund is to earn sufficient profit to insure the fund's continued existence without reliance on general tax revenues.

Other fund types used are Debt Service, Capital Projects and Internal Service Funds. These funds account for transactions not related to service delivery. Instead, they account for the financing, construction and inter-department services of the city.

How It All Works –

This chart shows the interaction of revenues and how they are recorded within the major operating funds and how the related departments expend those revenues in service delivery.

Typical of the General Fund is the receipt of a number of different types of revenues, whether they are local or shared. Most departments in the city provide general services, which are paid through the General Fund. Thus, the revenue is "matched" with the expenditure or service provision.

Moreover, departments may cover services that are recorded in funds other than the General Fund. These "special revenues" must be segregated from other revenues, because of legislative, regulatory or council requirements. In providing services through these special funds, expenditures are recorded in Special Revenue Funds, again to match the expenditure against its revenue.

In this manner, a given department, while a contiguous unit for management purposes, can expend various types of monies when providing certain services upon which the revenue is based. For example, as you can see in the chart at right under the Expenditure Section, the Parks Department provides services through the General Fund for parks maintenance and general recreation; through the Special Revenue Funds (specifically the

		Revenues	General	Special Revenue	Enterprise
S h a r e d		State sales tax	X		
		State income tax	X		
		Vehicle license tax	X		
		Gas tax		X	
		Lottery		X	
		Grants/entitlements		X	
		Property tax	X	X	
		Sales taxes:			
		General	X		
		Public Safety		X	
		Road		X	
		Licenses/permits	X		
		Franchise fees	X		
L o c a l		Fines	X		
		Charges for services:			
		Utility fees			X
		Golf courses			X
		Recreation fees	X	X	
		Rents/concessions	X	X	X
		Solid waste			X
		Expenditures			
		Police	X	X	
		Fire	X	X	
D e p t s		Parks	X	X	X
		Public Works	X	X	X
		Utilities			X
		Com Development	X	X	
		Administrative	X	X	X

Two Percent fund) for the convention center; and through the Desert Hills Golf Course Enterprise Fund for operation of the golf course. A more complete summary by fund group is presented below that includes the aforementioned General, Special Revenue and Enterprise Funds as well as the non-operating Capital Projects, Debt Service and Internal Service Funds.

Budget Summary-									
Fund Group	Special	Capital	Debt	Internal	2015-2016	2014-2015	2013-2014		
<i>Fiscal Year 2015-2016</i>	Revenue	Projects	Service	Service	Total	Estimate	Actual		
	General			Enterprise					
Balance, July 1	\$ 15,718,391	\$ 15,037,720	\$ 11,461,738	\$ 31,546	\$ 52,280,660	\$ 15,295,562	\$ 109,825,617	\$ 107,743,673	\$ 110,969,543
Sources:									
Revenues									
Property Taxes	11,053,140	129,000	-	-	-	-	11,182,140	9,776,828	9,421,175
Sales Taxes	20,604,102	19,300,883	-	-	-	-	39,904,985	38,218,553	37,751,270
Franchise taxes	3,252,000	-	-	-	-	-	3,252,000	3,252,000	3,251,904
Building Permits, Zoning and Development Fees	1,441,900	-	-	-	-	-	1,441,900	1,443,900	1,767,972
State Sales Taxes	8,661,030	-	-	-	-	-	8,661,030	8,258,663	7,507,882
State Revenue Sharing	10,915,452	-	-	-	-	-	10,915,452	10,974,310	9,656,745
Vehicle License Tax	3,418,315	-	-	-	-	-	3,418,315	3,418,315	3,111,124
State Gasoline Tax	-	6,664,071	-	-	-	-	6,664,071	6,903,657	6,276,058
Lottery Tax	-	-	-	-	-	-	-	-	-
Grants	-	17,290,608	-	-	3,230,406	-	20,521,014	4,782,111	5,836,683
Charges for Services	4,471,466	176,800	736,050	-	48,078,029	3,718,947	57,181,292	56,351,882	58,470,686
Fines, Fees, Interest and Other	1,917,510	382,729	10,450	383,725	641,217	7,381,942	10,717,573	8,500,316	10,422,068
Total Revenues	65,734,915	43,944,091	746,500	383,725	51,949,652	11,100,889	173,859,772	151,880,535	153,473,567
Transfers In	-	98,256	4,856,432	12,327,065	-	804,107	18,085,860	13,628,323	14,319,504
Long-Term Debt Proceeds	-	-	22,500,000	-	-	-	22,500,000	-	-
Total Sources	65,734,915	44,042,347	28,102,932	12,710,790	51,949,652	11,904,996	214,445,632	165,508,858	167,793,071
Uses:									
Expenditures									
Police	25,897,297	5,795,066	-	-	-	142,000	31,834,363	26,487,518	26,108,639
Fire	14,914,683	3,574,999	-	-	-	1,373,000	19,862,682	15,985,721	16,002,005
Public Works	-	7,238,208	-	-	3,444,671	4,699,275	15,382,154	13,150,821	14,897,692
Utilities	-	-	-	-	21,633,908	650,000	22,283,908	19,467,533	18,600,088
Engineering	428,696	1,524,388	-	-	-	-	1,953,084	2,553,054	-
Parks and Recreation	8,244,976	7,622,947	-	-	1,787,957	615,000	18,270,880	13,830,737	14,487,187
Community Development	3,260,703	1,127,563	-	-	-	25,000	4,413,266	4,165,842	4,273,183
Administrative									
Mayor and Council	229,491	-	-	-	-	-	229,491	212,283	264,746
Municipal Court	1,522,463	157,700	-	-	-	-	1,680,163	1,608,609	1,547,322
City Administration	2,969,227	3,142,324	-	-	-	-	6,111,551	3,451,688	3,823,452
City Attorney	1,458,194	-	-	-	-	852,322	2,310,516	2,068,316	1,723,873
Information Technology	2,769,445	-	-	-	4,720,309	296,272	7,786,026	5,980,472	6,770,837
Finance	1,992,545	-	-	-	-	-	1,992,545	1,764,351	1,734,569
Human Resources	1,015,570	-	-	-	-	24,422	1,039,992	1,023,858	960,618
General Government	1,939,244	276,200	-	-	93,569	5,579,921	7,888,934	3,154,564	4,194,716
Capital Labor	-	1,034,024	-	-	239,586	-	1,273,610	1,189,917	1,094,974
Intracity Cost Allocation	(3,306,337)	1,007,993	-	-	2,286,592	11,752	-	-	-
Debt Service	-	-	-	12,710,790	15,704,029	-	28,414,819	28,428,874	29,283,960
Capital Improvements	-	6,921,300	14,109,700	-	11,819,000	-	32,850,000	5,274,433	10,931,576
Total Expenditures	63,336,197	39,422,712	14,109,700	12,710,790	61,729,621	14,268,964	205,577,984	149,798,591	156,699,437
Transfers Out	5,091,871	7,854,735	-	-	278,570	4,860,684	18,085,860	13,628,323	14,319,504
Total Uses	68,428,068	47,277,447	14,109,700	12,710,790	62,008,191	19,129,648	223,663,844	163,426,914	171,018,941
Balance, June 30	\$ 13,025,238	\$ 11,802,620	\$ 25,454,970	\$ 31,546	\$ 42,222,121	\$ 8,070,910	\$ 100,607,405	\$ 109,825,617	\$ 107,743,673

The Fund Information section explores the city's funds in detail.

City Profile

Located in the Yuma and Gila valleys of Southwestern Arizona where Arizona, California, and Mexico converge is Yuma. With a climate that mixes pure desert sunshine with the cool waters of the Colorado and Gila Rivers, Yuma offers our residents a year round vista of surrounding rugged mountains and green agricultural fields.

The incorporated area of Yuma is approximately 119 square miles and houses over 93,064 full-time residents. The City of Yuma is a full service council-manager government and is governed by a charter, Arizona state statutes, and an adopted Strategic Management Plan.

The City employs approximately 1,046 full and part-time employees in fourteen departments. Public services include police, fire, water and wastewater utilities, solid waste services, parks, recreation, and arts & culture services.



History

Yuma's history dates to 1540 when Hernando de Alarcon, the Spanish explorer, became the first European to see the site of the present day City of Yuma. From 1540 to 1854, Yuma was under the flags of Spain and Mexico, but in 1854 became a territorial possession of the United States through the Gadsden Purchase. In the 1850's, Yuma became the major river crossing of the California gold seekers. From the 1850s to the 1870s, steamboats on the Colorado River transported passengers and goods to mines, ranches and military outposts in the area, serving the ports of Yuma, Laguna, Castle Dome, and others.

In the early 1900's, the Yuma Project was completed by the US Bureau of Reclamation. This project established or expanded an irrigation canal system that has since used the Yuma area's senior water rights for Colorado River water to make Yuma a prime agricultural center.

Economic Base

Today, agriculture remains the largest segment of Yuma's economic triad of agriculture, military and tourism.

Agribusiness now contributes over \$3.1 billion to Yuma's economy each year. The industry has grown from field production of vegetables and fruits to include a number of substantive production plants in which are produced fresh-cut salads and other value-added products. Even field production has changed by field-packing vegetables for shipment to market. Those products are now housed, while awaiting shipment across the country, in several large commercial cooling facilities.

Yuma is home to two military bases that are critical to the nation's defense. Both contribute significantly to Yuma's economy. The Marine Corps Air Station conducts pilot tactical training using the adjacent Barry M. Goldwater Range. Along with several attack squadrons, including the famous 'Black Sheep' squadron, the base is home to the Marine Aviation Weapons and Tactics Squadron One (MAWTS-1), which is the host of the graduate level, Weapons and Tactics Instructor Course (WTI). WTI is the Marine Corps version of 'Top Gun'. The Marine Corps Air Station will also be home to the first operational squadrons of the new F-35 Joint Strike Fighter program.

Another critical installation is the US Army Yuma Proving Ground. The proving ground is the Army's center for desert natural environment testing and evaluation. This includes testing of all types of materiel; including prototype combat vehicles, artillery, conventional munitions, aircraft and other items critical to the Army's mission. The proving ground also contracts with other nations for testing of specialized equipment from around the globe.

The third major segment is tourism. Yuma's abundant sunshine and unbeatable weather drew an estimated 95,000 winter visitors last year. The average visitor stays three months and adds significantly to the economy. Adding to this segment is the Yuma Crossing National Heritage Area. Established in 2000 by Congress, it is the first and one of only two national heritage areas west of the Mississippi River. The city's long-planned riverfront development is now in progress and will serve to make Yuma a travel destination throughout the year.

Yuma Demographics

Form of Government	Council/Manager
Mayor's Term	4 Years - Elected at large
Council Term (6 Councilmembers)	4 Years - Elected at large (staggered terms)
Current Area in Square Miles	119
Area in Square Miles as of 2000	106
Current (2010) City of Yuma Population	93,064
2000 City of Yuma Population	77,515
Growth % 2000 - 2010 for City of Yuma	20.1%
Current (2010) Population of Yuma MSA	195,751
2000 Population of Yuma MSA	106,895
Growth % 2000 - 2010 for Yuma MSA	83%
2000 Primary Assessed Valuation (46.7 % of County)	\$253,318,190
2015 Primary Assessed Valuation (46.6 % of County)	\$521,786,027
2000 Yuma County Primary Assessed Valuation	\$543,102,591
2015 Yuma County Primary Assessed Valuation	\$1,120,339,479
# of Winter Visitors to Yuma Area	90,000
Population within 1 hour driving time	2 Million (approximately)
Village of Yuma Incorporated	July 11, 1876 - A.F. Finlay, Mayor
Town of Yuma Incorporated	April 6, 1902 - R.S. Patterson, Mayor
City of Yuma Incorporated	April 7, 1914 - John H. Shanssey, Mayor
# of Employees (Full & Part Time)	1,046
Average Daily Maximum Temperature	87.3° Fahrenheit
Average Daily Minimum Temperature	53.5° Fahrenheit
Monthly Average Temperature (based on last 50 yrs)	75.2° Fahrenheit
Average Yearly Rainfall in Inches	3 inches
% of Sunshine Overall (Year = 4,456 hours)	90% (4,050 hours)
Relative Humidity - 11:00 AM, July	32%
Elevation above Sea Level	138 feet
# Golf Courses	11
# of School Districts	3 (Crane Elementary; Yuma Elementary; Yuma Union High School)
# of Public Elementary Schools	21
Total # of Public Elementary School Students	12,138
# of Private Elementary Schools	11
# of Public Junior High Schools	7
Total # of Public Junior High School Students	4,652
# of Private Junior High Schools	10
# of Public High Schools	6
Total # of Public High School Students	10,448
# of Private High Schools	5
# of Colleges/Universities	4 (Arizona Western College; Northern Arizona University – Yuma; Southern Illinois University; University of Phoenix)
% of households over \$100,000 income Average	12.7%
Average Median Home Sales Price (City of Yuma)	\$157,500



City of YUMA

Fund Information

FUND INFORMATION

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The following pages list each of the city's funds including a description of the fund's major sources of revenue and a recap of the changes in budget for the fiscal year.

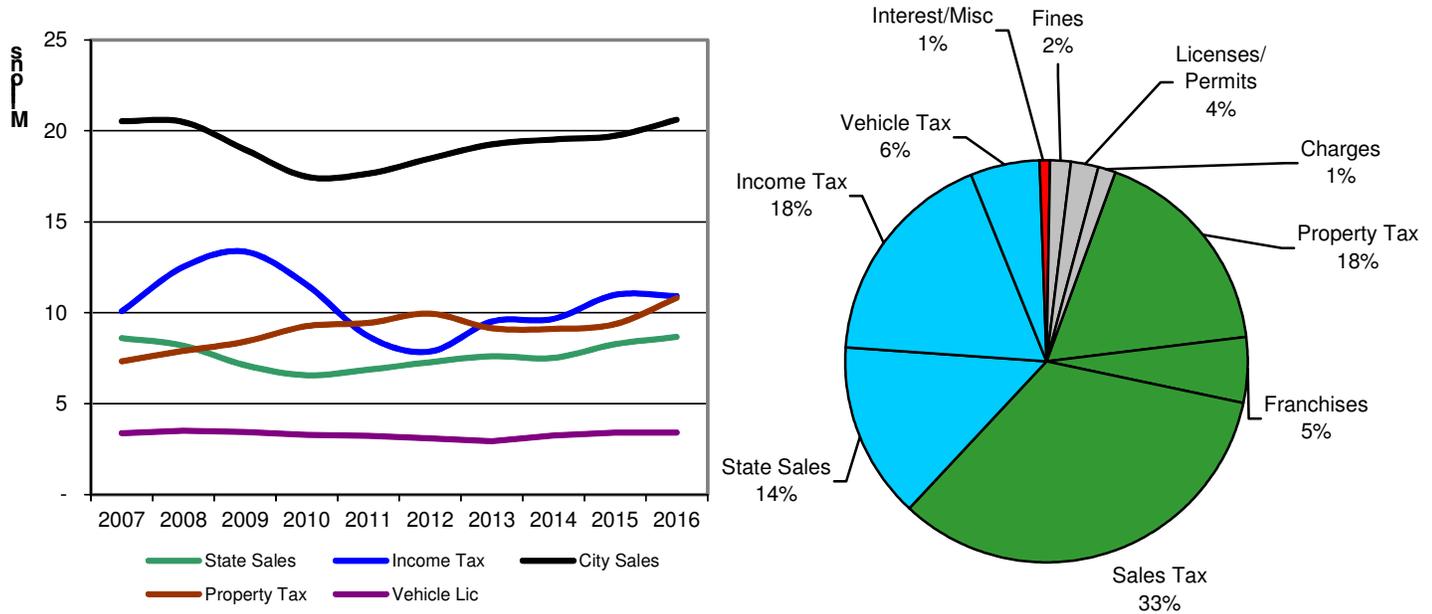
GENERAL FUND

The General Fund is the main operating fund of the city. It accounts for all or a portion of every department. Its main revenue sources are general-purpose taxes such as property taxes, the 1% city sales tax and state-shared revenues. Other revenues include unrestricted charges such as business licenses, building permits and zoning fees. A discussion of the fund's major revenues follows.

Revenues

Local taxes These taxes are general purposes taxes applying to all services in the General Fund.

General sales tax: This is the largest single source of revenues for the General Fund and averages around one third of general revenues. This one-percent transaction privilege tax is levied on business conducted within the city. The program is administered by the Arizona Department of Revenue for the city. Historically, this revenue source averaged increases of seven percent; however, with the slower economy sales taxes have not been quite so robust. Fortunately, the tax continues to show growth each year. While this does not match historical averages, sales taxes elsewhere in the state are also just beginning to rebound. For the upcoming fiscal year, annual projections of revenue continue to be based on a variety of trend factors. Sales tax records for previous years and a review of monthly receipts for major taxpayers help staff determine an appropriate projection. Other factors include reviews of building permits and other local economic indicators to set a figure, which remains conservative to avoid the attendant problems during the year that would occur with overestimated revenues. These factors lead staff to project a 3.5% increase in sales taxes for 2016. However, due to a large refund posting at the beginning of the fiscal year, staff anticipates receiving \$20m or 4.5% increase.



Property tax: The Arizona Constitution limits property taxes. The formula allows for a two-percent increase in the actual levy of the previous year with an additional adjustment to reflect growth (new construction) in the tax base. Higher growth in total assessed valuation lowers the tax rate and conversely, declining assessed valuation increases the tax rate. For tax year 2015 (fiscal year 2015-2016), the city's assessed value for the same property declined for the fifth time, although the decline this year was less than one percent. While this decline in assessed valuation would already increase the tax rate to maintain the same levy, the State Legislature's actions (or failure to

act in the case of the Public Safety retirement system) as noted earlier, requires the City to levy an amount closer to the maximum property tax allowed by law. This additional burden from the state will cause the tax rate to increase to \$2.0704 and the tax levy for 2016 to increase to \$10.8 million. The maximum tax levy calculation worksheet is included in the Appendix.

Shared revenues include state sales tax, urban revenue sharing (income tax) and vehicle license tax.

State sales tax: Twenty-five percent of the total state sales tax collection base (less certain classifications) is distributed to cities and towns based on the relative percentage of their population to the total population of all incorporated cities and towns in the state using the last decennial or special census (Yuma is roughly 1.85% in that calculation). This revenue is unrestricted other than for municipal purposes. Initial projections are set by reviewing historical trends since staff has little statewide information. Ultimately, projections provided by the state and the Arizona League of Cities and Towns are used. For fiscal 2016, state sales tax is projected to increase almost 5% over 2015 collections.

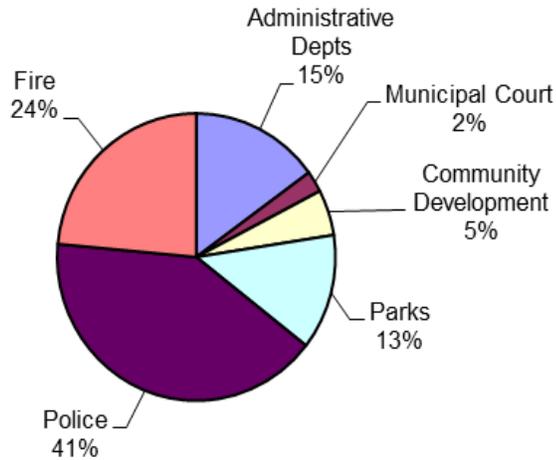
Ten-year History of General Fund - Major Revenues					
	State Sales	Income Tax	City Sales	Prop Tax	Vehicle Lic
2007	8,599,222	10,080,307	20,519,460	7,320,954	3,391,000
2008	8,183,389	12,518,210	20,479,636	7,890,155	3,518,856
2009	7,105,464	13,355,611	18,961,775	8,402,118	3,445,486
2010	6,553,752	11,530,338	17,461,629	9,256,623	3,302,485
2011	6,856,996	8,692,400	17,635,454	9,429,548	3,250,436
2012	7,272,049	7,854,670	18,470,938	9,640,017	3,108,562
2013	7,600,328	9,506,288	19,248,864	9,143,721	2,948,529
2014	7,507,882	9,656,745	19,517,306	9,107,069	3,251,904
2015 estimated	8,258,663	10,974,310	19,715,346	9,362,828	3,418,315
2016 budgeted	8,661,030	10,915,452	20,604,102	10,803,140	3,418,315

Income taxes: Established by voter initiative in 1972 at 15% of total personal and corporate income tax (collected two years earlier), this tax is distributed to cities and towns by the same basis as state sales tax (the Legislature set the percentage temporarily at 14.8% of collections for fiscal years 2003 and 2004). This revenue is also unrestricted other than to municipal purposes. After declining income tax receipts for the state for several years, this revenue source continues to rebound. As noted in the line graph on the previous page and the table above, this revenue is projected flat for next year. (Please note that collections during fiscal 2014 were lower than anticipated as the US Census Bureau announced an error in their count of Yuma’s population which caused current and one prior year amounts to be restated.) Because the amount to be distributed is based upon actual tax collections from a previous fiscal year, the state provides a near-exact figure for projection purposes.

Vehicle license tax: Of the license taxes paid at new or renewal vehicle registrations statewide, 25% is shared with cities and distributed on same basis as sales tax. Again, it is unrestricted other than to municipal purposes. With collections of this tax performed by the state, historical trends and information from the Arizona League of Cities and Towns are the only data available to determine projections for a given fiscal year.

Expenditures

The table on the next page and its related graph display the impact of the several departments on the General Fund. A quick review shows the large majority of General fund expenditures are related to public safety in the Police and Fire Departments, respectively. The third largest group is the Administrative Departments that provide support to the operating departments. Parks and Recreation Department follows closely behind with its recreational opportunities and many parks enjoyed by our populace.



General revenues not only support the services provided by the departments listed, but, as shown in the fund recap on the next page, help pay a portion of the city's debt service (attributable to General Fund services) and a portion of the cost of maintaining the Mall Maintenance Fund.

General Fund Expenditures by Department	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
MAYOR AND COUNCIL	\$ 264,746	\$ 222,532	\$ 212,283	\$ 229,491
MUNICIPAL COURTS	1,536,380	1,492,143	1,606,451	1,522,463
CITY ADMINISTRATOR'S OFFICE	3,203,287	2,890,249	3,012,096	2,969,227
CITY ATTORNEY'S OFFICE	1,306,102	1,427,311	1,475,964	1,458,194
INFORMATION TECH SERVICES	2,536,227	2,575,843	2,610,740	2,769,445
FINANCE	1,734,569	1,830,748	1,764,351	1,992,545
HUMAN RESOURCES	960,618	984,734	1,023,858	1,015,570
GENERAL GOVERNMENT	833,860	4,913,562	444,491	1,939,244
COMMUNITY DEVELOPMENT	2,844,903	3,154,209	2,999,920	3,260,703
PUBLIC WORKS	321,296	437,063	228,033	428,696
PARKS AND RECREATION	7,540,441	8,195,960	7,927,354	8,244,976
POLICE DEPARTMENT	23,545,356	24,570,949	25,158,743	25,897,297
FIRE DEPARTMENT	14,339,134	13,754,383	14,915,293	14,914,683
INTRACITY COST ALLOCATION	(3,352,638)	(3,361,079)	(3,361,079)	(3,306,337)
	<u>\$ 57,614,281</u>	<u>\$ 63,088,607</u>	<u>\$ 60,018,498</u>	<u>\$ 63,336,197</u>

GENERAL FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	19,023,508	17,009,951	17,142,390	15,692,223
Sources:				
Estimated Revenues	60,385,395	63,715,373	62,933,000	65,734,915
Transfers In:				
District 67 Fund	540,898	-	-	-
Total Transfers In	540,898	-	-	-
Total Sources	60,926,293	63,715,373	62,933,000	65,734,915
Uses:				
Expenditures				
Personnel	48,966,216	51,740,160	50,948,604	53,519,344
Operating	9,389,851	11,137,902	9,034,894	9,816,853
Capital Outlay	193,197	210,493	35,000	-
Transfers Out:				
Yuma Mall Maintenance Fund	109,578	100,605	91,479	98,256
Radio Communication Fund	245,643	-	-	-
Debt Service Fund	3,902,926	4,269,280	4,273,190	4,610,752
Total Transfers Out	4,258,147	4,369,885	4,364,669	5,091,871
Total Uses	62,807,411	67,458,440	64,383,167	68,428,068
Unassigned Fund Balance June 30,	17,142,390	13,266,884	15,692,223	12,999,070

Fund balances approximating 20% of total revenues are targeted for retention each year. This policy maintains sufficient cash flow within the fund as revenue collections are skewed to the winter season in the agriculture and tourism industries.

Combined with the General Fund within the City's financial statements, but shown separately in the budget, is the Community Investment Trust. Revenues from sales of surplus real property are recorded within these accounts. Expenditure of the monies is at the discretion of the council. Generally each year, all of the available balances of the accounts are budgeted for expenditure should the council desire to fund critical projects that arise during the fiscal year. However, no expenditures are budgeted in the Community Investment Trust this year.

COMMUNITY INVESTMENT TRUST	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	50,172	50,172	26,168	26,168
Sources:				
Estimated Revenues	15,976	-	-	-
Total Sources	15,976	-	-	-
Uses:				
Expenditures				
Operating	39,980	-	-	-
Capital Outlay	-	-	-	-
Capital Improvements	-	-	-	-
Total Uses	39,980	-	-	-
Unassigned Fund Balance June 30,	26,168	50,172	26,168	26,168

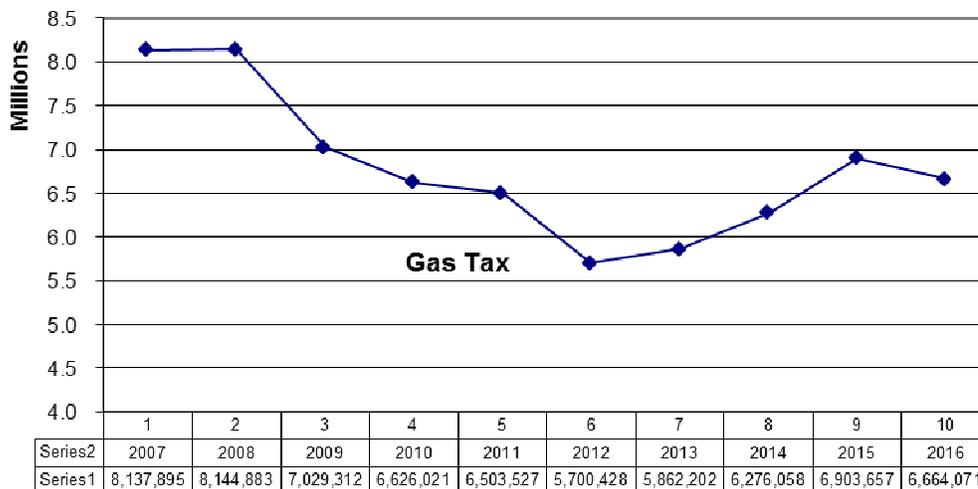
Also included within the General Fund, but separated here for reporting purposes, is the Riverfront Redevelopment Account. After years of planning, the riverfront area in Yuma is in development. As part of the agreement with the developer, the City is required to provide payments each year for 10 years for infrastructure. In addition, sales tax rebates of 70% of the City's general sales taxes and Two Percent taxes generated within the project area are to be paid to the developer with FY15 being the final year of this agreement. The agreement calls for paying one half the balance of the required deposit at the time building permits are generated. Permits were pulled in FY2007, thus the activity shown below.

RIVERFRONT REDEVELOPMENT	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 BUDGET
Unassigned Fund Balance July 1,	-	14,608	-	-
Sources:				
Transfers In:				
Two Percent Fund	503,084	125,780	125,780	-
Total Transfers In	503,084	125,780	125,780	-
Total Sources	503,084	125,780	125,780	-
Uses:				
Expenditures				
Operating	503,084	125,780	125,780	-
Total Uses	503,084	125,780	125,780	-
Unassigned Fund Balance June 30,	-	14,608	-	-

SPECIAL REVENUE FUNDS

HIGHWAY USER REVENUE FUND

The Highway User Revenue Fund accounts for gasoline taxes collected by the state and shared with cities. Of the tax collected statewide, 27.5% is allocated to cities and towns, one half of which is based on the same proportion as state sales tax and one half on the percentage of sales in “county of origin” and distributed based on city’s population to total city and town population in the county. This revenue source is restricted to highway and street purposes, whether it be maintenance or construction. Projections for this revenue are provided by the state and the League of Cities. The precipitous decline in gasoline taxes noted in the graph below is due in small part to a reduction in gallons of gasoline purchased; however, it is primarily due to a growing retention of the dollars by the state legislature for use by the Arizona Department of Public Safety. Accordingly, fewer dollars are available for road maintenance.



HURF Fund Expenditures by Division	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
General Government	\$ -	\$ 67,112	\$ -	\$ 16,832
Curbs, Gutters, Sidewalks	314,517	380,866	367,005	333,014
Code Enforcement	61,934	114,334	68,436	119,523
Storm Drain Maintenance	226,128	376,994	367,803	332,950
Street Lighting	954,035	837,788	900,255	844,143
Street Maintenance	2,652,698	2,222,134	2,329,938	2,881,606
Street Sweeping	393,985	407,585	403,608	449,026
Retention Basin Maintenance	813,186	1,059,100	1,059,394	1,101,117
Traffic Signs and Striping	395,492	337,855	348,936	474,569
	<u>\$ 5,811,975</u>	<u>\$ 5,803,768</u>	<u>\$ 5,845,375</u>	<u>\$ 6,552,780</u>

The Public Works Department records operational expenditures in this fund for those maintenance efforts. Transfers are made to the Debt Service fund for debt related to capital assets constructed to benefit streets, including a portion of the Public Works building.

There is no specific target for retention of fund balance; however, because this fund supports personnel service and other expenditures devoted to streets, a fund balance is budgeted for retention at year-end to begin the next year's operations.

HIGHWAY USERS REVENUE FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	423,621	(153,141)	881,667	1,886,207
Sources:				
Estimated Revenues	6,371,613	6,302,329	6,955,157	6,690,571
Total Sources	6,371,613	6,302,329	6,955,157	6,690,571
Uses:				
Expenditures				
Personnel	2,091,110	2,404,423	2,201,401	2,533,814
Operating	3,720,865	3,399,345	3,643,974	4,006,966
Capital Outlay	-	-	-	12,000
Transfers Out:				
Debt Service Fund	101,592	102,868	105,242	-
Equipment Replacement Fund	-	-	-	10,659
Total Transfers Out	101,592	102,868	105,242	10,659
Total Uses	5,913,567	5,906,636	5,950,617	6,563,439
Unassigned Fund Balance June 30,	881,667	242,552	1,886,207	2,013,339

LOCAL TRANSPORTATION ASSISTANCE FUND

In past years, a maximum of \$23 million from the Lottery was distributed to cities and towns in a similar manner as sales tax and was restricted to street construction or public transportation needs of cities (10% may be expended on cultural activities if matched by outside donors). Beginning in Fiscal Year 2011, the state usurped these monies for their deficit. 2011 did see receipt of some final LTAFII transit funds and these monies will be paid to Yuma County as part of the creation of the Intergovernmental Public Transportation Authority, a new transit agency.

LTAF	
2007	425,847
2008	423,054
2009	394,161
2010	426,236
2011	75,764
2012	-
2013	-
2014	-
2015	-
2016	-

Historically, the city opted to expend the 10 percent for cultural activities with the remainder transferred to the Capital Projects Fund for street construction.

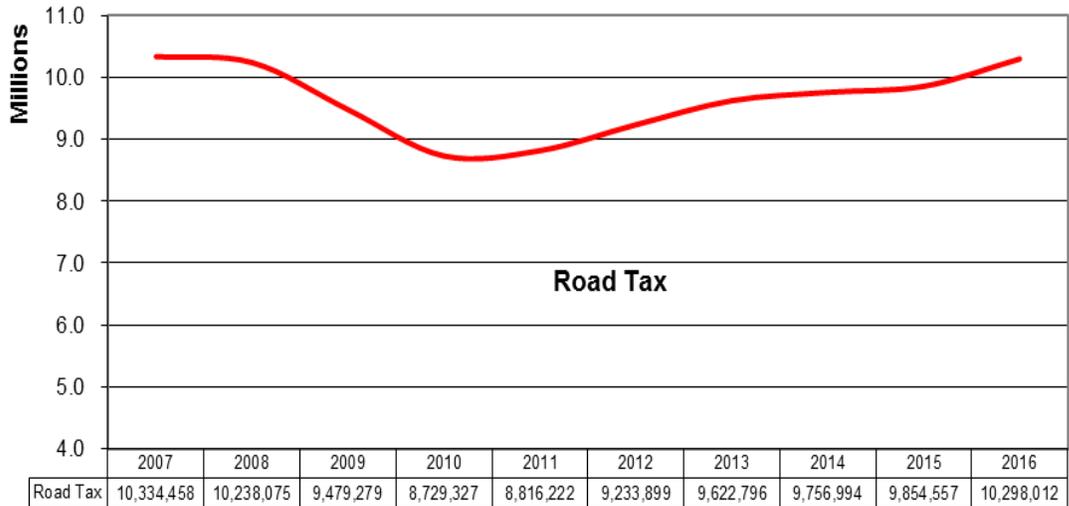
LOCAL TRANSP. ASSISTANCE FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	144	143	144	144
Sources:				
Estimated Revenues	-	-	-	-
Total Sources	-	-	-	-
Uses:				
Expenditures				
Operating	-	-	-	-
Capital Improvements	-	-	-	-
Total Uses	-	-	-	-
Unassigned Fund Balance June 30,	144	143	144	144

CITY ROAD TAX FUND

This fund accounts for the collection and expenditure of a local one-half percent transaction privilege tax approved by voters in 1994 for maintenance and construction of roadways. While some operating expenditures related to retention basins are recorded within the fund, the majority of the funds are eventually transferred to the Capital Projects Fund where construction expenditures for roadways are recorded.

The tax base for the Road Tax is the same as the one percent general tax. Its trends and method of projection are the same as that revenue.

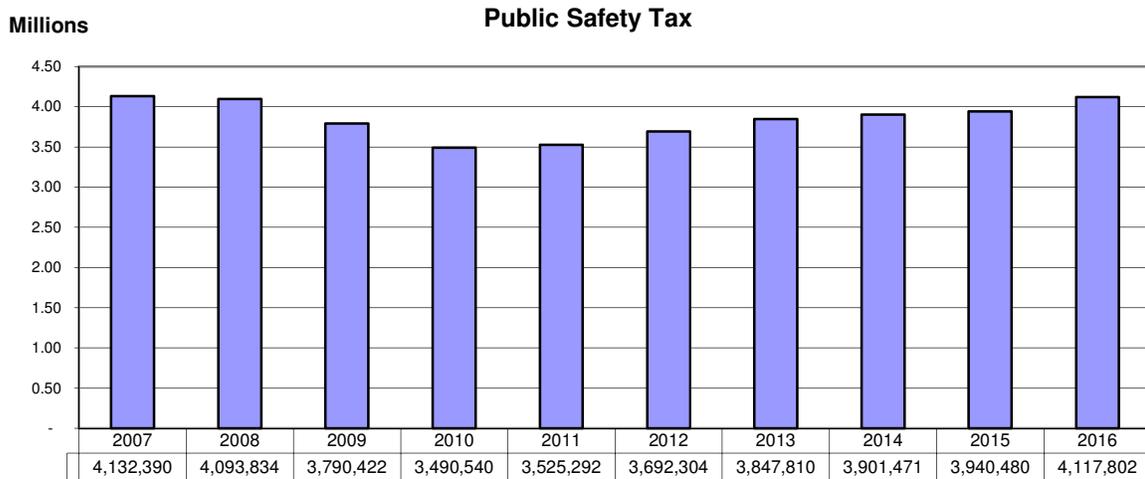
With the decline in tax revenues for this fund, the City Road Tax is primarily used for paying the debt payments related to the 2007 Series Bond Issue, operating divisions related to street activities, and a small amount for capital projects.



CITY ROAD TAX FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	6,169,642	7,102,836	7,810,204	8,645,259
Sources:				
Estimated Revenues	10,172,162	10,525,631	10,077,929	10,423,884
Total Sources	10,172,162	10,525,631	10,077,929	10,423,884
Uses:				
Expenditures				
Personnel	1,858,827	2,325,394	1,735,056	2,325,216
Operating	965,575	1,649,665	1,632,052	1,074,797
Capital Outlay	65,891	63,621	45,791	-
Capital Improvements	823,644	4,022,000	1,023,500	4,327,800
Transfers Out:				
Improv. District #67 Debt Service	24,770	-	-	-
Debt Service Fund	4,792,893	4,804,824	4,806,475	4,918,824
Equipment Replacement Fund	-	-	-	10,659
Total Transfers Out	4,817,663	4,804,824	4,806,475	4,929,483
Total Uses	8,531,600	12,865,504	9,242,874	12,657,296
Unassigned Fund Balance June 30,	7,810,204	4,762,963	8,645,259	6,411,847

PUBLIC SAFETY TAX FUND

This fund accounts for a special two-tenths of one percent (.2%) privilege license tax approved by qualified voters in 1994 for public safety and criminal justice facilities and equipment. This tax was scheduled to sunset in 2015; however, voters renewed the tax in 2010 to extend it an additional 25 years. Because it also shares the same tax base as the general sales tax of 1%, the Public Safety Tax is showing a 4.5% increase in 2016. Other revenues of the fund include interest earnings.



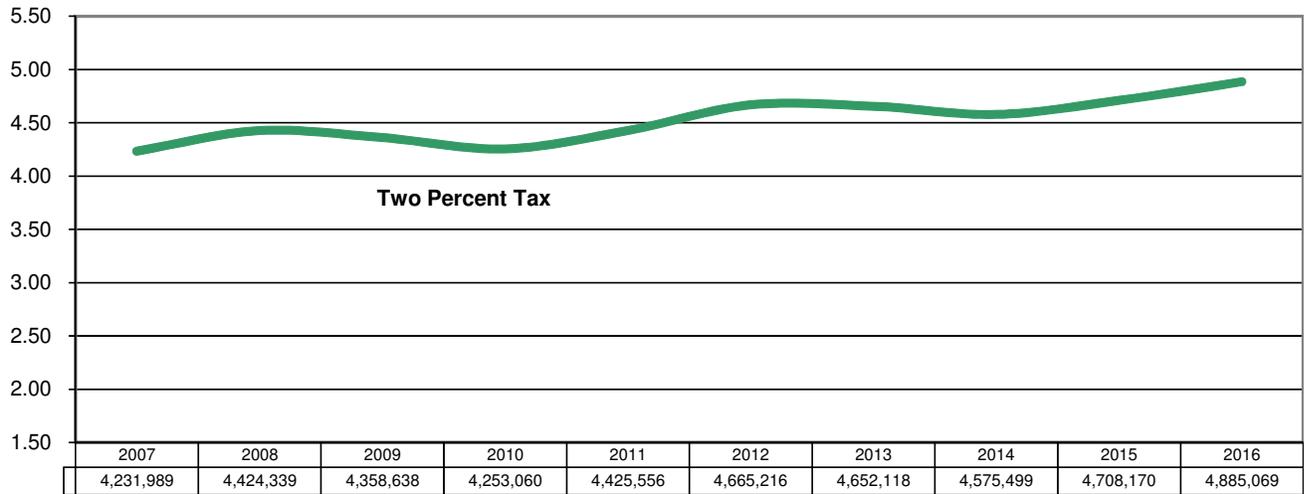
For 2016, the Public Safety Tax Fund will continue to pay the debt incurred for the construction of the police station as well as the new debt issued in 2007 for various public safety projects. With the renewal of the tax came a new provision to allow for expenditures from the fund for equipment. As such, the Police and Fire departments have budgeted for various capital items, facility improvements, and public safety equipment in FY16.

PUBLIC SAFETY TAX FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	612,607	50,425	4,842	322,210
Sources:				
Estimated Revenues	3,937,750	4,082,526	3,975,137	4,152,459
Total Sources	3,937,750	4,082,526	3,975,137	4,152,459
Uses:				
Expenditures				
Personnel	6,910	115,126	8,804	6,836
Operating	1,106,338	1,045,616	678,653	1,645,647
Capital Outlay	474,556	-	-	733,000
Capital Improvements	-	-	-	-
Transfers Out:				
Debt Service Fund	2,957,711	2,970,312	2,970,312	1,583,751
Total Transfers Out	2,957,711	2,970,312	2,970,312	1,583,751
Total Uses	4,545,515	4,131,054	3,657,769	3,969,234
Unassigned Fund Balance June 30,	4,842	1,897	322,210	505,435

TWO PERCENT TAX FUND

This fund accounts for its namesake revenue source. Begun in 1971, renewed for 15 yrs in 1994 and in 2009, this transaction privilege tax applies to a smaller tax base of bars, hotels, and restaurants. Its use is restricted by ballot language to the Recreation Complex; golf course; parks throughout the city; Yuma Crossing area; and conventions/tourism.

The graph below shows the relatively steady growth experienced in prior years and the improvement that has occurred recently. The revenue projection for FY16 is projected at 3.7% increase over estimated FY15 collections.

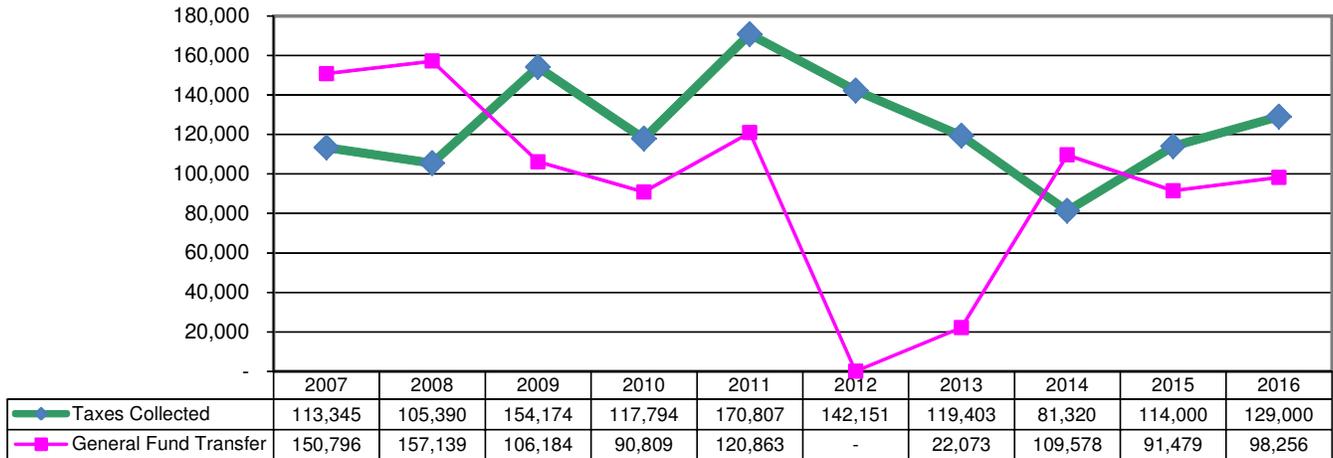


TWO PERCENT TAX FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	6,388,271	4,869,563	4,787,982	4,183,900
Sources:				
Estimated Revenues	5,116,527	5,198,375	5,077,345	5,253,569
Total Sources	5,116,527	5,198,375	5,077,345	5,253,569
Uses:				
Expenditures				
Personnel	1,595,673	2,070,692	2,022,082	1,984,342
Operating	2,424,803	2,650,466	2,412,815	3,009,230
Capital Outlay	40,688	10,744	-	-
Capital Improvements	1,497,568	1,849,500	420,750	241,200
Transfers Out:				
Riverfront Redevelopment	503,084	125,780	125,780	-
Grant Fund	55,000	-	-	-
Debt Service Fund	-	-	-	972,015
Desert Hills Golf Course Fund	600,000	700,000	700,000	-
Equipment Replacement Fund	-	-	-	358,827
Total Transfers Out	1,158,084	825,780	825,780	1,330,842
Total Uses	6,716,816	7,407,182	5,681,427	6,565,614
Unassigned Fund Balance June 30,	4,787,982	2,660,756	4,183,900	2,871,855

MALL MAINTENANCE FUND

The Mall Maintenance Fund accounts for the collection and expenditure of a special property tax levied on properties located in the downtown mall. The district maintains the common areas of the downtown mall. The Parks Department is responsible for the maintenance. The district was originally created in 1969 to finance improvements to the downtown business area in an effort to retain retail business as the city grew to the south.

Mall District Levy and Tax Rate



The plan failed to retain the larger retail outlets that eventually did move south in the city and the downtown area declined. To maintain the mall maintenance activities, the general fund subsidized the fund with a transfer in. In more recent years, however, new smaller retail developments have flourished. To help spur continued growth, the council reduced the tax rate of the district. Since then, assessed values have increased leading to the improving tax collections as shown in the above chart.

MALL MAINTENANCE FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	-	-	-	-
Sources:				
Estimated Revenues	85,730	113,900	116,000	133,000
Transfers In:				
General Fund	109,578	100,605	91,479	98,256
Total Transfers In	109,578	100,605	91,479	98,256
Total Sources	195,308	214,505	207,479	231,256
Uses:				
Expenditures				
Personnel	87,709	95,615	95,170	97,105
Operating	107,599	118,890	112,309	134,151
Total Uses	195,308	214,505	207,479	231,256
Unassigned Fund Balance June 30,	-	-	-	-

GRANT FUNDS

A variety of federal and state grants and entitlements are recorded in this fund. Individual grant funds included here are the HUD CDBG Entitlement, Community Redevelopment, DOJ Weed and Seed Initiative, and the Appropriated Grants Fund. The largest continuing grant is the Community Development Block Grant (CDBG). The city continues to seek grant funding for a number of transportation, communication and parks projects with related capital projects expenditures planned in the fund.

All grant funds are restricted to the purposes for which the grants were authorized. Those purposes range from parks improvements to overtime compensation for police officers.

This fund's budget will vary significantly from year to year as the city budgets for all grants for which staff believes it has a reasonable chance of award. This often causes a distinct variance between the budget of a given year and its actual revenues and expenditures.

GRANT FUNDS	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	-	-	-	-
Sources:				
Estimated Revenues	3,759,890	9,747,085	2,735,498	17,290,608
Transfers In:				
Two Percent Tax Fund	55,000	-	-	-
Total Transfers In	55,000	-	-	-
Total Sources	3,814,890	9,747,085	2,735,498	17,290,608
Uses:				
Personnel	1,585,779	1,989,479	1,392,821	1,261,835
Operating	1,411,650	5,614,576	1,207,677	13,606,473
Capital Outlay	235,329	740,630	15,000	70,000
Capital Improvements	582,132	1,402,400	120,000	2,352,300
Total Uses	3,814,890	9,747,085	2,735,498	17,290,608
Unassigned Fund Balance June 30,	-	-	-	-

DEBT SERVICE FUNDS

Debt service funds are used to account for payment of principal and interest on bonded debt paid from governmental fund resources. Long-term bonded debt of Enterprise Funds is recorded and paid directly from the fund. A discussion of debt activity is included in the Debt Management section.

The City has two types of long-term governmental debt. First is debt of the Yuma Municipal Property Corporation (MPC). The several bond issues of the MPC are represented below. Transfers from the operating funds benefiting from the infrastructure provided by the debt are made each year. Individual Debt Service Funds included here are the 2003 Refunding MPC Debt Service Fund, 2007B MPC Debt Service Fund, the 2007D MPC Debt Service Fund and the 2010 Refunding MPC Debt Service Fund. Also included is activity for the anticipated bond sale to occur at the beginning of FY2016. This bond sale will generate \$22.5m in funds for the building of a fleet facility and athletic complex, the proceeds of which are reflected in the Capital Projects Fund.

DEBT SERVICE FUNDS	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	-	-	-	-
Sources:				
Estimated Revenues	55	-	-	-
Bond Proceeds				
Transfers In:				
General Fund	3,902,926	4,269,280	4,273,190	4,610,752
Highway Users Revenue Fund	101,592	102,868	105,242	-
Road Tax Fund	4,792,893	4,804,824	4,806,475	4,918,824
Solid Waste Fund	21,016	21,280	21,771	138,547
Capital Project Fund	370,000	-	-	-
Water Fund	62,466	63,251	64,711	51,378
Wastewater Fund	24,105	24,408	24,972	51,798
Two Percent Fund	-	-	-	972,015
Public Safety Tax	2,957,711	2,970,312	2,970,312	1,583,751
Total Transfers In	12,232,709	12,256,223	12,266,673	12,327,065
Total Sources	12,232,764	12,256,223	12,266,673	12,327,065
Uses:				
Expenditures				
Debt Service	12,232,764	12,256,223	12,266,673	12,327,065
Total Uses	12,232,764	12,256,223	12,266,673	12,327,065
Unassigned Fund Balance June 30,	-	-	-	-

In addition to governmental debt, the City also records the activity of one Improvement District. At the close of fiscal 2015, the City is also contemplating the refunding transaction on a number of outstanding bond issues. The proceeds of the new debt along with the expenditures and the calling of the old debt are not shown here as they are not an expenditure of current resources and will unnecessarily inflate the budget. Anticipated refunds amount to approximately \$67.8m in governmental funds and \$93.6m in proprietary funds (water and sewer).

IMPR DISTRICT #67 DEBT SERVICE	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	537,805	-	-	-
Sources:				
Estimated Revenues	938,076	-	-	-
Transfers In:				
City Road Tax Fund	24,770	-	-	-
Wastewater Fund	7,822	-	-	-
Total Transfers In	32,592	-	-	-
Total Sources	970,668	-	-	-
Uses:				
Expenditures				
Debt Service	967,575	-	-	-
Transfers Out:				
General Fund	540,898	-	-	-
Total Transfers Out	540,898	-	-	-
Total Uses	1,508,473	-	-	-
Unassigned Fund Balance June 30,	-	-	-	-

Improvement District 68 was also created to construct public improvements around the new Las Palmillas Shopping Center. The developer of this project, originally the sole property owner within the district, pays most of the debt service. The activity of that agreement and related debt activity is included below. For financial statement presentation, the two fund types are combined in the Comprehensive Annual Financial Report, but presented separately herein for the sake of clarity.

IMPR DISTRICT #68 DEBT SERVICE	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	4,935	4,935	4,696	31,546
Sources:				
Estimated Revenues	376,853	382,355	409,955	383,725
Transfers In:				
Capital Project Fund	-	-	-	-
Total Transfers In	-	-	-	-
Total Sources	376,853	382,355	409,955	383,725
Uses:				
Expenditures				
Debt Service	377,092	382,355	383,105	383,725
Total Uses	377,092	382,355	383,105	383,725
Unassigned Fund Balance June 30,	4,696	4,935	31,546	31,546

CAPITAL PROJECTS FUND

This fund accounts for the expenditures related to capital improvement projects for governmental funds. Revenues include anticipated or actual bond proceeds and transfers from other funds for their respective projects. Expenditures for capital projects of Enterprise Funds are shown within that section. A list of capital projects is included within the Capital Improvement Section of this document. In 2009, all capital improvements began to be budgeted and paid directly from the fund that they originate. The only remaining capital projects that remain in the capital projects fund are for miscellaneous revenue sources that are not collected in any other existing fund.

A series of public meetings and presentations to Council occur with this portion of the budget. By charter, the capital improvement program is developed separately from the operating budget. However, while separate, this budget is not independent, as it relies on revenues from the operating funds for its capital sources. Accordingly, operational needs of the departments come first in determining use of expendable resources. Other sources of revenue for this fund include governmental activity long-term debt proceeds, development fees, and developer deposits. These are the primary reason why the fund ends a given year with a fund balance, as these proceeds are not always spent in the year received.

In FY2016, a transfer in from the Equipment Replacement Fund is budgeted for the Citywide Energy Savings Project. This project is funded by a loan from the Equipment Replacement Fund that will be repaid in five years by the various funds participating in the project. There is also a transfer in from the Insurance Reserve Fund for the rebuilding of the Stewart Vincent Wolfe Playground that was destroyed by fire in December 2014.

Also in 2016, the City may issue new bonds for the Pacific Avenue Athletic Complex and the Fleet Maintenance Facility.

CAPITAL PROJECTS FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	15,477,203	12,087,812	12,711,556	11,461,738
Sources:				
Estimated Revenues	2,393,220	11,851,050	746,382	746,500
Bond Proceeds	-	-	-	22,500,000
Transfers In:				
Equipment Replacement Fund	-	-	-	3,656,432
Insurance Reserve Fund	-	-	-	1,200,000
Total Transfers In	-	-	-	4,856,432
Total Sources	2,393,220	11,851,050	746,382	28,102,932
Uses:				
Capital Outlay				
Capital Improvements	4,788,867	20,041,200	1,996,200	14,109,700
Transfers Out:				
Debt Service Fund	370,000	-	-	-
Total Transfers Out	370,000	-	-	-
Total Uses	5,158,867	20,041,200	1,996,200	14,109,700
Unassigned Fund Balance June 30,	12,711,556	3,897,662	11,461,738	25,454,970

ENTERPRISE FUNDS

As noted in the overview, enterprise funds are used by governments to account for operations in which user charges are the main source of revenue. Taxes and other general revenues are not used to finance these operations for a number of reasons:

- The beneficiary of services of an enterprise-related activity can be readily identified and the service provision can be measured to determine charges.
- General revenues have legal, statutory or charter-related limitations in amount and cannot cover all the services required by its citizens.
- General revenues are historically used to finance expenditures for services in which the ultimate beneficiary cannot be readily determined.

Enterprise funds account for activities using accounting principles similar to commercial businesses. For financial reporting purposes, each fund records transactions on an accrual basis in which long-lived assets are not recorded as expenses when purchased but as assets. The costs of these assets are then amortized over their useful lives as depreciation. Similarly, any debt of an enterprise fund is recorded as a long-term liability within the fund with the only expense recognition related to interest on the debt.

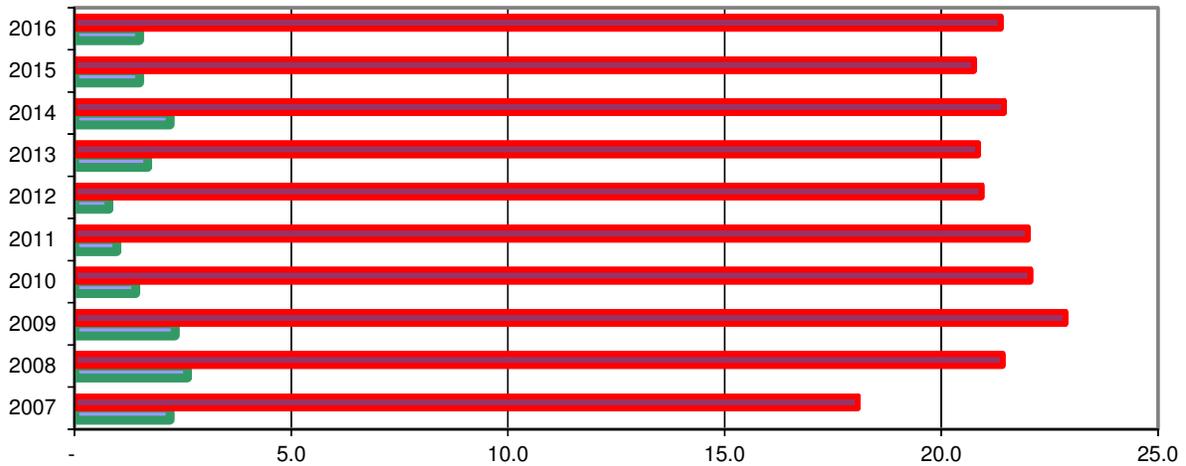
For budget purposes, however, the expenditure of monies related to these activities must be accounted for like those of governmental funds. As such, expenditure of funds is generally reported when expended, irrespective of the long-term use of the underlying asset. Moreover, state law requires the budgeting of all funds that are to be expended in a fiscal year. This leads to a budget basis of reporting that is not in accordance with generally accepted accounting principles (GAAP). This “budget basis” results in two types of reporting for Enterprise Funds on the city’s financial statements. That basis shows operating budgets that are similar to GAAP and capital budgets that report in a more traditional governmental display. This display does not included budgets for depreciation.

WATER FUND

The Water Fund records the financial activity of the City’s water treatment and distribution system. The system is not tax supported but relies on a combination of charges for water and capacity fees for new development to maintain and expand its services to meet the needs of a growing city. This growth has come with the price of investing in water system infrastructure and plant capacity. While the city was able to avoid rate increases for several years, a series of rate increases were approved this year. The 3% rate increase began March 2015 and will repeat every January through 2019.

The following chart provides a history of metered water sales versus capacity charges. The term ‘capacity charges’ includes system development fees. Revenues for 2016 are determined on the basis of recent historical growth in the customer combined with assumptions for changes in consumption.

Metered Water Sales vs. Capacity Charges



	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Water Sales	18,072,019	21,420,922	22,866,202	22,054,773	21,995,910	20,936,133	20,855,574	21,443,625	20,753,000	21,373,460
Capacity	2,206,942	2,611,726	2,323,817	1,413,426	982,491	794,772	1,694,288	2,206,590	1,498,500	1,498,500

The operating portion of the budget is presented below. Debt service appears as both expenditure and a transfer because debt is recorded in the Water Fund and because the fund pays a portion of the debt used to construct the Public Works Building. The latter is part of governmental debt not recorded in this fund. Starting in 2016 the transfer pays a portion of the debt related to the new Fleet Maintenance Facility.

WATER FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	5,940,388	5,021,177	6,872,999	9,293,747
Sources:				
Estimated Revenues	22,328,608	21,233,084	22,117,717	22,791,577
Total Sources	22,328,608	21,233,084	22,117,717	22,791,577
Uses:				
Expenditures				
Personnel	4,696,709	5,040,248	5,138,486	5,202,973
Operating	6,187,795	7,442,417	6,658,714	7,109,967
Capital Outlay	44,179	50,718	25,000	72,000
Debt Service	10,354,793	7,717,787	7,719,058	7,638,366
Capital Improvements	50,055	695,000	91,000	1,880,000
Transfers Out:				
Debt Service Fund	62,466	63,251	64,711	51,378
Total Transfers Out	62,466	63,251	64,711	51,378
Total Uses	21,395,997	21,009,421	19,696,969	21,954,684
Unrestricted Fund Balance June 30,	6,872,999	5,244,840	9,293,747	10,130,640

There are five restricted water funds that do not rely on water rates, but on capacity and system charges, bond proceeds, and federal grant funds for new development. A comparison of capacity charges and metered sales is shown above. The use of these funds is primarily for capital projects and debt service payments.

WATER TRANSFER FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	160,366	104,076	147,566	128,066
Sources:				
Estimated Revenues	4,001	500	2,500	2,500
Total Sources	4,001	500	2,500	2,500
Uses:				
Expenditures				
Personnel	5,140	-	-	-
Operating	11,661	66,370	22,000	65,750
Total Uses	16,801	66,370	22,000	65,750
Unrestricted Fund Balance June 30,	147,566	38,206	128,066	64,816

The Water Capacity Fund and Water System Development Fund are primarily responsible for the debt service on the Water Infrastructure Financing Authority (WIFA) loans.

WATER CAPACITY FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	2,491,529	4,191,029	4,715,149	3,796,567
Sources:				
Estimated Revenues	2,223,620	1,699,500	1,501,500	1,501,500
Total Sources	2,223,620	1,699,500	1,501,500	1,501,500
Uses:				
Expenditures				
Debt Service	-	2,420,082	2,420,082	2,451,916
Capital Improvements	-	-	-	-
Total Uses	-	2,420,082	2,420,082	2,451,916
Unrestricted Fund Balance June 30,	4,715,149	3,470,447	3,796,567	2,846,151

WATER SYSTEM DEVELOPMENT	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	256,495	358,645	365,056	206,070
Sources:				
Estimated Revenues	108,561	100,550	100,190	100,190
Total Sources	108,561	100,550	100,190	100,190
Uses:				
Expenditures				
Debt Service	-	259,176	259,176	262,585
Capital Improvements	-	-	-	-
Total Uses	-	259,176	259,176	262,585
Unrestricted Fund Balance June 30,	365,056	200,019	206,070	43,675

The Water Revenue Bond Fund was established to account for the MPC2007 Utility Series bond funds. The majority of the water portion of this bond is for the new Agua Vive Water Treatment Facility. The debt service for this bond is paid in the Water Fund.

WATER REVENUE BOND FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	9,795,068	6,111,545	6,584,332	5,791,288
Sources:				
Estimated Revenues	5,245	1,500	2,500	1,000
Total Sources	5,245	1,500	2,500	1,000
Uses:				
Expenditures				
Operating	57,904	-	-	-
Capital Improvements	3,158,077	4,223,100	795,544	4,535,000
Total Uses	3,215,981	4,223,100	795,544	4,535,000
Unrestricted Fund Balance June 30,	6,584,332	1,889,945	5,791,288	1,257,288

The Water Grant Fund was established to account for Federal and State grants the City has been awarded along with budgeting for future possible grants.

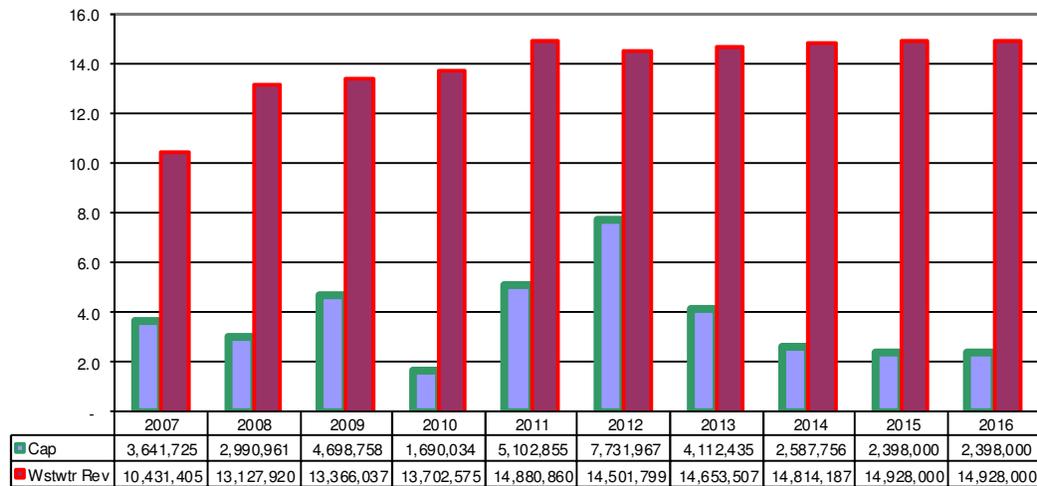
WATER GRANT FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	-	-	(3,851)	-
Sources:				
Estimated Revenues	93,679	500,000	100,000	500,000
Total Sources	93,679	500,000	100,000	500,000
Total Sources Available	93,679	500,000	96,149	500,000
Uses:				
Expenditures				
Operating	97,530	500,000	96,149	500,000
Total Uses	97,530	500,000	96,149	500,000
Unrestricted Fund Balance June 30,	(3,851)	-	-	-

WASTEWATER FUND

The Public Works Department also operates the Wastewater Collection and Treatment System and accounts for same in the Wastewater Fund. Like the Water Fund, this fund is an enterprise fund relying solely on charges to customers for funding. Through a series of rate charges and capacity fees, the system provides environmentally sound wastewater services. This system is also undergoing rapid expansion to meet the City's needs.

The increase in customer base for wastewater is similar to that of the Water Fund. Overall, there are fewer wastewater customers compared to water, as a number of water customers, particularly those outside the city limits, are not served by the wastewater system.

Wastewater Operational Revenues and Capacity Charges



Instead, they rely on septic systems. Over time, many of those customers are being brought into the system. The expansion of the system is not being caused by this type of customer, however, but by new population and the increasing numbers of new subdivisions. Like water, system rates are increasing to finance the expansion of capacity, both in the collection system as well as the treatment plant capacity.

The operations portion of the Wastewater Fund is presented first. As in the Water Fund, this fund transfers monies to the debt service funds to pay its portion of the debt recorded in governmental funds that benefit wastewater operations. For capital projects, both operational revenues and capacity charges pay for their respective share of improvement and capital projects expenditures are budgeted in both portions.

WASTEWATER FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	11,436,811	9,805,298	14,842,167	17,263,999
Sources:				
Estimated Revenues	14,919,022	14,200,380	14,997,500	15,040,000
Total Sources	14,919,022	14,200,380	14,997,500	15,040,000
Uses:				
Expenditures				
Personnel	3,413,283	3,937,681	3,838,387	4,252,331
Operating	5,544,772	6,239,629	5,416,585	6,318,637
Capital Outlay	125,783	251,600	224,000	120,000
Debt Service	2,366,672	2,395,344	2,395,724	2,366,106
Capital Improvements	31,229	2,721,500	676,000	4,304,000
Transfers Out:				
Improv. District #67 Debt Service	7,822	-	-	-
Debt Service Fund	24,105	24,408	24,972	51,798
Total Transfers Out	31,927	24,408	24,972	51,798
Total Uses	11,513,666	15,570,162	12,575,668	17,412,872
Unrestricted Fund Balance June 30,	14,842,167	8,435,516	17,263,999	14,891,127

There are five restricted wastewater funds that are for various capacity charges for system expansion. The Wastewater Capacity Fund and Wastewater Sanitary Sewer Interceptor Charge Fund (SSIC) are primarily responsible for the debt service on the Water Infrastructure Financing Authority (WIFA) loans.

WASTEWATER CAPACITY FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	10,492,858	9,975,438	10,359,055	9,983,635
Sources:				
Estimated Revenues	2,651,656	2,268,000	2,410,000	2,410,000
Loan payback fr WW SSIC	193,068	193,068	193,068	193,068
Total Sources	2,844,724	2,461,068	2,603,068	2,603,068
Uses:				
Expenditures				
Debt Service	2,978,527	2,978,488	2,978,488	2,978,488
Capital Improvements	-	-	-	-
Total Uses	2,978,527	2,978,488	2,978,488	2,978,488
Unrestricted Fund Balance June 30,	10,359,055	9,458,018	9,983,635	9,608,215

WASTEWATER SSIC	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	322,418	288,706	275,364	241,642
Sources:				
Estimated Revenues	152,551	165,925	165,914	165,900
Total Sources	152,551	165,925	165,914	165,900
Uses:				
Expenditures				
Loan payback to WW Capacity	193,068	193,068	193,068	193,068
Debt Service	6,537	6,568	6,568	6,568
Capital Improvements	-	-	-	-
Total Uses	199,605	199,636	199,636	199,636
Unrestricted Fund Balance June 30,	275,364	254,995	241,642	207,906

There are two wastewater trunk sewer funds that are for the collection of fees for future sanitary trunk sewer improvements in these established areas as defined by the Metropolitan Sanitary Sewer Collection System Master Plan. These two funds are shown below: Wastewater Area A & B and Wastewater 26th PI Trunk.

WASTEWATER AREA A&B	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	904,122	911,234	914,497	915,567
Sources:				
Estimated Revenues	10,375	1,500	1,070	750
Total Sources	10,375	1,500	1,070	750
Uses:				
Expenditures				
Debt Service	-	-	-	-
Total Uses	-	-	-	-
Unrestricted Fund Balance June 30,	914,497	912,734	915,567	916,317

WASTEWATER 26TH PL TRUNK	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	142,440	142,940	143,188	143,288
Sources:				
Estimated Revenues	748	500	100	100
Total Sources	748	500	100	100
Uses:				
Expenditures				
Debt Service	-	-	-	-
Total Uses	-	-	-	-
Unrestricted Fund Balance June 30,	143,188	143,440	143,288	143,388

The Wastewater Revenue Bond Fund was established to account for the MPC2007 Utility Series bond funds. The majority of the wastewater portion of this bond is for the Desert Dunes Water Reclamation Facility and the Figueroa Water Pollution Control Facility Aerator Upgrade. The debt service for this bond is paid in the Wastewater Fund.

WASTEWATER REVENUE BOND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	1,251,361	1,247,500	1,250,439	1,099,500
Sources:				
Estimated Revenues	697	-	500	500
Total Sources	697	-	500	500
Uses:				
Expenditures				
Operating	1,619	-	-	-
Capital Improvements	-	1,247,500	151,439	1,100,000
Total Uses	1,619	1,247,500	151,439	1,100,000
Unrestricted Fund Balance June 30,	1,250,439	-	1,099,500	-

YUMA REGIONAL COMMUNICATIONS SYSTEM FUND

The Yuma Regional Communications System Fund was created to track the expenditures regional radio communication system, which includes the 800/700 MHz digital trunked radio system for use by the city's public safety agencies. This fund has grown to the point that it has been reclassified as an Enterprise Fund.

The system is designed to integrate and include interoperability capabilities for use by the County of Yuma and other city and local emergency response agencies. The city and other emergency response agencies contribute to fund the operation of this system.

YUMA REGIONAL COMM. SYSTEM FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	1,015,005	870,158	872,089	1,138,384
Sources:				
Estimated Revenues	1,567,390	2,255,823	1,638,941	1,769,879
Transfers In:				
General Fund	240,003	-	-	-
Total Transfers In	240,003	-	-	-
Total Sources	1,807,393	2,255,823	1,638,941	1,769,879
Uses:				
Expenditures				
Personnel	336,113	528,425	131,302	532,768
Operating	1,600,102	1,748,627	1,174,817	1,623,659
Capital Outlay	14,094	170,000	66,527	-
Total Uses	1,950,309	2,447,052	1,372,646	2,156,427
Unassigned Fund Balance June 30,	872,089	678,929	1,138,384	751,836

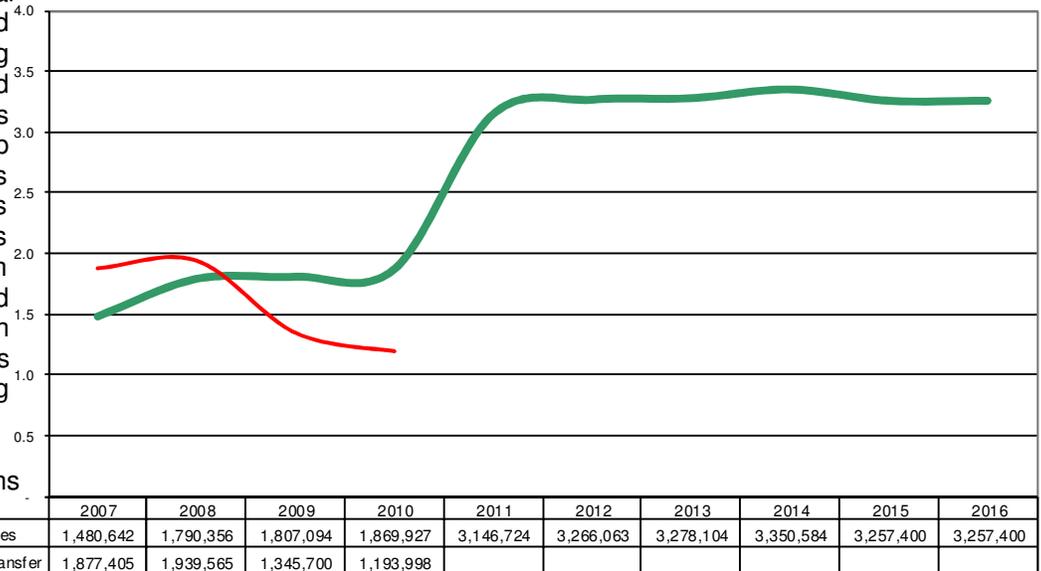
YUMA REG COMM. SYSTEM GRANT FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unassigned Fund Balance July 1,	-	-	-	-
Sources:				
Estimated Revenues	1,983,114	4,475,469	1,946,613	2,730,406
Transfers In:				
General Fund	5,640	-	-	-
Total Transfers In	5,640	-	-	-
Total Sources	1,988,754	4,475,469	1,946,613	2,730,406
Uses:				
Expenditures				
Personnel	69,676	250,000	336,368	-
Operating	1,169,923	2,788,064	1,391,870	1,808,656
Capital Outlay	749,155	1,437,405	218,375	921,750
Total Uses	1,988,754	4,475,469	1,946,613	2,730,406
Unassigned Fund Balance June 30,	-	-	-	-

SOLID WASTE FUND

Collection and disposal of residential solid waste is accounted for in this fund. Until fiscal 2000, no fees had been charged for collection of residential trash. Instead, the General Fund subsidized this fund by transferring sufficient monies into the fund to restore a zero fund balance. (A fund was created originally because the city charged for collection of commercial solid waste until 1999.) In FY2011, a residential collection charge was assessed per customer at the rate of \$5 per month. This charge eliminated the need for the General Fund subsidy and made the Solid Waste fund self-supporting.

Solid Waste Fees vs. General Fund Transfer

In 2000, the Environmental Solid Waste Fee was created to offset the ever-increasing costs of landfill disposal and to cover the city's neighborhood cleanup program, its recycling efforts and its household hazardous waste collection efforts. This fee pays for pass through costs for landfill services and extra sanitation services such as the household hazardous waste days and spring cleanups.



Each year, revenue projections are based on the number of solid waste accounts in the program.

The Public Works Department is responsible for the Solid Waste Program.

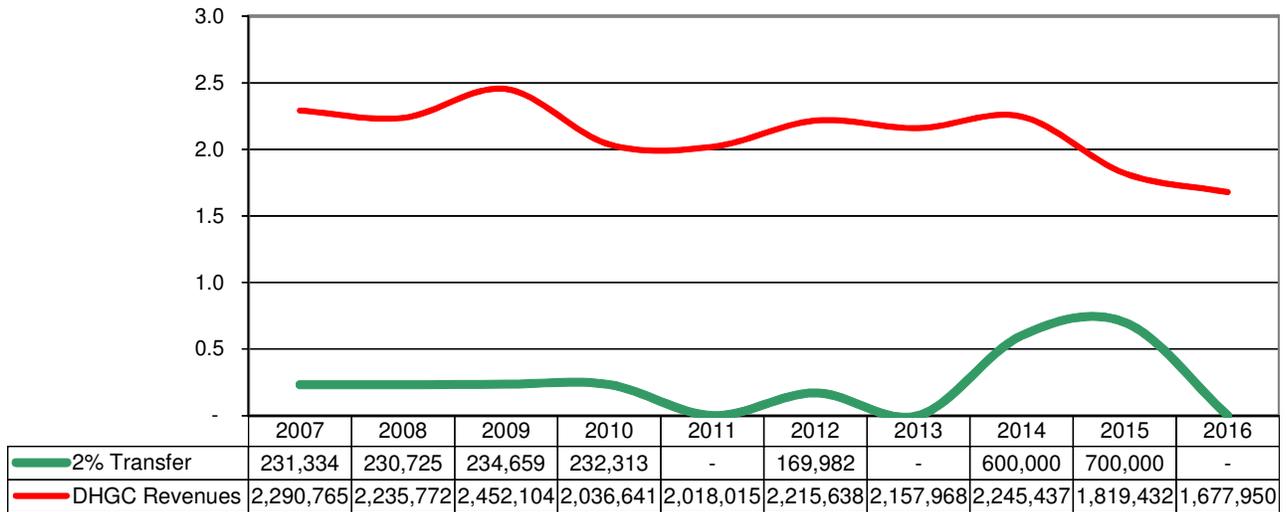
SOLID WASTE FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	1,172,823	1,279,976	1,582,115	1,682,832
Sources:				
Estimated Revenues	3,350,584	3,189,500	3,257,400	3,257,400
Total Sources	3,350,584	3,189,500	3,257,400	3,257,400
Uses:				
Expenditures				
Personnel	771,120	867,218	810,357	953,978
Operating	2,149,156	2,322,833	2,324,555	2,681,362
Capital Outlay	-	-	-	-
Transfers Out:				
Debt Service Fund	21,016	21,280	21,771	138,547
Equipment Replacement Fund	-	-	-	10,659
Total Transfers Out	21,016	21,280	21,771	149,206
Total Uses	2,941,292	3,211,331	3,156,683	3,784,546
Unrestricted Fund Balance June 30,	1,582,115	1,258,145	1,682,832	1,155,686

DESERT HILLS GOLF COURSE FUND

The Parks and Recreation Department operates the Desert Hills Golf Course, Desert Hills Par 3 and The Hills restaurant.

The Two Percent Tax was used to construct the course and later to reconstruct the main clubhouse, through debt service. The tax has also been used to subsidize course operations from time to time, but Council has long intended that golf revenues wholly support these operations. To this end, the transfer from the tax has been reduced over the years. The tax transfer for debt service related to the clubhouse reconstruction ended in fiscal 2010. In FY12 and FY14, new transfers from the Two Percent Tax fund were used to fund capital project improvements to the golf courses and their clubhouses. For FY 15, an additional transfer is budgeted to support operations. Also in FY15, the operation of the restaurant was outsourced, thus the reduction in revenues. Expectations of an improving economy apply to demand for golf activities as well, reducing the need for future tax transfers as envisioned by Council.

Desert Hills Golf Course Revenues and 2% Tax Transfer



DESERT HILLS GOLF COURSE FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	344,208	(376,342)	(93,770)	596,075
Sources:				
Estimated Revenues	2,245,437	2,248,656	1,819,432	1,677,950
Transfers In:				
Two Percent Tax Fund	600,000	700,000	700,000	-
Equipment Replacement Fund	-	444,391	444,391	-
Total Transfers In	600,000	1,144,391	1,144,391	-
Total Sources	2,845,437	3,393,047	2,963,823	1,677,950
Uses:				
Expenditures				
Personnel	1,268,649	1,424,230	897,874	850,568
Operating	2,014,766	1,572,371	1,376,104	1,192,193
Capital Outlay	-	5,500	-	-
Transfers Out:				
Equipment Replacement Fund	-	-	-	26,188
Total Transfers Out	-	-	-	26,188
Total Uses	3,283,415	3,002,101	2,273,978	2,068,949
Unrestricted Fund Balance June 30,	(93,770)	14,604	596,075	205,076

INTERNAL SERVICE FUNDS

EQUIPMENT REPLACEMENT FUND

This fund accounts for the accumulation of resources from each department for the replacement of equipment. After initial purchase by the operating fund, the asset is recorded in this fund and “rented” by the operating department. This rent is determined by, and accumulates over, the life of the asset. Along with interest earnings, monies will be available for the purchase of new equipment when the older item is no longer serviceable economically. Since 2009, a suspension of the fund’s activities had been enacted except for emergency situations. All replacements were on hold during this time as well as the rents charged to the City departments. Despite the fiscal constraints still facing the city, the Equipment Replacement Program was re-activated in FY13 but modified to only include rolling stock equipment in excess of \$50,000.

This year the Equipment Replacement Fund is loaning funds to the Capital Projects Fund for the Citywide Solar Savings Project. Transfers in from the various funds participating in the project are budgeted to repay this five year loan.

EQUIPMENT REPLACEMENT FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	15,165,387	15,338,003	14,244,023	13,531,430
Sources:				
Estimated Revenues	1,924,474	1,686,977	1,687,027	2,277,061
Transfers In:				
General Fund	-	-	-	382,863
Highway Users Revenue Fund	-	-	-	10,659
Road Tax Fund	-	-	-	10,659
Two Percent Tax Fund	-	-	-	358,827
Desert Hills Golf Course Fund	-	-	-	26,188
Solid Waste Fund	-	-	-	10,659
Equipment Maintenance Fund	-	-	-	4,252
Total Transfers In	-	-	-	804,107
Total Sources	1,924,474	1,686,977	1,687,027	3,081,168
Uses:				
Expenditures				
Operating	426,640	8,125	10,436	11,752
Capital Outlay	2,419,198	4,924,562	1,944,793	7,279,694
Transfers Out:				
Desert Hills Golf Course Fund	-	444,391	444,391	-
Capital Projects Fund	-	-	-	3,656,432
Total Transfers Out	-	444,391	444,391	3,656,432
Total Uses	2,845,838	5,377,078	2,399,620	10,947,878
Unrestricted Fund Balance June 30,	14,244,023	11,647,902	13,531,430	5,664,720

EQUIPMENT MAINTENANCE FUND

This fund accounts for the operations of fleet maintenance in the city and is managed within the Public Works Department. With the suspension of the equipment replacement program for the last several years, the age of the fleet has impacted the operational cost of this fund.

EQUIPMENT MAINTENANCE FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	355,233	(78,865)	(57,697)	(112,735)
Sources:				
Estimated Revenues	3,430,601	3,695,420	3,569,320	3,718,947
Total Sources	3,430,601	3,695,420	3,569,320	3,718,947
Uses:				
Expenditures				
Personnel	980,149	1,070,489	1,072,020	1,010,190
Operating	2,863,382	2,545,353	2,552,338	2,542,253
Transfers Out:				
Equipment Replacement Fund	-	-	-	4,252
Total Transfers Out	-	-	-	4,252
Total Uses	3,843,531	3,615,842	3,624,358	3,556,695
Unrestricted Fund Balance June 30,	(57,697)	713	(112,735)	49,517

INSURANCE RESERVE FUND

This fund accounts for the insurance activity and risk retention of the city for liability and casualty issues. Until 2004, these expenditures were accounted for within the General Fund. In 2005, an internal service fund was created for this activity. Use of such a fund will make administration of the city's risk management easier.

Premiums are charged to each fund based on liability exposure, infrastructure and other parameters

INSURANCE RESERVE FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	1,248,827	2,012,831	1,639,817	1,445,845
Sources:				
Estimated Revenues	1,747,482	1,507,548	1,507,548	2,805,425
Total Sources	1,747,482	1,507,548	1,507,548	2,805,425
Uses:				
Expenditures				
Personnel	76,442	77,299	82,818	78,743
Operating	1,280,049	1,455,467	1,618,702	1,705,467
Transfers Out:				
Capital Projects Fund	-	-	-	1,200,000
Total Transfers Out	-	-	-	1,200,000
Total Uses	1,356,492	1,532,766	1,701,520	2,984,210
Unrestricted Fund Balance June 30,	1,639,817	1,987,613	1,445,845	1,267,060

WORKERS COMPENSATION FUND

The City's Workers Compensation Internal Service Fund accounts for the workers compensation claims of its employees.

WORKERS COMP FUND	2013-2014 ACTUAL	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 REQUEST
Unrestricted Fund Balance July 1,	(213,704)	(66,180)	(278,514)	431,022
Sources:				
Estimated Revenues	1,172,476	2,034,423	2,028,360	2,299,456
Total Sources	1,172,476	2,034,423	2,028,360	2,299,456
Uses:				
Expenditures				
Operating	1,237,286	1,640,865	1,318,824	1,640,865
Total Uses	1,237,286	1,640,865	1,318,824	1,640,865
Unrestricted Fund Balance June 30,	(278,514)	327,378	431,022	1,089,613

Department Information

DEPARTMENT INFORMATION

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Office of the Mayor and Council

The Yuma City government exists to sustain the quality of life for those who live, work and visit our City. The City provides services and resources to ensure public safety and economic opportunities. Yuma City government is committed to providing high quality services in an efficient and cost effective manner.

The Mayor and Council of the City of Yuma serve the citizens of Yuma. The Mayor and Council employ a City Administrator to execute the policies adopted at public meetings. Appointment of citizens to the City's Boards and Commission's are solicited through outreach to the community and service organizations. The Mayor and Council's Executive Assistant provides support to the Mayor and six Councilmember's and works in partnership with other City Departments.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Mayor's Office*	1	1
Total	1	1

*does not reflect elected positions



Listed are the Goal Action Items developed to guide our organization for the year ending June 30, 2016.

Communication

- Monitor and ensure fiscal accountability with ALL contracted and City funded agencies.
- Support community organizations in their efforts to spur job growth.
- Support community organizations in bringing job opportunities and career growth to our citizens.
- Minimize general fund dollar allocations to outside agencies.
- Facilitate economic development.

Innovation

- Encourage and maintain a business friendly environment to facilitate private, public sector projects and partnerships, while at the same time, respect and protect the taxpayer's interests.
- Maintain a progressive, modern and proactive approach to our daily business practices.

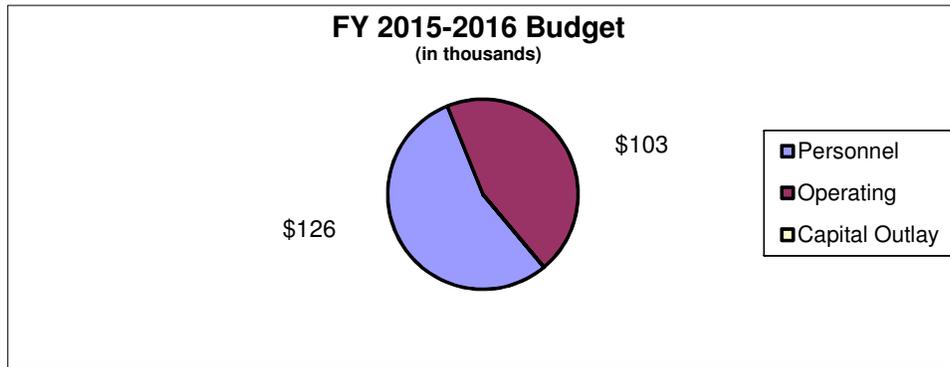
Accessibility

- Participate in community wide organizations and forums to facilitate open and honest problem solving discussion. Make City government open and accessible to residents.
- Encourage community leadership and participation in City government.
- Continue to work with all area municipal elected and appointed officials on issues related to economic growth of projects, which are beneficial to our City and community.

Commitment

- Provide clear policy directions to City staff.
- Support and fully fund the City's core public services, to ensure the safety and health of our citizens.
- Support other usual services, consistent with the City's commitment to quality of life.

MAYOR AND COUNCIL				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	112,426	110,336	103,846	126,495
Operating	152,320	114,844	108,437	102,996
Capital Outlay	-	-	-	-
	264,746	225,180	212,283	229,491



MAYOR AND COUNCIL				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	264,746	225,180	212,283	229,491
Equipment Replacement Fund	-	-	-	-
	264,746	225,180	212,283	229,491

Yuma Municipal Court

The Mission of the Yuma Municipal Court is to enhance the quality of life in the City of Yuma by providing all people that appear in the Court with a responsive and professional judicial branch of government.

The Yuma Municipal Court is part of the integrated judicial system for Arizona, pursuant to the Charter of the City of Yuma, Arizona, the Constitution of the State of Arizona and the Constitution of the United States of America.

The judicial system is predicated on the belief that all citizens coming before the courts are entitled to equal justice, regardless of race, ethnicity, gender, age, or economic circumstance. Courts must resolve cases swiftly and fairly. Courts must ensure that litigants and victims fully understand their rights and that those rights are protected. Courts must provide meaningful access to all, ensuring that no litigant is denied justice due to the lack of counsel or the inability to understand legal proceedings.

The Yuma Municipal court is a limited jurisdiction court and is ranked the 14th largest municipal court in the state. It is the third branch of government and is a non-political entity. It has jurisdiction over misdemeanor criminal, criminal traffic and civil traffic cases that occur within the city limits of Yuma, including but not limited to:

- DUIs (driving under the influence)
- Driving on suspended licenses
- Reckless driving
- Possession of marijuana and/or drug paraphernalia
- Domestic Violence cases such as: Assaults, Disorderly Conduct, Threats, Criminal Damage, etc
- Non-domestic Violence cases
- Shoplifting and theft
- Underage liquor violations
- City Ordinance violations
- 24 hour search warrant and emergency orders (duty shared with other County Judges)

These misdemeanors must have occurred within the city limits of the City of Yuma. Also included are cases that occur within the City of Yuma, which the County Attorney declines to prosecute as felony cases, and are referred to the City Prosecutor to review for “long form” complaints that are then prosecuted in the Municipal Court.

The court also handles civil traffic, parking and various civil matters, including emergency orders of protection (24 hours a day, 7 days a week) and injunctions against harassment. The judges of the court also issue search warrants (24 hours a day, 7 days a week) on alleged felony and misdemeanor cases. The court also adjudicates cases stemming from violations of city ordinances, which can be either civil or criminal.

The court has two elected Municipal Judges and four part-time (as needed) pro tem judges that are attorneys. To be qualified for the position of presiding judge, the person must be an attorney and member in good standing for the past five years of the Arizona Bar Association. The associate judge is

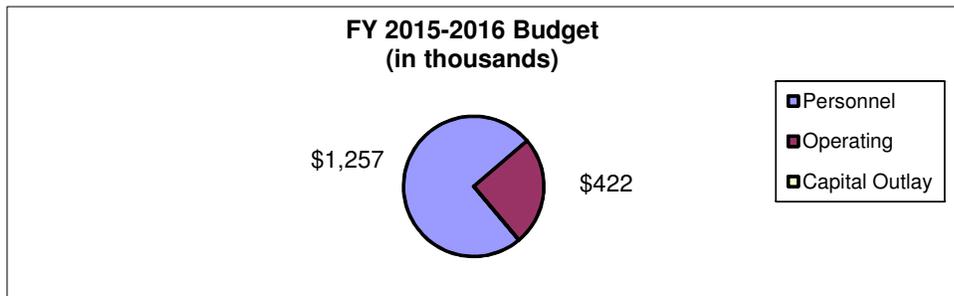
not required to be an attorney or a member of the Arizona Bar Association, but must be at least 30 years of age, of good moral character with no felony convictions and a resident of the City for at least 5 years preceding the year of day of election.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Municipal Court	18	18
Total	18	18

*does not reflect elected positions



MUNICIPAL COURT				
	13/14 Actual	14/15 Adjusted Budget	14/15 Estimate	15/16 Budget
Personal Services	1,240,404	1,272,850	1,235,448	1,257,309
Operating	306,918	417,660	373,161	422,854
Capital Outlay	-	-	-	-
Total	1,547,322	1,690,510	1,608,609	1,680,163



MUNICIPAL COURT				
	13/14 Actual	14/15 Adjusted Budget	14/15 Estimate	15/16 Budget
General Fund	1,536,380	1,533,713	1,606,451	1,522,463
Public Safety Tax	-	-	-	700
Grant Funds	10,942	156,797	2,158	157,000
Total	1,547,322	1,690,510	1,608,609	1,680,163

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Removed (Y or N)	Notes
Municipal Court					
All court staff required to obtain 16 hours of continuing judicial education (COJET) as required by the Arizona Supreme Court – Administrative Office of the Courts.	Y		100%		Ongoing yearly requirement.
Continue to work with the County to obtain additional resources for audio-video arraignments to resolve the problem with sharing of video arraignment room with other courts.		Y	Ongoing		City IT is working with County IT and the jail to ensure resources are available.
New case management system in the near future – AJACS to modernize and improve current court processes, information gathering, tracking and sharing.		Y	75%		Pilot courts are currently using new system.
Maintain and improve communications with other branches of government, agencies and organizations.		Y	95%		Worked jointly with the Police Department and Detention Facility to process paperwork electronically.
Title VI requirement to have language interpreters available that are not staff for courtroom use. Continue to look for solution for interpreter shortage for other than English languages and sign language.		Y	75%		Need full-time Spanish Court Interpreter for the Court; and other resources for other languages as needed.
Continue to work with the Yuma County Adult Detention Facility and the Yuma Police Department to process electronic documents and additional audio-video arraignment usage		Y	75%		Police Department and Court are sending complaints/citations electronically; staff still picks up paperwork from the jail each day.
Update and improve court security cameras.		Y	95%		Camera replaced or added. Several defective cameras still need replacing.
Training in-house and through other available resources for Security and Court Staff.		Y	Ongoing		16 hours required each year, 6 of which must be in a live session.

FY16 Goals					
Municipal Court					
Data clean up in preparation for data conversion.					
Electronic citation entry and filing.					
Assess need for reconfiguration of clerical work space in each courtroom.					
Research and implement CourTools to assist in measuring court performance and case processing time standards.					

City Administration

City Administration staff manage the City’s resources to implement City Council goals and objectives, to meet the needs of City of Yuma residents and visitors, and to ensure the integrity of the municipal governing process.

The City Administrator is appointed by the City Council to serve as the City’s chief administrative officer. The City Administrator serves as an advisor to Council and ensures that City staff implements policy made by Council. All City staff work under the direction of the City Administrator.

The overall City Administration budget covers salaries and associated costs for thirty-nine full-time personnel. There are seven budgetary divisions: Administration, Media & Public Affairs, Heritage Area, City Clerk’s Office, Elections, Economic Development and Facilities Maintenance.

The Administration division manages the overall resources of the City, ensures the implementation of Council policy, guides citywide organizational development, monitors progress toward objectives and administers the city debt policy programs.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Administration	9	9
Media & Public Affairs	4	4
Heritage Area	4	3
City Clerk’s Office	4	4
Economic Development	1	1
Facilities Maintenance	15	15
Total	37	36

The Community Relations staff provides information to the citizens of Yuma and international / national/regional/local media outlets about City and community initiatives, projects and events. The team involves the City, and other organizations whenever possible, in regional efforts designed to foster good will and promote community-wide communication opportunities.

The Heritage Area Division provides City staff and operational support by contract to the Yuma Crossing National Heritage Area Corporation, a non-profit local

management entity established in accordance with the federal law creating the Heritage Area. This funding is part of the local match required for the Heritage Area to receive federal funding through the National Park Service. The staff works with the Heritage Area Board of Directors and other stakeholders to implement the Plan for the Yuma Crossing National Heritage, which was adopted in 2002. The staff also manages the riverfront redevelopment project north of 1st Street on behalf of the City of Yuma, coordinating with the private developer. When state budget cuts threatened the closure of the two state historic parks in Yuma in 2009, the Heritage Area assumed operational responsibility for both the Territorial Prison and the Quartermaster Depot.

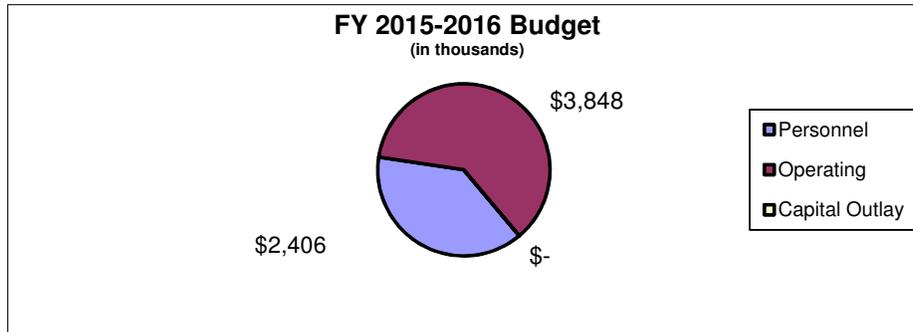
The City Clerk is one of four positions whose responsibilities are defined by the City of Yuma Charter. This division administers and safeguards the integrity of the municipal governing process and oversees City elections and election processes. The division also provides for public access to city records and documents, affixes the City seal on official documents, posts meeting notices, prepares City Council agendas, and records and maintains minutes of all City Council proceedings.



The Economic Development Division is thriving as new relationships are being built and encouraged to join our community. Working closely with GYEDC, success and growth are in the air.

The Facilities Management Division is responsible for the repairs, maintenance, and ongoing care of 814,000 square feet of buildings, as well as surrounding landscaping and parking areas. The Facilities Management Division manages work requests, maintenance and repair, preventive and predictive maintenance, and custodial support services.

CITY ADMINISTRATION				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	2,758,505	2,383,551	2,707,000	2,406,240
Operating	1,574,688	1,588,804	1,120,520	3,848,869
Capital Outlay	176,169	22,653	20,000	-
	4,509,362	3,995,008	3,847,520	6,255,109



CITY ADMINISTRATION				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	3,203,287	3,026,679	3,012,096	2,969,227
Riverfront Redevelopment Fund	503,084	125,780	125,780	-
City Road Tax Fund	427,087	117,274	169,296	102,431
Public Safety Tax Fund	6,879	7,126	8,804	6,836
Two Percent Tax Fund	81,165	334,043	455,618	437,824
Grant Funds	79,270	348,547	40	2,704,500
Water Fund	91,041	23,762	44,319	22,737
Wastewater Fund	79,738	11,797	31,567	11,554
Equipment Replacement Fund	37,811	-	-	-
	4,509,362	3,995,008	3,847,520	6,255,109

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Removed (Y or N)	Notes
Administration					
Continue to maintain City services at their high level while staying within our budget.		Y			Ongoing
Continue with our partners to spur economic growth and jobs.		Y			Ongoing
Continue to remain flexible to support our Citizens and businesses.		Y			Ongoing
Continue to support and get involved in our Community.		Y			Ongoing
Expand on the "United For Yuma" effort		Y			Completed the first United for Yuma Video Contest. Hired person through Americorp Vista Grant to focus on creating a United for Yuma marketing plan.
Media & Public Affairs					
Continue curbside recycling campaign and advance public understanding and awareness.	Y				
Expand Channel 72 and 73 to implement video streams to all data capable devices including smart phones and tablets such as iPad devices.	Y				
Continue to work toward streamlining of communications efforts to make major City news announcements available to all through the user's preferred platform, be it text (print) story, audio and/or video package and shared on social media.		Y			Ongoing. Not an empirical number so no percentage available.
Assist and promote awareness of the City organization, events, and its services through any and all means readily available.		Y			Ongoing. Not an empirical number so no percentage available.

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Removed (Y or N)	Notes
Work with webmaster to improve seamlessness and readiness of posting latest City news to official website.		Y	90%		All content to webmaster. Awaiting new website.
Continue to work with area reporters to enhance their understanding of the City organization, staff members and their roles and to help them improve the accuracy of their reporting on City stories.		Y			Ongoing.
Yuma Crossing National Heritage Area					
Coordinate with the riverfront developer to secure additional private investment and development.		Y	20%	N	This is a continuing goal that has been carried over to FY16
Implement maintenance program for 400-acres of restoration in Yuma East Wetlands through partnership with the Bureau of Reclamation/Multi-Species Conservation Program, the Heritage Area, Quechan Indian Tribe, and City of Yuma.	Y				
Expand and maintain bankline restoration efforts from East Wetlands to downtown riverfront and West Wetlands.	Y				
Maintain operations at Yuma Quartermaster Depot State Historic Park. Coordinate with Yuma Visitors Bureau the operations of the Arizona Welcome Center. Plan, produce, and implement a series of special events to increase attendance and community awareness of the park. Generate additional income.	Y				
Assist the Yuma County Historical Society to undertake local management of the Sanguinetti House Museum/Molina Block and to begin implementation of the new master plan.	Y				

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Removed (Y or N)	Notes
City Clerk					
Continue to work towards citywide standardization of Records Management/ Retention policies.		Y	75%		
Networking with State Department Library, Archives and Public Records and other cities/towns to finalize Essential Records city wide.	Y				Annual revisions
Finalize work with Informational Technologies and Board/Commission liaisons to provide a venue to release mission statements and goals for better public outreach.		Y	75%		
Revisit internal processes for better efficiencies.		Y			Work in Progress
Strive to better communicate election processes to the public, through internal and external media sources, with the hope of increasing City voter turnout.		Y			Work in Progress
Address issues with current document management system	Y				
Continue to work towards citywide standardization of Records Management/ Retention policies.		Y	40%		
Networking with State Department Library, Archives and Public Records and other cities/towns to finalize Essential Records city wide.		Y	30%		
Finalize work with Informational Technologies and Board/Commission liaisons to provide a venue to release mission statements and goals for better public outreach.		Y	10%		
Economic Development					
Supplement GYEDC in site searches and proposal responses.		Y			Ongoing

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Removed (Y or N)	Notes
List Yuma sites in Arizona Commerce Certified site program.		Y			Ongoing
Continue to work with private sector teams on Virtual Spec Buildings.		Y			On Hold
Expand Yuma's presence in Arizona/Mexico Border Community Roadmap efforts.		Y			Ongoing
Continue to market city owned property as surpluses.		Y			
Facilities Maintenance					
Replace another 30,000 SF of Flooring at Police Department.		Y	70%		Will be completed this year
Replace Chillers and Cooling Towers at PD.	Y				
Replace carpeting at Yuma Municipal Court.		Y	40%		Need to Replace Court rooms
Recoat roofs at key facilities.		Y	20%		Art Center done this year
Evaluate Custodial Service Offerings at YCNHA and Equipment Shop.	Y				
Develop written Lock Out Tag Out Procedures for all FM Equipment.	Y				
FY16 Goals					
Administration					
Maintain City services at their high level and expand programs, events, and services to our citizens where feasible.					
Expand City role and effort in attracting new companies to Yuma.					
Grow from "Century of Service" and bring "Service into the Next Century" with focus on Advancing our great Customer Service.					
Continue to support and get involved in our Community.					
Continue City Take Pride recognition and awards program					

FY16 Goals					
Expand on the "United For Yuma" effort					
Plan or conduct next citizen survey.					
Continue to work with area reporters to enhance their understanding of the City organization, staff members and their roles and to help them improve the accuracy of their reporting on City stories.					
Continue to work toward streamlining of communications efforts to make major City news announcements available to all through the user's preferred platform, be it text (print) story, audio and/or video package and shared on social media.					
Yuma Crossing National Heritage Area					
Coordinate with the riverfront developer to secure additional private investment and development.					
Continue to implement maintenance program for 400-acres of restoration in Yuma East Wetlands through partnership with the Bureau of Reclamation/Multi-Species Conservation Program, the Heritage Area, Quechan Indian Tribe, and City of Yuma.					
Continue to expand and maintain bankline restoration efforts from East Wetlands to downtown riverfront and West Wetlands.					
Maintain operations at Yuma Quartermaster Depot State Historic Park. Coordinate with Yuma Visitors Bureau the operations of the Arizona Welcome Center. Plan, produce, and implement a series of special events to increase attendance and community awareness of the park. Generate additional income.					
Achieve operational self-sufficiency at the Yuma Territorial Prison State Historic Park.					

FY16 Goals					
Assist new management of the Rio Colorado Division of the AZ Historical Society with implementation of the 2nd phase of the master plan					
Implement west wetlands lower bench restoration project. Design & seek funding for western beach project.					
Secure long-term agreement with Arizona State Parks for operation and management of both the Quartermaster Depot and Yuma Territorial Prison State Historic Parks.					
Continue brownfields assessments and negotiate with Union Pacific and other land owners to make Old Town South sites available for redevelopment.					
Work with the Alliance of National Heritage Area's to have Congress enact national program legislation for all National Heritage Areas.					
Successfully complete the Yuma Crossing National Heritage Area evaluation process with National Park Service					
Economic Development					
Explore potential City owned industrial property.					
Make key corporate calls with the Mayor.					
Seek opportunities for foreign direct investment.					
Facilities Maintenance					
Repair and replace sheet metal duct work, fire dampers, and air box dampers on HVAC system at the Police and Court buildings					
Replace carpeting in Court Rooms A & B at Yuma Municipal Court building					
Replace A/C units at City Hall					
Work with Climatec to replace building controls, lighting, and HVAC equipment at various City facilities					

FY16 Goals					
Continue to Recoat roofs at key City facilities.					
Continue to get all facilities electrical panels arc flash rated					
Retrofit locker room tiles at YPD					
Revamp landscape at Public Works facility.					
Replace 24 A/C electrical disconnects at the Public Works Facility					
Continue to maintain City Facilities at a high level while staying within our budget.					
Work with Solon Solar Corporation to install PV system at the City Hall employee parking lot.					

City Attorney's Office

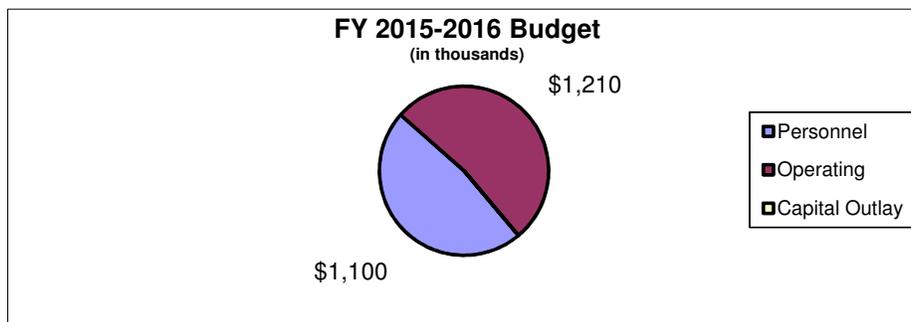
The City Attorney's Office exists to provide legal and risk management services to the City Council, the City Administrator, and all City departments, offices and agencies in order to promote the health, safety, and welfare of our community.

The City Attorney's Office represents the City of Yuma in all legal proceedings, including civil litigation, criminal prosecution in Municipal Court, risk management services and provides a significant portion of the State legislative and lobbying support for the City of Yuma.



AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
City Attorney's Office	8	8
Prosecutor's Office	3	3
Total	11	11

CITY ATTORNEY				
	13/14 Actual	14/15 Adjusted Budget	14/15 Estimate	15/16 Budget
Personal Services	986,344	1,109,725	1,106,970	1,100,520
Operating	730,821	1,004,931	897,283	1,209,996
Capital Outlay	8,657	72,562	64,063	-
	1,725,822	2,187,218	2,068,316	2,310,516



CITY ATTORNEY				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	1,306,102	1,474,997	1,475,964	1,458,194
City Road Tax Fund	1,771	-	-	-
Public Safety Tax Fund	40	-	-	-
Grant Funds	10,100	10,000	11,511	-
Water Fund	138	-	-	-
Wastewater Fund	40	-	-	-
Insurance Reserve Fund	398,974	620,878	507,029	852,322
Equipment Replacement Fund	8,657	81,343	73,812	-
	1,725,822	2,187,218	2,068,316	2,310,516

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Continue to implement and refine the City's graffiti abatement process including: collecting on criminal restitution orders, converting restitution orders to civil judgments for non-payers, working with the county prosecutor and the juvenile court system to recover the City's full damages in juvenile graffiti prosecutions, and assisting the City's internal departments in documenting files for possible evidentiary admission.		Y	Ongoing		
Assist City Departments in drafting legal forms, City Council Resolutions, and developing procedures for implementing City improvement districts for future subdivisions, business parks, and other developments.		Y	Ongoing		
Assist with changes to Utility Regulations.		Y			
Continue to provide legal assistance for implementing, negotiating and drafting development agreements that establish legal and practical guidelines for the parties and their lenders.		Y	Ongoing		

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Continue to thoroughly review all claims against the City with legal analysis on the merits of the allegations and possible mitigating factors or defenses associated with the value of the claims.		Y	Ongoing		
Continue to review damages to City owned property and aggressively seek contribution from the responsible party, or the party's insurance carrier.		Y	Ongoing		
Utilize existing hardware and develop new litigation tools to become more efficient and ultimately conserve time, resources and energy.		Y	Ongoing		
Implement new document management application for switch to electronic records.		Y	35%		
Provide legal advice and support to departments and drafting of redevelopment agreements for the 4 th Avenue/16 th Street intersection that include provisions providing for abatement of government property lease excise taxes (GPLET) as a statutory economic incentives.		Y			
Acquisition or condemnation of properties at the 4th Avenue and 16th Street intersection		Y			
Lobby for changes in graffiti restitution laws and abuse of public records	N			N	Will return next legislative session
Assist with revision of development fees and ordinance		Y			
Develop Frequently Asked Questions for City website related to claims against the City	Y				
FY16 Goals					
Assist City Departments in drafting legal forms, City Council Resolutions, and developing procedures for implementing City improvement districts for future subdivisions, business parks, and other developments.					
Assist with changes to Utility Regulations.					

FY16 Goals					
Continue to provide legal assistance for implementing, negotiating and drafting development agreements that establish legal and practical guidelines for the parties and their lenders.					
Continue to thoroughly review all claims against the City with legal analysis on the merits of the allegations and possible mitigating factors or defenses associated with the value of the claims.					
Continue to review damages to City owned property and aggressively seek contribution from the responsible party, or the party's insurance carrier.					
Utilize existing hardware and develop new litigation tools to become more efficient and ultimately conserve time, resources and energy.					
Implement new document management application for switch to electronic records.					

Information Technology Services

Information Technology Mission Statement – To provide Information Management resources and services to City departments and select public agencies within Yuma County.

ITS emphasizes a customer focused organization with a clear advantage in technology and exceptional customer service for both employees and residents of Yuma County.

In addition ITS is responsible for strategic and operational planning related to technology and its use by the City of Yuma.

ITS staff provides technology support and service for all technology systems used by the City of Yuma and its employees. ITS also provides support and services to other Law Enforcement agencies servicing Yuma County who are members of the Yuma Regional Communication System (YRCS) consortium. Department staff is on call 24/7 to ensure the on-going operation and availability of technology systems and consist of the following business areas:

Administration: Staff oversees all department operations. Staff administers and manages the technology projects, department budget and ensures that information technology systems are successfully implemented, maintained and secured. Staff also provides contract management and technical leadership to city departments and partner organizations.

Application Support and Integration: Staff specializes in the analysis, design, development, maintenance, and implementation of new and/or upgraded automated business systems. Staff manages large scale projects and assists with product selection, implementation, data conversion and systems integration. Examples of applications supported include:

- Public Safety (9-1-1, Computer Aided Dispatch, Records Management, Mobile Data Computing, and Radio Communications)
- Geographic Information Systems (GIS)
- Enterprise Resource Planning (ERP)
 - Financials
 - Payroll / Personnel
 - e-Business
- Document Imaging
- SCADA (i.e. Water and Wastewater)
- Web Development
- Email / Internet Services
- Telephone and Voice Mail Services
- Community Development
- Parks and Recreation
- Etc.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Administration	4	4
Technical Services	19	19
GIS Services	6	6
Radio Communications	6	6
Total	35	35

Network Administration and Security: Staff specializes in the installation, maintenance, upgrade and repair of city's data network systems and infrastructures. Staff troubleshoots and resolves network system malfunctions and oversees the deployment of server-based systems and storage area networks. Staff provides facility and network design engineering and implementation services and manages end-user, system and network security. Additionally, Staff manages SPAM, Firewall and the city's calendar, email and Internet services.

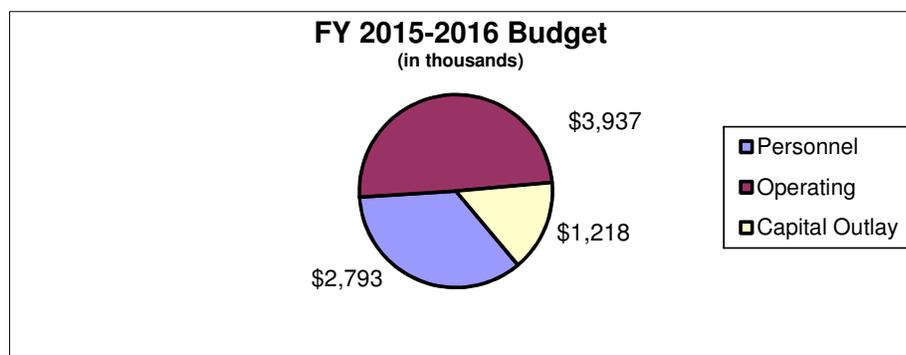
Telecommunication Administration: Staff specializes in the installation, maintenance, upgrade and repair of the city's wireless, PBX and landline telephone services, video monitoring cameras, mobile data computing, radio and paging systems, including all associated infrastructures. Staff troubleshoots and resolves system malfunctions, provides end-user training and support, and administers all systems. Staff also approves and procures all telecommunications hardware and software purchases, including vendor payment management. Additionally Staff is responsible for tracking and managing all related assets, product licenses and contracts as well as FCC filings, registrations, communications impact studies and FAA compliance for navigational hazards for city projects, sites and other liabilities.

Service Desk: Service Desk Staff is the main point of contact for all voice, video and data system issues. Staff troubleshoots and resolves end-user hardware and software malfunctions and monitors the city's computer systems, networks and associated peripherals to ensure availability. Staff also provides application security administration, mid-range system backup services and oversees city facility access and employee ID badge issuance.

Computer Hardware and Software Management: Staff members specialize in the installation, maintenance, upgrade and repair of personal computers, new client server business systems and associated peripherals. Staff troubleshoots and resolves technology system malfunctions, provides end-user support, reviews and develops citywide technology based standards and configurations, and approves and procures technology systems. Staff also tracks and manages all City of Yuma ITS assets, product licenses and contracts.

Computer Hardware and Software Training: Staff provides basic to high-level technical instruction in the use and operation of computer hardware, software, operating systems, telephones, technology peripherals, and department specific applications. Staff develops and implements computer-training programs and assists with the planning, testing and implementation of new and/or upgraded computer hardware and software systems.

INFORMATION TECH SERVICES				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	2,436,671	2,923,919	2,530,612	2,793,719
Operating	3,719,125	5,038,421	3,114,485	3,937,453
Capital Outlay	851,158	1,945,898	623,590	1,218,022
	7,006,954	9,908,238	6,268,687	7,949,194



INFORMATION TECH SERVICES				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	2,536,227	2,647,224	2,610,740	2,769,445
Yuma Regional Communications System Fund	1,950,309	2,447,052	1,372,646	2,153,071
Yuma Regional Communications System Grant Fund	1,988,754	4,475,469	1,946,613	2,730,406
Equipment Replacement Fund	531,664	338,493	338,688	296,272
	7,006,954	9,908,238	6,268,687	7,949,194

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Upgrade of Microsoft Office Suite and remove all OS XP (e.g., Software / Hardware to become security & software compliant).		Y	68%		Ongoing
Begin process of implementing industry standards, policies, procedures, and guidelines to improve IT operational efficiencies and compliance.		Y	10%		Ongoing
Upgrade SCADA systems and infrastructure (Phase I) in four (4) water and wastewater facilities.		Y	85%		Completion 6.2015
Install new Fire Alert system for Yuma Regional Communication System (YRCS) Fire agencies.	Y	Y	100%		Completed
Enhance and deploy city-wide desktop virtualization for all training labs and general computer users.		Y	75%		Ongoing
Continue the replacement of legacy data/system technology, including hardware (desktops, servers, printers, network, storage) and software (OS, application system).		Y	65%		Ongoing
Continue the process of implementing industry standards, policies, procedures, and guidelines to improve Information Technology operational efficiencies and compliance.		Y	40%		Ongoing
Implement Community Development land management computer system for use of eServices / eReview and Public portal.		Y	90%		Completion 6.2015

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Upgrade the city-wide enterprise electronic mail system.	Y				
Upgrade Enterprise Public Safety system (NWS 10.2, SP5) for all Yuma Regional Communication System (YRCS) agencies to enhanced interoperability and functionality.	Y				
Implement new Information Service Management System (IT Service Desk).		Y	60%		Completion 6.2015
Implement new Legal Case Management System.	Y				
Implement new "Best in Class" City of Yuma website.		Y	50%		Completion 6.2015
Upgrade/migrate the Microsoft Active Directory Domain Services which is the foundation for distributed networks.	Y				
Implement new ITS Network and Security Operations Center (NOC/SOC).	Y				
Upgraded COY - Call Accounting System improving auditing.	Y				
Implement end-to-end encryption (e.g., data/voice) on all COY - YRCS enterprise microwave system.		Y	60%		Completion 10.2015
Upgraded city-wide security proximity and video surveillance systems.	Y				
Implemented new city-wide Phone Branch Exchange (PBX) system.	Y				
Implement new ITS - Best-in-Class Service Desk System /w ITIL quality improvement controls.	Y				
Implemented / upgraded new version of City of Yuma, NWS - ERP, Financial / HR / Purchasing System	Y				
Continue the COY - YRCS radio 700 MHz Rebanding Project to ensure compliance with FCC mandates.		Y	68%		Completion 8.2015

FY16 Goals					
Continue reorganize IT Structure for "Best in Class" services, build technical and operational depth of knowledge and enhance career progression ITS opportunities.					
New Voicemail System to replaced aged / end of life system to improve communication, reliability and implementation of standards "Unified Communication" model.					
Implement new enterprise asset and work order system for the City of Yuma - Utilities, Parks and Recreations, Fire Department and Public Works Departments. GIS will be can leveraged - integrated into this system, etc. This system will replace multiple legacy systems utilized by PW, Utilities, Facilities, and possibly Parks & Recreation.					
PHASE I: UPGRADE New World Public Safety System (AEGIS) version 10 to version 11.x. Hardware, OS Infrastructure upgrade to facilitate AEGIS system upgrade in PHASE II.					
PHASE II: UPGRADE New World Public Safety System (AEGIS) version 10 to version 11.x. This is the next step in the critical upgrade path of the New World Public Safety System (AEGIS). Special Note: All agencies must be upgraded at the same time or inoperability / data sharing will not work.					
Cartography - Asset Management - Signs (Funding, \$0.00): GASB-34 compliance					
Implement new GIS portal providing internal / external information accessible via web.					
City of Yuma - ITS core network redundancy - Disaster Recovery site (Funding - TBD): Implement CORE networking redundancy - disaster recovery plan and site. The DR sites COY - Utilities or YPD (e.g., Phase project 1 - 5).					

FY16 Goals					
Replace the City of Yuma's Intranet Site Project: Using MS SharePoint to enhance the functionality of Yuma's intranet site. Allow each department to manage their site w/ SPOC.					
Implementing a phase rollout of Microsoft Enterprise products utilizing (Office 365). We would utilize phase approach rollout with focuses reducing operational expenses without compromising performance, improving services - better communication by utilization of Microsoft EA Agreement (e.g., MS Lync, SharePoint, Email subscription based services).					
Implement New World - eTimeSheet Portal (Funding - NWS - COY constructional item to be implemented). This will automate the COY employee time for payroll improving operations, time, and paper.					
Implement New World - Personnel Action form with workflow (Funding - NWS - COY constructional item to be implemented). This will automate the COY Departmental personnel actions (e.g., New Hires, job classification changes, etc.) improving operations, time, and no paper needed - paperless environment.					
PHASE II - Implement new email archiving w/ eDiscovery system (Funding TBD): City of Yuma does not have a email archiving / eDiscovery system - current records request take weeks to gather Public Record Requests, etc.					
Continue to enhance and deploy the city-wide desktop virtualization.					
Continue to upgrade SCADA systems (Phase II) and infrastructure in four water and wastewater facilities.					

Finance

We, as a team, provide financial systems and operational support to assist our customers in achieving their goals.

The Finance Department consists of four divisions that serve the public and all other City departments.

The Administration Division oversees the financial activities of the City while providing direction and policy to the Department. This division also directs the City's investment program, manages the City's treasury functions, administers the City's bond program working with the Municipal Property Corporation, and produces the Annual Budget.

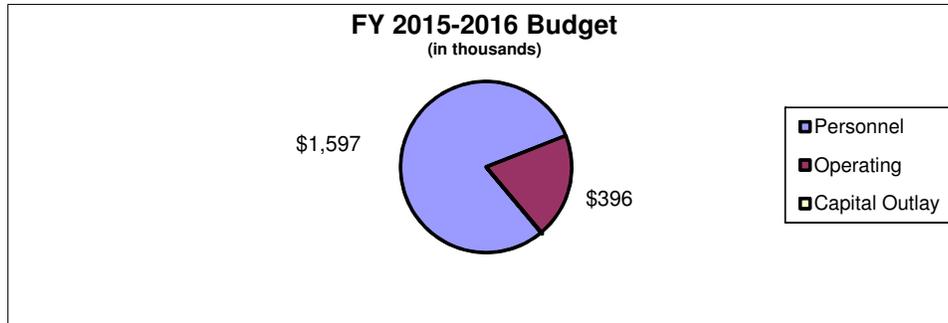
The Customer Services Division administers business licenses, 2% tax collections, and utility billings and payments. In addition, the division coordinates and compiles all cash receipts within the City.

The Purchasing Division is responsible for the procurement of supplies, services and construction, operations of the warehouse, surplus property, the City Auction and the City's mail and distribution services. These functions include research and specification preparation, selection and solicitation of sources, contract award and administration, surplus property activities, including the City live and online Auction, and training personnel in procurement procedures and Purchasing Card program.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Administration	2	2
Customer Services	8	8
Purchasing Division	7	7
Accounting	12	13
Total	29	30

The Accounting Division manages the accounts payable, accounts receivable, grant reporting, payroll and revenue collections. In addition, Accounting coordinates the annual audit and produces the City of Yuma's Comprehensive Annual Financial Report.

FINANCE				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	1,440,179	1,489,116	1,505,139	1,597,260
Operating	277,519	381,793	259,212	395,285
Capital Outlay	16,871	9,555	-	-
	1,734,569	1,880,464	1,764,351	1,992,545



FINANCE				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	1,734,569	1,880,464	1,764,351	1,992,545
	1,734,569	1,880,464	1,764,351	1,992,545

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Administration					
Oversee the City's financial condition to maintain or improve our bond rating.	Y				AA- rating retained
Receive the City's 11th Distinguished Budget Presentation Award (GFOA)	Y				
Work with Municipal Property Corporation and City Council for approval and sale of bonds for funding FY 2015 capital projects		Y			
Accounting					
Receive the City's 33rd Certificate of Achievement for Excellence in Financial Reporting.		Y			Under review at GFOA.
Provide quarterly financial reporting within 30 days of quarter end.	N				
Transition all employees to payroll direct deposit by January 2014.	N	Y	85%		
Work with Legal and Human Resources to create new Worker's Compensation Trust by May 2014.		Y	75%		
Create Ambulance Billing Hardship Committee to rule on hardship and payment plan requests.		Y	75%		
Implement special assessments module of New World software for improvement district accounting	N				

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Customer Service					
Offer and promote paperless billings which will reduce costs.	Y				
Reduce delinquent billings from the current approximate 35% range.	Y				
Purchasing					
Streamline purchasing and contracting methodology to reduce process time and improve customer service.		Y	60%		
Continue to seek long term contracting opportunities that allow a streamlined ordering process for city staff.		Y	85%		
Revise training for City divisions that utilize the financial software system.		Y	85%		
Revise the purchasing training to internal users.		Y	85%		
Continue to expand the use of the Public Surplus Auction.		Y	50%		
Conduct a Semi-Annual Public Surplus Auction in late fall.	Y				
Update the training sessions for City divisions that utilize the financial software system due to upgrades/updates.		Y	50%		
Update the Training Manual.		Y	80%		
Revise bid solicitations and have documents available on web-site.		Y	20%		
FY16 Goals					
Administration					
Receive the City's 12th Distinguished Budget Presentation Award					
Oversee the City's financial condition to maintain or improve our bond rating.					
Accounting					
Receive the City's 34rd Certificate of Achievement for Excellence in Financial Reporting.					
Provide quarterly financial reporting within 30 days of quarter end.					
Customer Service					
Implement Budget Billing for utility customers.					
Purchasing					
Provide training material on Intranet Site					
Question & Answer Information on Intranet Site					

Human Resources

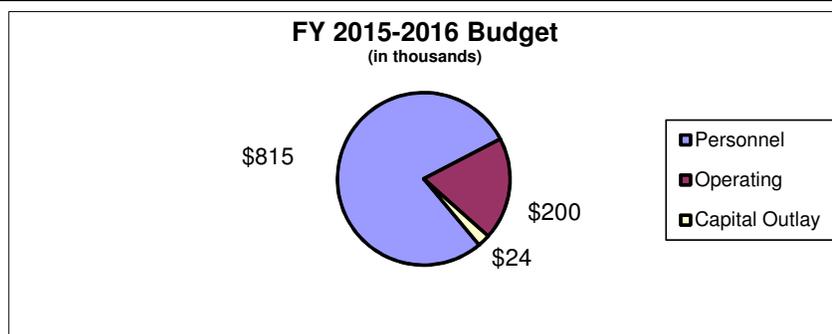
The Human Resources Department exists to provide a full range of Human Resources and Environmental Health and Safety services for municipal employers, employees and residents of the City of Yuma.

The Human Resources Department provides a full range of Human Resource Management Services for the employees and residents of the City. These activities include recruitment, compensation and classification, compliance with employment laws, and other activities designed to enhance workplace fairness and the City's ability to attract and retain quality employees. Additionally, the department coordinates programs related to Environmental Health & Safety Compliance; these programs include employee training, and facility and process inspections. We also handle workers compensation, medical and military leave, and retirement.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Human Resources	11	11
Total	11	11



HUMAN RESOURCES				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	760,747	818,734	845,280	815,261
Operating	199,871	195,645	173,578	200,309
Capital Outlay	-	5,425	5,000	24,422
	960,618	1,019,804	1,023,858	1,039,992



HUMAN RESOURCES				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	960,618	1,019,804	1,023,858	1,015,570
Equipment Replacement Fund	-	-	-	24,422
	960,618	1,019,804	1,023,858	1,039,992

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Administration					
Work to attract and recruit qualified paraprofessional and professionals to the City of Yuma.	Y				Utilized new technology (SparkHire) to assist in screening candidates for Executive ITS position.
Continue to reassess the City's hiring process to identify philosophical and technical changes that will expedite the process.	Y				
Continue to review and update all of the human resources operating policies and administrative regulations to make them easier to understand and administer.		Y	Ongoing		
Work with local and state entities to create recruitment and hiring consortiums for bringing qualified out-of-state candidates to Yuma.		Y	Ongoing		
With the implementation of the New World payroll system, work with all departments to maximize the capability of the system and improve employee access to their information.	Y				Employee Portal activated and ongoing HR enhancements being considered.
Establish hiring practice training for new supervisors.	Y				Currently training as needed.

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Establish succession planning for the City. Career development and succession planning is used to identify high potential employees and providing them with the necessary training and mentoring to prepare them for advancement within the organization.		Y	Ongoing		
Continue to participate in professional human resource organizations to remain current with philosophies and approaches that will benefit the City and help us continue to be attractive and competitive.		Y	Ongoing		
Continue implementation of city-wide review process/committee to analyze all vehicle accidents and incorporate changes that will reduce these accidents.		Y	Ongoing		
See a reduction in the number of industrial injuries by providing relevant safety training and remediation activities.		Y	Ongoing		Monthly safety report generated and feedback given to departments.
Continue to refine City's return to work program to decrease lost workdays for employees suffering job-related injuries.		Y	Ongoing		
Continue to reduce the number of Paid Loss Days in industrial injuries, bringing employees back to work in a contributing way in all departments as part of a work hardening program.		Y	Ongoing		Continue to identify light duty assignments throughout the City.
Make safety a priority in all departments and increase safety training for all City employees.		Y	Ongoing		
Provide more City-specific training to supervisors and employees on identified areas of need.		Y	Ongoing		
Provide ongoing training in all areas for all levels of employees, incorporating classroom, video and self-study modules.		Y			Currently purchasing new and updated equipment.

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Identify and replace outdated and required safety equipment		Y	Ongoing		Review inspection records for ongoing needs.
Continue to provide quarterly department reports on accidents and injury statistics to reduce risk and improve employee safety.		Y	Ongoing		Currently providing information on monthly basis to departments.
Continue participation in City's emergency management planning with focus on both citizen and employee issues.		Y	Ongoing		
Network with Arizona peers for improvement in Human Resources Environmental and Safety issues.		Y	Ongoing		Sending staff to more meetings.
Continue working closely with the Household Hazardous Waste (Countywide) program on implementing a safety and regulatory training program, mitigating safety incidents, and providing technical and compliance guidance.		Y	Ongoing		
Manage Environmental Health & Safety compliance program for the City.		Y	Ongoing		
Perform annual site Environmental Health & Safety inspections and assessments while improving upon last year's inspections.		Y	Ongoing		Coordinate annual reports and follow up on all areas through the year.
Manage the Citywide Regulated Waste Program while focusing on reducing annual costs associated with the disposal of regulated waste. Find new ways of reusing unspent material, identify secondary uses for waste streams, and monitor hazardous material purchases throughout City Departments.		Y	Ongoing		
Continue updating the Environmental Health & Safety Regulations Manual.		Y	Ongoing		
Manage the Universal Waste Program for all spent batteries, light bulbs, and mercury containing materials.		Y	Ongoing		

FY16 Goals					
Administration					
Implement Workers' Compensation programs and processes to reduce the number of days employees are away from work for work related injuries and illnesses as well as improve the employee's claim processing and approval experience.					
Evaluate and implement a veterans recruitment initiative.					
Evaluate and make necessary changes to the City's newly implemented employee performance evaluation process and merit pay program.					
Implement the Public Entities Partnership Program (P.E.P.P.) with the Arizona Department of Occupational Safety and Health (ADOSH)					
Develop a Customer Service training program to support the City's customer service initiatives.					
Explore opportunities for cost-saving programs such as wellness activities, on-site health clinics, health coaches for employees, or mandated employee wellness participation.					
Develop and execute a hazardous waste operations and emergency response certification program.					
Establish, promote, and administer a City wide air quality program that incorporates all elements of air quality.					
Provide appropriate safety, health, accident prevention and investigation training for City of Yuma Employees.					
Develop and implement an intra-department quarterly self-inspection program.					

Community Development

The Community Development Department is committed to enriching the quality of the natural and built environment for existing and future residents, in partnership with the community, through proper planning and development practices. The Department strives for responsible, responsive and creative solutions to meet the current needs of customers and the City, while planning for future generations.

The Department of Community Development (DCD) focuses on planning, housing, building and development issues through the actions of its Community Planning, Building Safety and Neighborhood Services Divisions. The Department continues to meet the challenge of the changing economy by doing more with less.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Administration	2	2
Building Safety	21	21
Neighborhood Services	9	9
Community Planning	11	12
Total	43	44

The Building Safety Division provides services needed to meet the needs of all the construction activity in the City. Staff meets with the public, reviews building plans, issues building permits, performs inspections of construction, and ensures Council adopted codes are enforced. This last year the Building Safety Division performed over 1,684 plan reviews, and issued 3,720 construction permits. The Code Enforcement Specialists are a part of the Building Safety Division.

They provide support and service for the Community Planning Division. During the past year, Code Enforcement has worked closely with the Yuma Police Department to resolve issues that require a multi-disciplined approach.

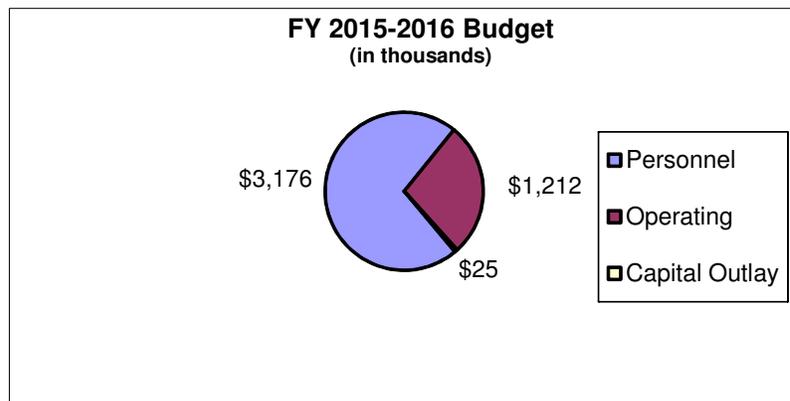
The Neighborhood Services Division has moved from City Administration into Community Development. Neighborhood Services creates healthy neighborhoods by improving the quality of life of residents, particularly the low and moderate income (LMI). In partnership with the community, Neighborhood Services develops and implements creative strategies for attractive and diverse neighborhoods. The City receives Community Development Block Grant (CDBG) funding from the Department of Housing and Urban Development (HUD). Neighborhood Services ensures the use of funds address priorities in the Consolidated Plan and meet HUD requirements. Neighborhood Services uses CDBG and other resources to administer a Housing Rehab Program, Neighborhood Leadership Academy, proactive Code Enforcement and a Rental Inspection Program in revitalization areas.

The Community Planning Division meets with customers, handles requests for rezoning and subdivisions, and addresses needed changes to the zoning or subdivision codes. Long Range Planning staff prepares updates to the General Plan, new or



revised policies to guide the City's growth and adds land area to the city through annexations. Staff reviews all city business license applications and assists customers through weekly scheduled pre-development meetings. The planners provide staff support to the Planning and Zoning Commission, Design and Historic Review Commission and Hearing Officer.

COMMUNITY DEVELOPMENT				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	2,852,542	3,199,487	2,955,538	3,175,880
Operating	1,386,700	1,399,614	1,189,369	1,212,386
Capital Outlay	33,941	72,212	20,935	25,000
	4,273,183	4,671,313	4,165,842	4,413,266



COMMUNITY DEVELOPMENT				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	2,844,903	3,251,233	2,999,920	3,260,703
Grant Funds	1,428,280	1,347,868	1,144,987	1,127,563
Equipment Replacement Fund	-	72,212	20,935	25,000
	4,273,183	4,671,313	4,165,842	4,413,266

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Administration					
Phase two implementation of the EnerGov software system to include Citizen and Developer Access portal and attaching property specific files to parcels electronically.	Y	Y	100%		Expected complete prior to end of FY15
Continue the implementation of the the Citizen Access Portal and E-Reviews for the EnerGov software system.	Y	Y	100%		Expected complete prior to end of FY15
Building Safety					
Work in partnership with the County Health Department to develop a joint plan for the abatement of homes identified as health hazards.	Y	Y	75%		
Refine handouts and best practices for Solar Photovoltaic and Solar Water Heater permits.	Y				
Implement a mobile home park annual assessment program for all RV & mobile home parks within the City to ensure compliance with health and safety standards.	Y				
Reviews to commence in 2014 with Building Advisory Board for code updates to the 2012 IMC, IPC, IFGC, and 2011 NEC	Y				
Continue to facilitate the multi-phased campus renovation of YRMC; this will be a multi-year project.	Y	Y	60%		
Neighborhood Services					
Funded Adult Literacy Plus to demolish two old structures and construct a new classroom and bathrooms at their facility. This expansion will allow them to provide adult education and GED testing to approximately 240 additional people per year	Y				
Funded Catholic Community Services to make HVAC improvements to their Safe House facility that will improve the energy efficiency off the building	Y				

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Funded Achieve Human Services to replace partial subflooring and the floor covering in 3 housing units at the Orange Ave Apartments. These units will provide transitional housing for people that are disabled due to a mental illness	Y				
Provide housing activities via SMILE, Housing America, and WACOG to rehabilitate 60 housing units to include the reconstruction of housing, home accessibility modifications, emergency repairs and weatherization of the homes.	N				Expected to be completed by the end of FY15
Provide public services to approximately 13,397 via Community Legal Services, Achieve, WACOG, Crossroads Mission, Healing Journey and United Way.		Y	100%		Expected to be completed by the end of FY15
Collaborate with local organizations to coordinate events to assist low and moderate income people, including the annual Fair Housing Festival, North End Thanksgiving Dinner, Rock 'n Roll Paint-A-Thon and neighborhood events within the Mesa Heights Neighborhood.		Y	70%		Ongoing
Administer Code Enforcement and Rental Inspection Programs in the Yuma High, Mesa Heights and Carver Park Neighborhoods to improve the appearance, safety and security for these 2,000 households.		Y	40%		Ongoing
Planning					
Complete the Police Facilities Plan.	Y				Project moved to Riverfront
Initiate Mobile Food Vending Ordinance.	Y				Implementing Ordinance
Develop Incentive Ordinance for in-fill projects.		Y	15%		This is a long-term project identified in the General Plan with an anticipated completion date by 2017.
Continue the attachment of property specific records in EnerGov.		Y	25%		Multi-year project

FY16 Goals					
Administration					
Implement new Pay for Performance Employee Evaluation program					
Building Safety					
Actively pursue code enforcement to abate or demolish vacant and abandoned structures.					
Neighborhood Services					
Provide public services to approximately 13,397 via sub-recipient agencies.					
Remove 3-4 dilapidated structures in low-income and revitalization areas					
Hold annual Fair Housing Festival, North End Thanksgiving Dinner, Rock 'n Roll Paint-A-Thon and neighborhood events within the Mesa Heights Neighborhood.					Annual Event
Update Consolidated Plan					
Update Analysis of Impediments to Fair Housing					
Initiate Rental Inspection Program in Mesa Heights Neighborhood.					
Implement the HUD-approved Mesa Heights Neighborhood Revitalization Plan					1st of a 5-year strategy
Graduate approximately 16 participants of Neighborhood Leadership Academy					Annual Event
Planning					
Update Transportation Element					
Develop Accessory Dwelling Units Ordinance					
Update Parks Element					

Public Works

The Public Works Department is committed in providing the highest quality, effective and environmentally sound public services to our residents.

We pledge continuous improvement through high performance, customer service, communication, innovations and teamwork for the needs and requirements of the citizens and visitors of Yuma, as well as our neighboring communities.

In order to provide a wide range of services efficiently and effectively to the citizens of Yuma, the Public Works Department is organized into the following service areas:

Street Division: is charged with maintaining a vast City infrastructure that includes 312 centerline street miles, providing a safe drivable street surface, and maintaining the landscaping, storm drains and other aesthetic attributes of our street network.

- Asphalt maintenance
- Traffic signs and markings
- Street sweeping
- Right-of-way maintenance
- Street lighting
- Concrete repairs for sidewalks, curbs & gutters

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Fleet Services	16	16
Solid Waste	13	13
Street Maintenance	53	54
Total	82	83



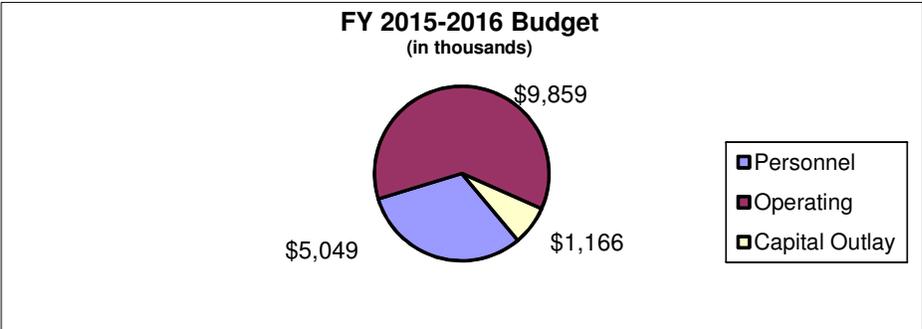
Solid Waste Division: is responsible for solid waste and recycling collections within the City. We serve approximately 21,000 residential customers. In addition, the division oversees environmental programs such as the annual Neighborhood Clean Up campaign, Christmas Tree Recycling Program, and the Yuma Area Household Hazardous Waste.

- Residential collection
- Curbside recycling
- Container maintenance
- Special request/pick ups

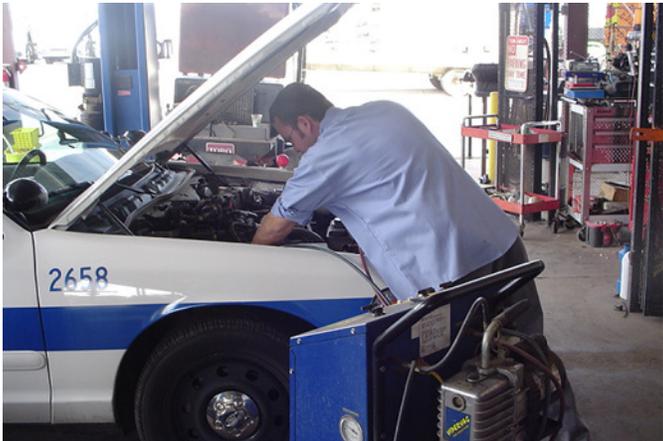
Fleet Services: manages and provides preventive maintenance and automotive repairs to a fleet of approximately 800 vehicles and equipment. To include technical repairs to City wide generators and pumps.

- Public Safety vehicle repairs (Police & Fire)
- Solid Waste collection trucks
- Parks & Recreation vehicles & large mowers
- City wide vehicle maintenance

PUBLIC WORKS				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	4,285,645	4,934,755	4,523,174	5,048,849
Operating	9,068,088	9,440,228	9,427,649	9,859,092
Capital Outlay	805,369	1,134,121	1,132,860	1,166,000
	14,159,102	15,509,104	15,083,683	16,073,941



PUBLIC WORKS				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Highway Users Revenue Fund	5,811,975	5,803,768	5,845,375	6,535,948
City Road Tax	767,426	1,495,943	1,344,669	930,591
Grant Funds	10,525	278,500	10,000	278,500
Solid Waste Fund	2,920,276	3,190,051	3,134,912	3,629,627
Equipment Maintenance Fund	3,843,531	3,615,842	3,624,358	3,545,275
Equipment Replacement Fund	805,369	1,125,000	1,124,369	1,154,000
	14,159,102	15,509,104	15,083,683	16,073,941



FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Streets					
Perform streetlight maintenance in-house	Y				This project is completed. City is performing all streetlight maintenance.
Street signs inventoried and placed into a database (FHWA compliance)		Y	50%		ADOT is working on field verifications to the sign data collection.
Conduct the Pavement Condition Index (PCI) for the City's road network	Y				This project is completed.
Solid Waste					
Increase participation in curbside recycling with new education program.		Y	Ongoing		This project is depended upon the work from the VISTA student
Create a recycling opportunity to multi-unit residents	Y				This project is completed.
Implement a cross training program for route drivers	Y				This project has been implemented with a policy in place and will be on-going.
Install GPS units in collection trucks	N			Y	This project requires budgeted expenses in capital outlay. Operating departments were asked to keep budget flat.
Fleet Services					
Replace fuel tanks		Y	Ongoing		Staff is research alternative fuels and sites.
Implement passive fueling capabilities (pilot program to limited vehicles)	N			Y	This project requires budgeted expenses in capital outlay. Operating departments were asked to keep budget flat.
Rehab three solid waste trucks with new collection bodies	Y				Staff will be completing the last 3 of 9 trucks in FY16.

FY16 Goals					
Streets					
Establish an intranet site for Public works employees.					
Conduct a traffic signals audit					
Solid Waste					
Start a 3 year phasing of eliminating solid waste collections in the alleys					
Establish a school recycling project using the AmeriCorps VISTA program.					
Fleet Services					
Implementation of a mechanic production report that will establish benchmarks.					

Utilities Department

Our goal, and highest priority, is to ensure the delivery of a reliable drinking water supply of the highest quality, and the most efficient environmentally sound reclamation of Yuma's wastewater.

The Utilities Department is divided into two divisions: Treatment and Systems. The Treatment Division includes water and wastewater treatment, industrial discharge pretreatment, cross-connection control and laboratory services. The Systems Division includes water distribution, wastewater collection, and systems customer services.

Consistent with its goal, the Utilities Department provides excellent customer service through trained and knowledgeable employees who possess a sense of duty to our customers. The Utilities Department has 129 authorized positions, of which more than half possess an Arizona Department of Environmental Quality issued license for the highly specialized work they perform on a daily basis. These employees are highly skilled, motivated and take great pride in their abilities to provide services at a level that consistently exceeds State and Federal requirements.

Functions

The Treatment Division manages the City's drinking water production and wastewater treatment. This division also ensures compliance with EPA's Clean Water Act, Safe Drinking Water Act, and biosolids regulations via Industrial Pretreatment, Cross Connection Control and the Environmental Laboratory.

The Water Treatment Section uses Colorado River water and water from wells to produce the continuous supply of drinking water necessary to meet the needs of Yuma's residents, businesses, and industries. Drinking water treatment occurs at two locations: The Main Street Water Treatment Facility and the Agua Viva Water Treatment Facility.

Producing drinking water for the Yuma area since 1891, the Main Street Water Treatment Facility is thought to be one of the first water plants west of the Mississippi River to filter its water. This facility uses

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Administration	8	8
Water	69	69
Wastewater	52	53
Total	129	130

the Colorado River as the source for about half of Yuma's drinking water. Put into operation in 2003, the Department's state of the art Agua Viva facility currently uses a combination of surface water and ground water to provide the other half of Yuma's drinking water.

The Wastewater Treatment Section operates three treatment facilities to reclaim the wastewater produced by Yuma's residents, businesses and industries. In operation since early 1970, the Figueroa Avenue facility is the oldest and the largest of these treatment plants. Operating under very strict Federal and State permits, this facility turns over 87% of Yuma's wastewater into high quality treated effluent which is discharged into the Colorado River. The smallest facility, Jackrabbit Mesa, and the newest facility, Desert Dunes, treat the remaining 13% of Yuma's wastewater.

The Pretreatment Section manages a federally approved program which protects Yuma's wastewater infrastructure and resources. By working with commercial and industrial facilities that discharge wastewater into the City's collection system, issuing permits and enforcing compliance, this section

ensures that the City of Yuma meets environmental regulations set up by the State of Arizona, and the United States Environmental Protection Agency.

The Cross Connection Control Section protects Yuma's drinking water from contamination by ensuring the proper steps are taken to prevent foreign material from entering the drinking water system in homes, businesses and industries. This section investigates water quality complaints and reported cross-connection incidents, and ensures that required backflow prevention devices are properly installed and regularly tested.

The Laboratory Section collects and analyzes a wide variety of samples of river water, well water, our drinking water, and our wastewater. Results of their testing verifies the City's compliance with numerous environmental and health regulations and are reported to a variety of agencies including the United States Environmental Protection Agency and the Arizona Department of Environmental Quality. The Laboratory is the primary point of contact for customer concerns and complaints about drinking water safety and quality.

The Utility System Division monitors the installation, maintenance, and repair of the City-owned water transmission and distribution system, wastewater collection systems, water metering and reading systems. This section houses the water and wastewater systems modeling applications and is also responsible for all utilities Blue Stake requests to ensure they are completed in a timely manner.

Within the Systems Division, the Transmission and Distribution Section is responsible for assuring our customers receive the potable water from our treatment, storage and pumping facilities with a reasonable pressure and the highest quality twenty-four hours a day. The distribution system (water infrastructure) consists of 525 miles of transmission/distribution pipe, with over 14,000 valves, 3,450 fire hydrants and some 29,500 water meters. There are two pressure zones within our system.

The system transmission/distribution water mains (pipes) range from 2 inches to 48 inches in diameter. The pipes are made from various materials such as concrete, ductile iron, PVC or other material. The age of the pipes and valves are from 50+ years old to newly installed.

Because of the age of a majority of our infrastructure, leaks and breaks do occur. Our employees are on call twenty-four hours a day to make repairs and put mains back in service as quickly as possible. This section maintains a valve exercise program, a hydrant flushing program, and a water quality flushing program. This section also installs new water services and water meters.

The Wastewater Collection System Section is responsible for assuring the wastewater collection system is properly maintained and free flowing twenty-four hours a day. The wastewater collection infrastructure consists of 400 miles of sanitary sewer collection lines and force mains with over 5,300 sanitary sewer manholes.

The wastewater collection system lines range from 6 inches to 42 inches in diameter. This section is responsible for cleaning and inspecting (utilizing specialized equipment) the wastewater collection lines and all sanitary sewer manholes. This year they inspected via closed circuit TV (CCTV) over 120 miles and jet cleaned over 170 miles of sanitary sewer mains. In addition, this section also assists the transmission/distribution section with emergency water leaks and is on call for emergency response. Customer complaints of stoppages, odors and vermin are also resolved promptly.

The Customer Service Section is responsible for all aspects of metering, water and sewer system connections and permits, utility billing support, division inventory and warehousing, and an on-site meter shop. This section is comprised of three groups; Field Customer Service, Meter Services and Utility Rates Services.

The Field Customer Service group takes care of all water service connects and disconnects (scheduled, emergency, and non-pays), high bill complaints, on-site customer assistance, new customer sign-ups, and thefts of service.

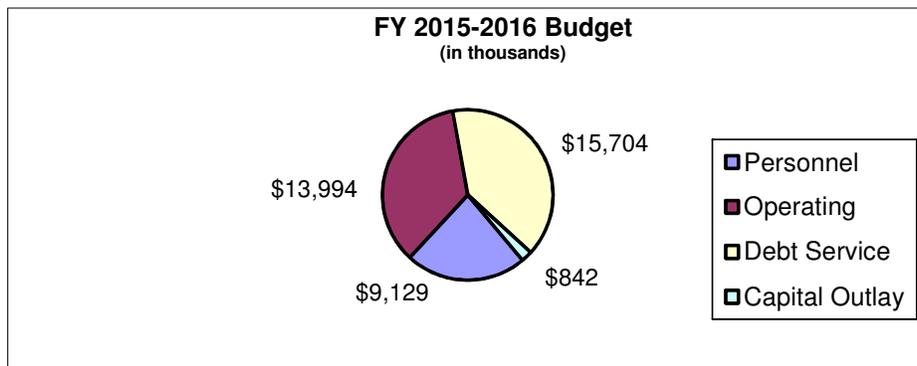
The Meter Services group handles meter readings, all Automated Meter Reading (AMR) applications, manual meter reading, construction roving meter reading, backflow device installations and testing for

roving meters, meter repairs, meter tests and utility service history reviews are all duties of the Meter Services group. AMR has reached the 80% mark with 24,500 services retrofitted for automated meter reading. Additionally, the Meter Services and Field Customer Services group also respond on call for customer emergency turn offs, reconnects, and new customer sign ups.

The Utility Rates Services group is your one place for information and cost estimates which will be needed to obtain water meters, sewer connections, utility rates and permits for residential or commercial projects. In two quarters of FY 2014, this section has issued 208 residential and 16 commercial utility connection permits.

The Utilities Administration Section provides professional clerical support for the Public Works and Utilities Departments.

UTILITIES				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	7,889,418	8,722,910	8,729,201	9,129,422
Operating	11,825,191	14,248,257	12,194,648	13,994,354
Capital Outlay	320,766	347,318	249,000	842,000
Debt Service	15,706,529	15,777,445	15,779,096	15,704,029
	35,741,904	39,095,930	36,951,945	39,669,805



UTILITIES				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Water Fund	21,133,747	20,081,536	19,386,894	19,836,469
Water Restricted Funds	16,801	2,745,628	2,701,258	2,780,251
Water Grant Funds	97,530	500,000	96,149	500,000
Wastewater Fund	11,357,958	12,738,710	11,782,588	12,918,029
Wastewater Restricted Funds	2,985,064	2,985,056	2,985,056	2,985,056
Equipment Replacement Fund	150,804	45,000	-	650,000
	35,741,904	39,095,930	36,951,945	39,669,805

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Administration					
Revise Utility Regulations Articles I & II		Y	95%		Articles I and II both pending Legal Dept review
Continue improvements of Systems and Treatment Operations.		Y	Ongoing		
Maintain the same high level of quality service the citizens of Yuma and our other customers have come to expect in this time of economic crisis and budget cutting.		Y	Ongoing		
Meet the demands of growth, identify systems deficiencies, and provide recommendations for sizing and placement of City owned facilities through the integrated water and wastewater master plan.		Y	Ongoing		
GPS Water and Sewer Systems to integrate into a future GIS based asset management system		Y	75%		Water Data collection continues; Sewer data collection is pending.
Explore and install alternative energy (solar) at Agua Viva and Desert Dunes Treatment Facilities to reduce electrical costs.	Y				New 500kV solar arrays were installed at Agua Viva and Desert Dunes providing for approximately 1/3 of the power to each facility
Explore and recommend alternative treatment technology at the Figueroa Water Pollution Control Facility.		Y	30%		Project was initiated in January 2015, the Department Received a WIFA grant to fund a portion of the project.
Incorporate THMM testing.		Y	Ongoing		Process control sampling program is in place to monitor system water quality
Continue to compile data to support the estimating of water usage and sewer discharge.		Y	Ongoing		Production, consumption, and non-metered consumption data is recorded regularly
Increase the Department's public outreach efforts		Y	Ongoing		

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Complete the current water and wastewater utility rate study.	Y				Completed in January 2015, Council adopted a new 5yr incremental rate plan to provide funding for critical CIP needs
Continue to seek and receive grant funds for critical infrastructure projects.		Y	Ongoing		
Continue to work hand in hand with the Community Development and Engineering Departments to encourage economic growth.		Y	Ongoing		
Complete update to the City's water conservation program	Y				
Partner with the irrigation districts on local and regional water issues to ensure adequate water supplies are available for the community.		Y	Ongoing		
Water Distribution					
Continue water and wastewater systems modeling.		Y	Water 100% / WW 30%		2014 Water Model Completed, Sewer model in progress
Continue to use the SCADA Historian and Hydraulic Model to manage pumping schedules that would reduce water age and improved the over all water quality.		Y	Ongoing		SCADA data constantly monitored for water age data, sampling sites installed where indicated
Use the expertise and daily utility site visits of the Utility Locator to edit and add data to the Water and Sewer atlases to keep them as updated as possible		Y	Ongoing		
Continue to Install auto flushing devices on some of the Distribution System's dead ends.		Y	50%		
Combine the Valve Exercising Program with the Unidirectional Flushing Program.		Y	Ongoing		Lack of additional staffing means slow progress
Complete the installation of the water sample stations		Y	90%		105 should be installed by the end of 2015
Replace PE service lines with PEX piping in Palo Verde Estates	Y				Completed the installation of 75 new services

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Continue identifying PRV locations and condition		Y	Ongoing		Two failing PRV's identified and replaced; one failing in repair now, to be replaced in FY16; One identified new for FY16'
Complete replacement/retrofit of meters for second AMR Bur Rec Grant (if selected)	Y				AMR Retrofit project completed in January 2015
Continue identifying areas of diminished water quality and resolve through unidirectional or automatic flushing stations			Ongoing		
Continue employee on-the-job development with hands on working applications and trainings			Ongoing		
Customer Service					
Continue to assist customers with obtaining water and sewer connection permits in the most efficient means possible.		Y	Ongoing		Ongoing process of compiling historical data and applicant's information to assist with permit applications
Convert to monthly meter reading, monthly billing, and monthly disconnect for non-pays	Y				Completed in the Summer of 2014
Update the coding of water meters to correctly reflect type of usage		Y	Ongoing		
Continue AMR retrofitting	Y				Completed in January 2015 (29,684 meters retrofitted all total)
Begin a second Bur Rec Field Services Grant Program - \$60K (if selected)		Y	50%		Selected for award; grant started August 2014, to end October 2015
Continue to assist customers with obtaining water and sewer connection permits in the most efficient means possible.		Y	Ongoing		
Assist in the review of the Yuma City Code for necessary updating		Y	Ongoing		

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Wastewater Collection					
Continue efforts to meet the requirements of the Capacity Management, Operations and Maintenance (C-MOM) program.		Y	Ongoing		
Increase the amount of sewer line footage cleaned as well as CCTV productivity.		Y	Ongoing		
Continue efforts to meet the requirements of the Capacity Management, Operations and Maintenance (C-MOM) program.		Y	Ongoing		
Increase the amount of sewer line footage cleaned as well as CCTV productivity.		Y	Ongoing		Productivity increased; jet cleaning city wide in approximately 15 month turn around
Continue manhole patio replace to reduce claims against the City		Y	Ongoing		Continuous inspections; Repaired, rehabbed, or replaced MH patios, frames and covers as needed to maintain MH/system integrity (12 in FY 15)
Complete a 2014 Wastewater Model		Y	50%		Initiated Jan 2015; WQ Coord working with ITS and Product Tech Support to resolve system build issues
Reduce the amount of Sanitary Sewer Overflow occurrences		Y	Ongoing		Annual ADEQ SSO Report reflected zero SSO events in calendar year 2014.
Water Treatment					
Continue operations and maintenance for effective water treatment.		Y	Ongoing		
Recoat The Interior of Tanks 1 & 3 at the 16th Street Booster Pump Station		Y			Project bidding Spring 2015 should be complete in late summer
Rebuild the Agua Viva Permeate Pumps.		N			

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Assess Filter Media at the Main Street WTP.		Y	95%		Final Report with recommendation will be submitted in the Summer of 2015
Initiate project to renovate multiple rapid sand filtration units at the Main Street Treatment Facility	N				Will Start in FY16
Wastewater Treatment					
Continue operations and maintenance for effective wastewater treatment.		Y	Ongoing		
Replace the Figueroa Ave WPCF Headworks Bar Screen mechanical systems.		Y	25%		Will complete FY16.
Renovate the 24th Street Wastewater Liftstation.	N				New CIP in 2016 will replace existing station
Renovate Influent Pump No.4.	Y				
Renovate Digester No. 3, including coatings and installing new mixers		Y	50%		Will complete FY16.
Laboratory					
Continue efforts to meet the City of Yuma requirements for reporting and monitoring of the Water and Wastewater Systems.		Y	Ongoing		
Develop and Submit to EPA a Sampling Plan to conform to the Long Term Surface Water Treatment Rule.	Y				Sampling plan submitted and approved by ADEQ
Conduct monitoring for the Long Term 2 - Surface Water Treatment Rule		Y			2 year sampling program started in April of 2015
Instrumentation and SCADA					
Complete automation of the 16 Street Water Storage Tanks, including installing an local HMI via PanelView		Y	80%		
Install new variable frequency drives on the Figueroa Ave Influent Pumps		Y	50%		
Reprogram the Agua Viva Raw Water Intake Pumps	N				
Pretreatment					
Continue regulatory outreach for Food Service Establishments, Dental Facilities, and Automotive Repair shops.		Y	Ongoing		
Resubmit the Desert Dunes Local Limits to the Arizona Department of Environmental Quality.		Y	90%		
Continue to facilitate the City of Yuma Cross Connection Program.		Y	Ongoing		
Initiate project to canvas specific geographical areas for commercial wastewater users who may be regulated under Federal Discharge Standards		Y			

FY16 Goals					
Administration					
Oversee the project to identify and save utilities CIS and permit data for historical perservation from the unsupported H.T.E. system					
Conduct research and write grants for water conservation, IT software/hardware, plant and location security systems, and safety.					
Begin programmatic replacement of aging equipment fleet					
Work with Community leaders to develop a long-term strategy for the replacement aging water and wastewater infrastructure					
Complete Capacity Management, Operations and Maintenance (C-MOM) program for the COY Wastewater Systems					
Water Treatment					
Complete installation of new fine screen strainers at the Agua Viva WTP.					
Filter underdrain system and valving at the Main St. WTP					
Wastewater Treatment					
Complete Renovation of Figueora Digester No 3, including coatings and installation of new mixers					
Initiate project to renovate/repair Desert Dunes WRF Clarifiers and Grinder lifting system					
Conclude the assessment and process the findings of the Figueroa Ave WPCF Master Plan					
Instrumentation and SCADA					
Complete upgrade of the SCADA systems server hardware / software to make the system more reliable and efficent					
Pretreatment					
Update Chapter 191 of the City Code to a Sewer use Ordinance to be compliant with Federal and State regulations					
Update the Backflow Regulations to a City Code to be compliant with Federal and State requirements					

FY16 Goals					
Laboratory					
Conduct twice per month sampling for Cryptosporidium, E. coli and turbidity under the LT2 requirements (a 24-month project)					
Conduct and complete the triennial Lead and Copper sampling and reporting for the Public Water System 14024 requirements.					
Water Distribution					
Replace PE service lines with PEX piping in subdivisions with failing polyethylene pipe.					
Assist GIS on locating and identifying water system features to complete GIS atlas conversion process					
Upgrade the valve truck and convert exercising program to mobile (paperless) technology					
Customer Service					
Resequence/reorganize reading routes for more efficient reading and work order management and improve route flow					
Conduct AMR annual audits to remain diligent in monitoring water services, meter box conditions, and water meters					
Launch a public service campaign to collect customer's email addresses					
Create a Leak Alert Notification Program; Assemble team, develop implementation plan, review software and necessary process steps					
Create a data base file to store the "old meter books" data; Create individual property files for all commercial locations					
Wastewater Collection					
Identify system deficiencies using the closed circuit camera system and provide recommendations for corrections; Repair in-house as possible					

Engineering

The Engineering Department provides project management for the Capital Improvement Program that incorporates adopted Council goals and policies, City infrastructure requirements and the needs of the general public. Engineering provides inspection of privately-sponsored public works construction projects such as subdivisions, and monitors the execution of encroachment permits. Engineering is also responsible for the implementation/collection of and coordination of City Council’s adopted Development Fees.

The Engineering Department (the “Department”) provides project management for the Capital Improvement Program and provides coordination with private development, in order to meet environmental, design, funding and public safety requirements.

The Department will continue to provide these services, which primarily consist of Capital Improvement Program management, Development Engineering, Traffic Engineering and construction inspection.

The Engineering Department provides the following services:

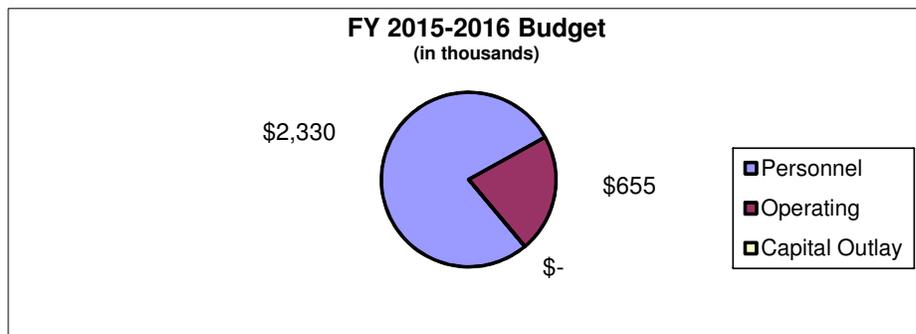
- Project Management for the Capital Improvement Program through Plan and Specification preparation, utility company coordination, processing of permit documentation and as-built plan preparation.
- Provide support for the Capital Improvement Program and development community with project management and coordination.
- Updating of the water, sanitary sewer and storm sewer atlases with newly-constructed facility information.
- Applies for and monitors Arizona Department of Environmental Quality – required permits.
- Upgrade of Standard Specifications and Standard Details for construction.
- Development, tracking and maintenance of water and sewer extension payback agreements.
- Maintenance and expansion of the State Plane coordinate system and a network of City benchmarks, to Federal standard, within City limits for public and private survey activities.
- Provide CADD support for engineering activities and to other City departments.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Engineering	27	24
Development Engineering	4	4
Total	31	28



- Monitor and inspect activities within City right-of-way to include review and issuance of encroachment permits.
- Provide inspection services to private development for street construction.
- Implementation of Capital Improvement Program-related Development Agreements.
- Coordination of flood control facilities financing and construction with Yuma County Flood Control District.
- Development of an interconnected traffic control system to improve traffic flow through town.
- Lead the Traffic Advisory Group functions and response to citizen traffic concerns.
- Review Development Plans and Specification for adherence to City codes/requirements.

ENGINEERING				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	1,348,582	2,343,958	1,499,451	2,330,389
Operating	560,003	683,559	700,992	654,749
Capital Outlay	65,891	54,500	37,300	-
	1,974,476	3,082,017	2,237,743	2,985,138



ENGINEERING				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	321,296	450,103	228,033	428,696
City Road Tax	1,598,349	2,327,465	1,838,934	2,264,056
Two Percent Tax Fund	-	84,830	190	87,091
Water Fund	50,005	145,872	110,045	131,421
Wastewater Fund	4,826	73,747	60,541	73,874
	1,974,476	3,082,017	2,237,743	2,985,138

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Engineering					
Review and update the City's construction standards		Y	40%		Completing update of utility and materials specifications.
Implement an interactive project tracking program	N			Y	
Complete the design of 24th Street from Ave B to Ave C		Y	30%		Design completion targeted for October 2015.
Implement a plan to address the Roadway Safety Assessment (RSA) project		Y	30%		1 of 3 RSA's received from ADOT. Other 2 anticipated Q1 of FY 16
Development Engineering					
Monitored execution of encroachment permits		Y			
Coordinated with Development Community - Plan Review		Y			
Coordinated with Development Community - Development Meetings		Y			
Development Fee Review					
FY16 Goals					
Engineering					
Implement use of project charters and standardized reporting					
Permit approval & construction of Smucker Park Retention Basin					
Environmental Compliance					
Development of an interconnected traffic control system to improve traffic flow through town.					
Coordination of flood control facilities & construction with Yuma County Flood Control District.					
Provide support to other City departments with property research					
Initiate and complete design of at least 3 miles of street improvement projects					

FY16 Goals					
Development Engineering					
Review Development Plans and Specifications for adherence to City codes/requirements					
Continue monitoring the execution of encroachment permits					
Continue to enhance coordination and inspection activities between private development & public construction.					
Continued coordination with Development Community					

Parks & Recreation Department

The Parks and Recreation Department provides opportunities for learning and life experiences that enhance the physical, social, cultural, and environmental well being of our community. We serve a diverse cross-section of citizens and visitors through the provision of programs, services, and facilities that encourage the development of positive, lasting value systems, and self-esteem.

The Parks and Recreation Department consists of seven areas that serve the public: the Administrative Division, Arts and Culture Division, Desert Hills Golf Courses, Urban Forestry, Parks and Golf Course Maintenance Divisions, Recreation Division, and the Yuma Civic Center.

The Administrative Division oversees the various administrative functions that keep our Department running smoothly. The customer service team offers clerical support to staff and customer service in the form of registration for programs and ramada rentals, functioning as a center of information for Parks and Recreational activities in the community. With the addition of the Parks and Recreation Website, online registration and ticket purchasing capabilities, customers now have information at their fingertips. Registration and ticketing is made easier and more convenient. Administration also oversees the development of new facilities and programs to serve the community through the City's Capital Improvement Program.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Administration	11	11
Parks Maintenance	62	62
Urban Forestry	2	2
Recreation	7	7
Arts and Culture	7	7
Civic Center	9	9
Golf Course Maintenance	6	6
Golf Courses	9	4
Facility Maintenance	11	11
Total	124	119
*Facility Maintenance employees report to City Administration		

The Arts and Culture Division sustains and supports local arts by providing distinct opportunities for community participation and artistic growth. The Yuma Art Center continues its role as a catalyst for artistic growth in our community. We seek to increase involvement in the arts for artists and participants through our diverse cultural programming targeting a broad audience. Support is extended to arts groups and artists by creating a climate conducive for local artistic development through the priority offering of the facility for non-profit arts use at rates far below the national average. Arts advocacy continues to be a high priority for the Parks, Arts, and Recreation Commission and its supporting Public Art Committee. These groups help to gather input on public desires and to be the public face for arts support. In working to continually expand our outreach, we are building community awareness through local media partnerships in both

English and Spanish. Our vision is for all members of our community to live creative lives by being a part of the arts in Yuma.

The Desert Hills Golf Course and Desert Hills Par 3 combined is a 195 acre golf facility, which is the premier golfing facility in southwestern Arizona. Desert Hills Golf Course is a par 72 championship course with a full retail golf shop and a full service restaurant and bar. DHP3 is a Par 3 a great course for beginners and golfers who prefer a shorter course. DHP3 also has a small retail golf shop.

The Urban Forestry Division focuses on maintaining the City's urban forest. There are over 8,000 trees in the City's inventory. The team also provides outreach and education to citizens regarding proper tree

care. The Tree and Landscape Expo, which occurs annually during the winter season provides valuable information to the community regarding Yuma's vegetation and plant/tree selection. Yuma has earned the Tree City, USA designation for several years.

The Parks Maintenance Division oversees the operation and provides daily maintenance of over 600 acres, which consists of: 33 parks, ten athletic complexes, two golf courses, grounds surrounding 19 City buildings, one gymnasium, four outdoor basketball courts, nine tennis courts, one dog park, five sand volleyball courts, and the Graffiti Abatement program. The Downtown Mall Maintenance District consists of: Giss Parkway north to First Street, and Madison Avenue east to Gila. Staff maintains this entire area, including the right-of-way and planters along the streets, parking lots and shade structures within these boundaries. The Division also provides support services to events that happen in the downtown area. The Baseball Complex Division is responsible for all grounds maintenance at the Ray Kroc Baseball Complex and provides support services for the special events held at the facility. The division provides safe, attractive and modern places for public recreation and a cleaner, more beautiful city which enriches the quality of life for residents and visitors alike, and preserves it for future generations.

The Recreation Division consists of eight areas: Recreation General, Senior Adult programming, Adult programming, Youth programming, Outdoor Recreation, Aquatics, Teens, and Adaptive Recreation. A special emphasis is placed on providing special family activities, that all can enjoy. Recreation General oversees the management of the entire division.

Senior Adult programming, held at the North End Community Center and Yuma Readiness and Community Center, serves adults 50 years of age and over, providing activities including arts and crafts, educational classes, fitness, dance, pool shooting, and Senior Games.

Adult programming includes volleyball, basketball, year-round softball leagues, tournaments, instructional programs, fitness, and arts and crafts programs.

Youth programming offers a variety of sports, recreational, and instructional opportunities for youth of all ages, which includes tots and teen activities. In addition to the City-run activities, a strong component of the Parks and Recreation Department is the partnership between Co-Sponsored youth sports organizations and the City.

Outdoor Recreation provides recreational opportunities such as canoeing, kayaking, family camping activities and outdoor education programs for all ages. Aquatics programs include the programming of four municipal pools. Fitness and swim programs are offered, as well as Learn-to-Swim lessons during the summer.

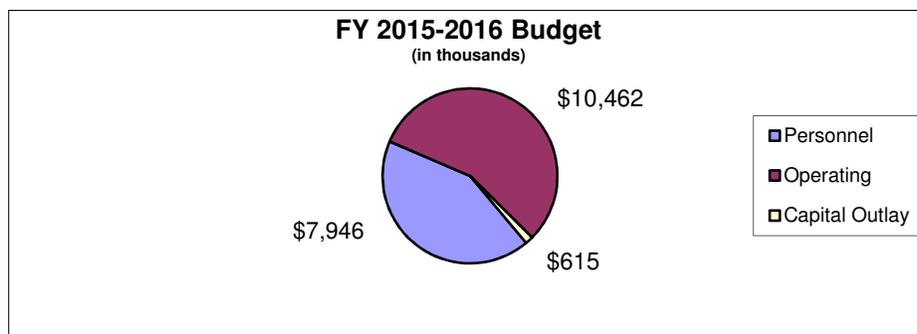


Adaptive Recreation programming for special needs participants is offered year-round and over the past year, an emphasis has been placed on providing additional activities such as Day Camps and music based programs that participants may register for.

The Yuma Readiness and Community Center, a joint-use facility between the Arizona National Guard and the City of Yuma, is a full service recreational facility, with programs and activities scheduled there and serves as an additional site for the community to get information, register for programs or rent park ramadas. The Yuma Civic Center and Ray Kroc Baseball Complex serves the Yuma region by providing flexible facilities for diverse events. As the only venues capable of hosting the large-scale public and private events where we gather and create community, the complex excels as Yuma's premiere event venue. The facility has facilities have touched the lives of countless citizens and visitors and is as the venues of choice for many of Yuma's most popular events: Arizona Antique Show, the Home and

Garden Show, the Desert Lily Quilt Show, Prayer Breakfast, Midnight at the Oasis, American Cancer Society Relay for Life, Rotary Kammann Sausage Fry, and Heart of Yuma, Yuma Territorial Gun Show, Colorado River Balloon Glow, Ken and Betty Borland Holiday Pageant and Tower Lighting, and Anderson's Americana Indian Art and Jewelry Shows. The Civic Center is also an important venue for cultural and business exchange, internationally as well as locally, by hosting events such as the annual Mexicali Expo, Canadian Snowbird Association, Sons of Norway Scandinavian Festival, and Earthbound Farm Orientation. Hui' O' Hawai'i Luau. The Civic Center division provides event coordination, expertise, support, implementation, equipment, refreshments, and facility maintenance for the large variety of events that occur at the Civic Center and Baseball Complex each year.

PARKS AND RECREATION				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	7,715,554	8,647,673	7,610,867	7,945,716
Operating	7,012,223	7,228,831	6,644,730	10,462,213
Capital Outlay	346,217	100,664	66,000	615,000
	15,073,994	15,977,168	14,321,597	19,022,929



PARKS AND RECREATION				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	7,540,441	8,326,531	7,927,354	8,244,976
Two Percent Tax Fund	3,695,392	4,073,736	3,789,796	4,214,226
Mall Maintenance Fund	195,308	214,505	207,479	231,256
Grant Funds	68,833	294,295	56,990	3,678,627
Desert Hills Golf Course Fund	3,283,415	3,002,101	2,273,978	2,038,844
Equipment Replacement Fund	290,605	66,000	66,000	615,000
	15,073,994	15,977,168	14,321,597	19,022,929

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Administration					
Successfully complete Yuma Valley Area Park.		Y	65%		Park Official Opening in Oct 2014 with playground and open space.
Develop marketing plan for Department with resource allocation.		Y	75%		
Further refine Parks Maintenance Model.		Y	50%		Continue to look at ways for Parks Maintenance to be more efficient.
Review and update parks and facilities reservation policies.		Y	25%		Focus on tournament reservations
Begin to evaluate the current Parks and Recreation Element of the General Plan		Y	25%		Establishing a use profile of all park facilities and working with City Planner
Complete the Master Plan Design for the Pacific Avenue Athletic Complex		Y	25%		Selected an architect, 15% design plans complete along with timeline for construction
Research the availability and apply for grants for future park development and programming funding alternatives	Y				Hired a Grant Writer that has researched and listed available grants and have applied for a trails grant for FY15
Develop a volunteer recruitment and recognition program to increase volunteer corps, to help reduce staffing costs for all parks and recreation programs and activities		Y	75%		Developed a volunteer resource list and are currently working on the recognition program
Successful migration from Safari registration program to Active.Net On-line Registration program	Y				

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Recreation					
Research the feasibility of providing a message in all City of Yuma customers' water bills on a bi-annual basis, informing customers of the availability of our seasonal Activity Guide, in the Fall and Winter, then again for Spring and Summer. If possible, the first message would be posted that would inform customers to go to our website for information.		Y		N	Will work with Finance on the possibility to establish on-going message in statements.
Advanced Archery classes	Y				Working with Arizona Game & Fish Department to host and advanced Archery Instructor Course
Host 2015 Amateur Softball Association 16" Men's National Tournament		Y	50%		Scheduled for September
Plan and execute the 10th Annual Woodcarving Expo	Y		100%		Jan-15
Continue to offer Imagination Playground in the Box to all elementary schools, expanding to afterschool programs	Y				Currently going on this school year.
Offer Parks Socials to eight Neighborhood Parks in FY 2014-2015	Y				Have had 6 of the 8 scheduled park socials complete
Plan and schedule the 2nd Annual Super Heroes Party	N				Cancelled for lack of participants
Work with volunteers and schedule Bicycle Safety Classes in FY 2014-2015	Y				Scheduled 2 classes in FY15
Offer Archery classes to elementary schools	Y				Currently going on this school year.
Yuma Civic Center					
Provide quality customer service for facility/community rentals to include: supportive event expertise, quality catering, timely paperwork, efficient follow up, and genuine gratitude.	Y				

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Improve facility appearance by replacing acoustical ceiling tiles through Facilities Maintenance Division		Y	5%		Replacements are done as needed, but complete overhaul has not been due to budget
Improve facility appearance by remodeling concession stand through Facilities Maintenance Division		N			Lack of funding
Partner with Desert Hills to provide meals for our rental customers		Y	30%		Working with caterer on new menus and pricing structure
Partner with Desert Hills to increase facility rentals by marketing weddings at pond		N			Due to time constraints and other priorities, this has been tabled until FY16
Plan and schedule teen dances, partnering with the Yuma Union High School District		Y	50%		Working with schools to develop other options for teen entertainment
Arts and Culture Division					
Develop and implement our "Think Outside the Box" collaborative project with Traffic Division, ie: traffic signal boxes throughout the City artistically enhanced by a diverse group of volunteer artists		Y	30%	Y	The team will work with Public Works to re-tool elements of the program for access and safety
Collaborate with our Heritage Festivals team to bring back to Historic North End additional Hispanic festival for Downtown to replace lost cultural events, ie: "Day of the Dead".	Y				The Art Center now works with the Yuma Mexican Consulate on a Dia de los Muertos event in the fall.
Develop and expand audiences for our performing artists series in the Historic Yuma Theatre.	Y				On goal to meet or exceed last year's ticket sales totals
Seek out and develop further public art opportunities with local artists, groups, or schools.	Y				Worked with high schools and local artists on the 32nd St Centennial Mural

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Implement increased utilization of upgraded electrical system in the Historic Yuma Theatre to support broader range of performance opportunities.	Y				
Continue to seek out additional programmatic grant opportunities.	Y				Submitted CIG grant and currently working with P&R Grant Writer for additional grants
Seek out and develop further arts programming with local non-profit arts groups and local artists.	Y				Continue to work and partner with YFA and a number of groups throughout the year
Golf Courses					
Make Golf Course improvements: new fairway bunkers, new bunker sand, lighting for practice putting green, new bag drop, designated teaching center, and trim up golf cart paths.		Y	40%		Complete as funding becomes available.
Make facility maintenance improvements: replace roof on irrigation building, trim oleanders around maintenance yard, install shade in maintenance yard, replace worn out course fencing.		Y	50%		Complete as funding becomes available.
Landscape around DHP3 Clubhouse and entry way.					
Level tee boxes #3, #4 and #8 and re-sod.					
New carpet in DHGC Golf Shop	Y				
Upgrade Club Rental Sets					
Parks					
Upgrade signage in Neighborhood Parks.		Y	20%		Funding
Make additions to the City tree inventory in Kiwanis, Ponderosa, Parkway Place, and other locations as viable.		Y	50%		Funding
Evaluate athletic field scoreboards and replace as needed.		Y	50%		Funding

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Create Park system inventory, schedules for repairs/replacements, and follow schedule.		Y	30%		Funding
Renovate the Desert Sun Stadium ticket box office exterior.	Y				
Partner with Arizona Game & Fish Department on the installation of a fish cleaning station at the West Wetlands Park		Y	25%		IGA being reviewed by Legal
Turf two north fields at the Yuma Valley Area Park as funding becomes available.		Y	50%		Irrigation complete, ready to plant grass
Complete Desert Sun Stadium Phase III wrought iron fence work project.		Y	80%		As funding becomes available
FY16 Goals					
Administration					
Develop a media kit that will include multiple options for prospective sponsors to choose from that outlines different promotional benefits					
Implement an new branding strategy for Parks and Recreation					
Partner with non-profit organizations, allowing us to apply for additional grant opportunities					
Secure grant funding for each area of Parks and Recreation					
Review and update reservation policy and form for facility rentals in regards to athletic competitions and tournaments					
Recreation					
Create a facility request questionnaire to be more friendly user for customer and staff.					
Create an Outdoor Recreation Brochure					
Plan and execute Stargazing programs and partner with the Yuma County Library and local high schools.					
Offer Lifeguard Training on a quarterly basis					

FY16 Goals					
Re-evaluate and make improvements to the Senior Games program that will attract and increase participation					
Expand fitness programs for all ages					
Yuma Civic Center					
Look at ways to increase revenues and implement new strategies					
Increase regional visibility of facility with additional events and attendees					
Improve outside Terrace area with new shade structure, lighting, and staging					
Replace YCC carpeting in main lobby and meeting rooms					
Plan, develop, and execute social and athletic opportunities that will attract youth and teens, increasing the usage of the Yuma Civic Center by that age demographic					
Arts and Culture					
Work with Facilities Maint. to replace older high use lamps and fixtures to new low amp LED's in Art Center, Theatre, and United Building					
Assist in the design and coordination of the Public Art Mural Project at the Figueroa Ave Waste Water Treatment Plant					
Coordinate with the Public Art Committee on a plan for public art features at the Pacific Avenue Athletic Complex					
Work with the AWC Welding program to help with the design and construction of a new steel sculpture for one of the pedestals in Downtown Yuma					
Plan and execute the summer mural program with Yuma Private industry Council					
Golf Courses					
Transition away from Golf Now and Active Golf Network to a non-trade software vendor					
Level tee box #17 blue tee					
Add fairway bunkers #5 (1), #6 (3), #11 (1) and #18 (1)					

FY16 Goals					
Install Footgolf Course at Desert Hills Par 3					
Offer events and programming that include SNAG Golf and SNAG Footgolf					
Parks					
Add ramadas and playground shade structure at the Yuma Valley Park as funding becomes available or through community donation.					
Continue on the Phase 1 of the build-out of the Lower Bench at West Wetlands Park					
Replace ball field lights at Sanguinetti Athletic Field					
Complete Desert Sun Stadium Phase IV wrought iron fencework project.					
Partner with Yuma Elementary School District #1 for the expansion of open space at Kennedy Park North					



Police Department

The mission of the Yuma Police Department is to enhance the quality of life in the City of Yuma by providing all people with responsive and professional police service with compassion and concern. To accomplish its mission, the Yuma Police Department will work in collaboration with the citizens of Yuma and within the framework of the United States Constitution to enforce the laws, preserve the peace, reduce fear, and provide for a safe environment.

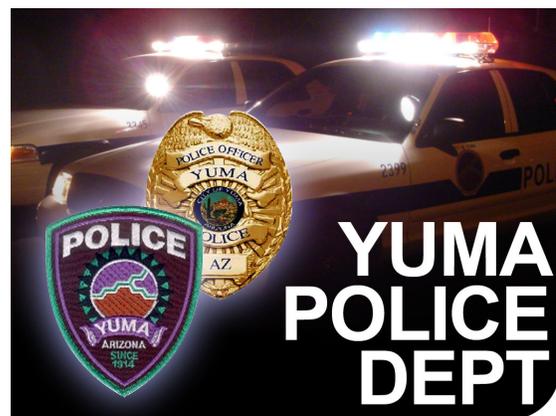
The Police Department’s Administration oversees the Field Services Division, Support Services Division, and Investigations Division. The Professional Standards and Accountability Unit reports directly to the Chief of Police.

Administration is responsible for the overall management of the department. The Chief of Police, along with a Deputy Chief of Police and three Captains, provides the vision and leadership to achieve the goals and objectives of the Police Department. In addition, the Public Safety Communications Center reports directly to the Deputy Chief of Police.

The Patrol Division is the largest and most visible division in the agency. Uniformed patrol personnel are responsible for the protection of life and property, response to 9-1-1 and other calls for service, and preliminary investigation of crimes. Civilian patrol support officers and Animal Control officers are included in this division

The Patrol Division also consists of specialized units including a Traffic Unit which is staffed with traffic enforcement units and civilian accident investigators, a School Services Unit, K-9 Officers and a Combined Special Operations Group.

AUTHORIZED PERSONNEL	FY 14/15	FY 15/16
Administration	12	12
Animal Control	6	7
Patrol	142	142
Investigations	48	48
Support Services	57	57
Facility Maintenance	7	7
Total	272	273

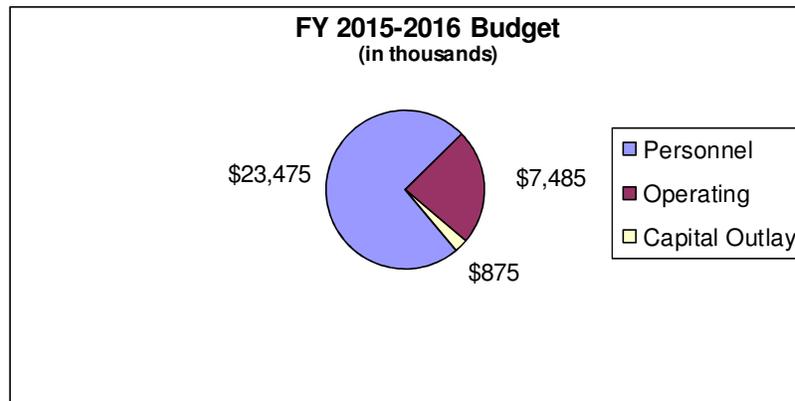




The Support Services Division is comprised of Hiring and Recruitment Unit, Training Unit, Quality Assurance Unit and Records Unit which is responsible for receiving, entering, archiving, and retrieving police reports as well as collecting data for statistical purposes.

The Investigations Division is responsible for in-depth follow up investigations as well as preparing cases for court. The Investigations Division consists of a Crimes Against Persons Unit, Sex Crimes Unit, Property Crimes Unit, Narcotics Unit, Evidence Unit, an I.D. Crime Lab Unit, as well as Crime Analysis.

POLICE				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	21,594,882	23,203,000	22,540,422	23,474,786
Operating	3,866,568	5,852,697	3,937,096	7,484,577
Capital Outlay	647,189	214,307	10,000	875,000
	26,108,639	29,270,004	26,487,518	31,834,363



POLICE				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	23,545,356	25,307,906	25,158,743	25,897,297
Public Safety Tax Fund	1,005,866	468,463	-	1,704,528
Grant Funds	1,557,417	3,493,635	1,328,775	4,090,538
Equipment Replacement Fund	-	-	-	142,000
	26,108,639	29,270,004	26,487,518	31,834,363

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Administration					
Develop a Tactical Emergency Response Team/Dispatch program.	N	Y	20%	N	
Increase animal licensing compliance in the City of Yuma.	N	Y	50%	N	
Complete and implement the Yuma Police Department Strategic Master Plan 2014 - 2019.	N	Y	70%	N	
Implement a false alarm reduction program using the critical components of education and training.	N	Y	25%	N	
Assist in development and implementation of community-wide methamphetamine and marijuana awareness and reduction program	N	Y	10%	N	
Implement a Communications Center Quality Assurance Program	N	Y	80%	N	
Conduct two Citizen's Police Academies, one of which will be a Hispanic Citizen's Police Academy	Y		100%	N	Annual Goal
Implement false alarm reduction program				Y	Repetitive Entry
Patrol					
Replace approximately 60 vehicle mounted Mobile Data Computers using grant monies	N	Y	80%	N	
Continue implementation of new handheld radios	N	Y	40%	N	
Identify and update city ordinances regarding traffic, false alarms and animal control	N	Y	20%	N	
Full implementation of the Neighborhood School Resource Officer Program	Y		100%	Y	
Work with stakeholders to establish a Mental Health Special Needs bracelet to assist first responders	Y		100%	Y	
Replace Special Enforcement team ballistic helmets and vests	N	Y	85%	N	
Replace Stonegarden Vehicles using Operation Stonegarden grant monies	N	Y	10%	N	

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Support Services					
Convert to electronic Police Department record retention	N	Y	75%	N	
Increase training offered to department personnel and increase attendance at available training	Y		100%	Y	
Develop and implement department-wide Quality assurance Program	Y		100%	Y	
Selection process standardization to include training offered/required for special assignments and promotions	N	Y	50%	N	
Investigations					
Expand and improve abilities to collect and analyze digital forensic evidence	Y			Y	
Implement interdisciplinary case staffing and review of crimes against children in cooperation with community partners and stakeholders.	Y			Y	
Expand our abilities to investigate gun crimes through the implementation and use of forensic ballistic systems	Y			Y	
Reduce property crimes using aggressive prosecution of repeat offenders and continued education of the community and stakeholders.	N	Y	30-40%	N	This is an ongoing process involving several stakeholders.
Develop a partnership with the Arizona Automobile Theft Authority (AATA) Task Force and Department of Public Safety	Y			Y	
FY16 Goals					
Administration					
Research for purchase a software program that maintains department policies, procedures and testing documentation					
Conduct "Ethics" refresher training for all employees					
Patrol					
Develop and Implement Animal Control written policies					

FY16 Goals					
Review/Implement new Animal Control contract with vendor for pet licensing services					
Continue to replace aging Tasers utilizing TAPS program					
Continue to develop partnerships with our Community through Community Policing efforts					
Replace aging police motorcycle fleet					
Explore Field Training Programs for possible implementation that are focused on Problem Oriented Policing					
Research and Test Body Worn Camera Systems for patrol implementation					
Support Services					
Implement a department specific social media application available to the public.					
Continue to develop a partnership with U.S. CBP to house and support a firearms simulator training room for use by local agencies.					
Pursue technical upgrades for the operation of a tactical operations center during critical incidents.					
Purchase and implement a tracking program for the Professional Standards Unit.					
Ensure continued compliance with current records retention and destruction schedule.					
Develop additional hiring strategies in order to improve opportunities to promote interest in department careers.					
Investigations					
Expand current partnerships and develop new ones with the financial institutions in the community.					
Enhance the quality and capabilities of the YPD Crime Analysis Unit with regard to the information it distributes.					

Fire

The Fire Department exists to instill a sense of safety, security, and pride in those we serve through professional emergency intervention, education and prevention services.

The Yuma Fire Department is comprised of four Divisions that work in unison to fulfill the Department's mission. The Administration Division is responsible for meeting funding needs of the Department within budgetary guidelines and facilitating changes in personnel status and payroll. In addition, this Division compiles and analyzes statistics from its operating divisions that include productivity, response times, and other quality measurement factors. Heavy involvement in short and long term planning is needed to achieve the highest level of effectiveness and efficiency in order to meet the goals of the Council and needs of the citizens. A major objective of Administration is to facilitate partnerships with other agencies that share similar interests or goals in specific areas. Together, reduction of costs is realized by each entity while still achieving the goals. The Fire Department's Public Information, Public Education, and Emergency Management functions are also coordinated through this Division.

AUTHORIZED PERSONNEL	FY 13/14	FY 14/15
Administration	7	7
Professional Services	3	3
Operations	112	118
Community Risk Reduction	3	3
Total	125	131

The Community Risk Reduction Division increases public safety through education, engineering and enforcement. This is achieved through several activities. One of these activities is participation in public outreach programs including Yuma Ammonia Awareness Safety Day, the Juvenile Fire Setters Program, a partnership with WACOG to install residential Knox boxes for special needs citizens, and installation of smoke alarms in homes. A

Property Management Program focuses on the inspection of high life-hazard occupancies such as schools, adult and child care facilities, assembly buildings and industrial plants. As a result of these on-site inspections, Department staff is able to instill positive relationships with building owners, managers and their staff which establishes communication and allows development of training for such things as emergency planning, fire extinguisher use and fire evacuation plans. Another aspect of the Division's responsibilities is their liaison with the victims of a fire; they are available to provide assistance which may include putting the victims in touch with organizations which can provide temporary housing and meals and/or assist with securing their property.

The Operations Division delivers services when activated by the emergency 9-1-1 system. It provides for ambulance service and emergency response to "all risks" in the community including those associated with fire, Emergency Medical Services (EMS), technical rescue, hazardous materials, and disaster response. Utilizing a three platoon system, this team provides for the needed staffing to complete its mission 24-hours a day, 365 days a year. The platoons are led by an assigned shift commander who has collateral duties in providing oversight for technical rescue, hazardous materials or facility maintenance and other development while providing the crew with the leadership of a Chief Officer. In addition to these emergency activities, the Operations Division is also very active and visible in the community. Some of the more noteworthy appearances are Midnight at the Oasis, Yuma County Fair Week, Silver Spur Rodeo, Colorado River Crossing Balloon Festival, parades, visits to most of the local schools and a host of other community events. Fleet Services is also a key



component of the Division. The Fleet Manager works in coordination with the Public Works Fleet Management staff to ensure operational readiness of all fire apparatus. The Fleet Manager and one Public Works staff member are certified as Emergency Vehicle Technicians and ensure all maintenance work and required testing is completed in accordance with the most up-to-date regulations.



The Professional Services Division is responsible for Department training, internal affairs, safety, succession planning, agency accreditation, and management of the Public Safety Training Facility. Training is provided in the areas of fire suppression, operational tactics and emergency medical certification. Continuing education for basic emergency medical technicians and Paramedics is also provided. Training is coordinated by the Professional Services Division for special operation teams to meet annual training requirements. Internal Affairs reviews the accidents, injuries, personnel actions and customer complaints. Succession planning activities include recruitment and testing of entry level and internal promotional

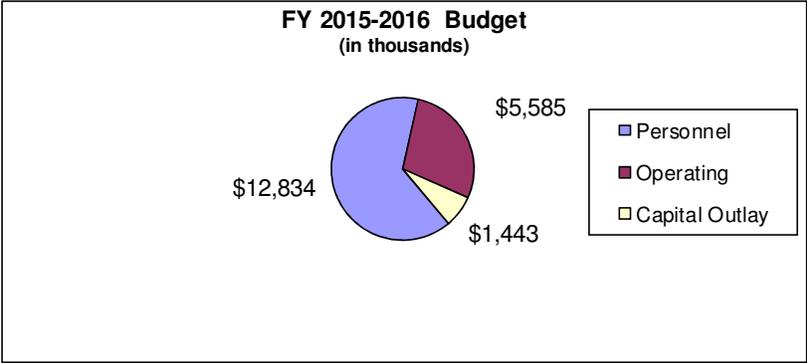
candidates. In addition, the Division forecasts and plans for the long- and short-term personnel needs of the Department. A key responsibility of the Division is the Department's successful re-certification as an Accredited Agency through the Commission on Fire Accreditation International (CFAI).

The Yuma Fire Department has consistently strived to facilitate partnerships with other agencies, both internal and external to the organization. These agencies share similar interests or goals in specific areas. Some of these include:

As in past years, the Yuma Fire Department provided mutual aid to the communities of Somerton, San Luis, Wellton, and Winterhaven. We have also provided mutual aid to neighboring agencies of the United States Border Patrol and the Marine Corps Air Station Yuma. In addition to assisting local entities, we participate in the California and Arizona Mutual Aid strike teams.

The Yuma Fire Department is involved at the National and State level. We have been invited to participate with the International Association of Fire Chiefs Professional Development Committee, the International Fire Service Training Association Validation Committee for the Chief Officer Manual, the Arizona State Fire Marshal's Office, the Arizona Fire Chiefs Mutual Aid Coordinating Committee, and the National Fire Service Data Summit. Department personnel hold offices on the boards of the Yuma County Fire Officers Association, the Arizona Emergency Medical Services Council, the Arizona Fire Chief Association, the United Way, and the Western Arizona Council of Governments Elder Abuse Coalition.

FIRE				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
Personal Services	12,385,908	11,717,510	12,780,022	12,834,308
Operating	2,526,255	4,589,143	2,859,961	5,585,374
Capital Outlay	1,089,842	2,027,763	345,738	1,443,000
	16,002,005	18,334,416	15,985,721	19,862,682



FIRE				
	<u>13/14 Actual</u>	<u>14/15 Adjusted Budget</u>	<u>14/15 Estimate</u>	<u>15/16 Budget</u>
General Fund	14,339,134	14,103,174	14,915,293	14,914,683
Public Safety Tax Fund	557,438	577,153	678,653	673,419
Grant Funds	67,390	2,399,089	61,037	2,901,580
Equipment Replacement Fund	1,038,043	1,255,000	330,738	1,373,000
	16,002,005	18,334,416	15,985,721	19,862,682

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Administration					
Begin formulating a community risk profile based on real and perceived threats	Y				Weekly, monthly, and annual reviews of responses as well as results from Community Risk Reduction Division inspections throughout the community are now occurring
Assess and evaluate the financial picture as it relates to ambulance services and modify where needed.		Y	75%		Continued work with the third-party biller to become more efficient in an effort to achieve the highest collection rate possible. If needed, we will reassess our contracted billing to explore other options.

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Expand the Type III Incident Management Team by allowing for additional personnel to be trained	Y	Y	80%		Stalled due to the lack of funding to continue the certification process. We will refocus in the upcoming fiscal year to work on completing the task books of the current certified team members while honing the skills of the team. We will look to add to the team in future years.
Complete the transition from a third-party billing system to an in-house billing system.	Y				The City has made a decision to hire a full time employee to manage the hard to collect bills that the third-party biller has not been managing effectively.
Professional Services					
Continue succession planning for Chief Officers through participation in the Arizona State University Fire Service Institute, Peoria's Regional Battalion Chief Academy, and the National Fire Academy	Y	Y	40%		Ongoing process
Complete new-hire academy in conjunction with Arizona Western College along with all hire functions.	Y				
Prepare and deliver Captain's Assessment center to present eligibility list for promotion.	Y				
Prepare and submit annual compliance report to CFAI for uninterrupted accredited agency status.	Y				Annual Requirement
Emergency Medical Services					
Updated all our front line vehicle cardiac monitors to Phillips, to improve our service capabilities.	Y				

FY15 Goals	Complete (Y or N)	In Progress (Y or N)	% complete	Remove (Y or N)	Notes
Upgraded all front line gurneys to support bariatric patients	Y				
Transitioned Emergency Medical Services Section to a new Battalion Chief	Y				
Transition departmental Emergency Medical Services re-certifications to the Arizona Department of Health Services' new on-line program	Y				
Suppression					
Re-assess our Standards of Cover document that provides direction for deployment of fire, Emergency Medical Services, Special Operations and other responses.		Y	75%	N	The department will continue its re-assessment of the Standards of Cover document to determine any areas that can be updated to become more efficient in its resource management.
Purchase and accept delivery of a new Ladder Truck	Y				
Modernize Mobile Data Computer System for all fire apparatus	Y				
Commence equipment replacement program, including NFPA compliant self-contained breathing apparatus and other equipment	Y				The ERP has been restarted, reviewed and updated.
Community Risk Reduction					
Evaluate services provided by this Division and assess best practices elsewhere to modify services delivered as needed.	Y				
Initiate the process of development of a compliance program for fire protection contractors		Y	50%		
FY16 Goals					
Administration					
Update existing mutual aid agreement and establish new agreements if needed with area agencies.					
Revisit our Mission, Vision, Values, and Strategic Plan to reflect the ideals of the community and department.					

FY16 Goals					
Professional Services					
Complete new-hire academy and continue hiring process for new firefighter in Fiscal Year 2016					
Transition from traditional Emergency Medical Services refresher course to a more flexible, relevant and affordable certification					
Continue to develop and implement a response strategy to an active shooter event in cooperation with Yuma Police Department and other regional Emergency Medical Services and Law Enforcement					
Emergency Medical Services					
Hire a part time Inventory Specialist to manage our Emergency Medical Services inventory more efficiently.					
Post all protocols and updated Emergency Medical Services Departmental Guidelines to Target Solutions to get instant feedback and information out to the organization					
Suppression					
Re-assess our Standards of Cover document that provides direction for deployment of fire, Emergency Medical Services, Special Operations, and other responses.					
Purchase and accept delivery of two new Fire Pumpers and one Command Vehicle.					
Enhance the department's rehabilitation model.					
Community Risk Reduction					
Initiate the development of a compliance program for fire protection contractors					
Hire an additional Fire Inspector to increase the effectiveness and efficiency of the fire inspection program.					
Develop a targeted fire inspection program based on the community risk profile.					

FY16 Goals					
Special Operations					
Search and apply for alternative funding opportunities to provide for training and equipment for Special Operations Responses.	Yellow	Cyan	Cyan	Orange	Purple

Capital Spending & Debt Management

CAPITAL SPENDING AND DEBT MANAGEMENT

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Capital Improvement Program

The City of Yuma Capital Improvement Program (CIP) is a five-year schedule of public physical improvements to the City's infrastructure. The CIP sets forth proposed expenditures for systematically constructing, maintaining, upgrading, expanding, and replacing the community's physical plant, as required by the City Charter.

This section describes the CIP process and provides limited detail of projects included within the capital improvements area of this adopted budget. The end result of the capital program is a separately published document, which includes detailed mapping, revenue source and the complete five-year program. The reader should refer to that document to attain more descriptive detail than is included herein.

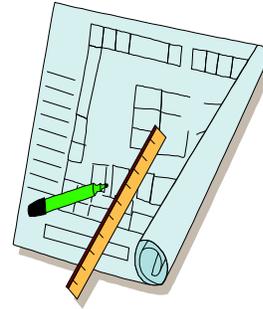
THE PROCESS

Projects are typically major expenditures. They can be either infrequent projects, such as the Municipal Government Complex construction project or systematic improvements, such as street surface replacement. Regular street maintenance of city facilities is not considered a Capital Improvement. Therefore, a project such as street slurry seals, which seals minor surface cracks, would not be found in this document and is funded, scheduled and completed within the Public Works Department's Operations and Maintenance (O&M) budget.

Because the CIP identifies what City facilities will be improved it is more than a schedule of expenditures. It is a statement of budgetary policy and a planning document. Implementation of the CIP is a tool to accomplish the adopted goals and policies of the City Council.

Projects are developed through the course of the fiscal year. The process involves council, citizens, or staff proposing needed projects. Staff then coordinates the project with any related projects, reviews for compatibility with the City's goals, identifies a funding source, and develops a project schedule. Projects are reviewed by the responsible department and placed within the department's ten-year schedule.

During the annual review of the five-year CIP, completed projects are removed, new projects are proposed, and scheduled projects move forward in the schedule or out to later years. The timing of a project is dependent on the current condition of the facility and funding availability.



As the five-year CIP is fine-tuned, it is under the oversight of the CIP Review Committee, which is composed of senior staff and the City Administrator. At this time, the specific dollar amounts available for each funding source are known or reliable projections can be made and projects may be added or dropped based on the amount of funds available in the next five years. After review by staff, the next step is referral to the Planning and Zoning Commission for comments and recommendations.

The Planning and Zoning Commission's role is to review the CIP for consistency with the goals and policies of the General Plan. A Public Hearing is held at a commission meeting, which results in a formal recommendation to the City Council. The Capital Budget, which is the first year of the CIP and the five-year CIP are then brought before the City Council. The City Council will hold a public hearing on the draft CIP at a regular Council meeting. Adoption then occurs at a subsequent Council meeting.

CIP BUDGET

The first year of the five-year CIP program is called the capital budget. An extensive project, such as the installation of a major waterline, will typically be a multi-year project. The first year of the project is the design stage and the second year will involve the actual construction. The

capital budget is integrated with the operating budget of the City and adopted in one motion.

The projects within the first year of the CIP are prioritized. Prioritization is developed within each section and is established by the responsible departments. The prioritization is based on the need for the project and the available resources needed to complete the project.

The availability of funds is the key factor as to whether a project will be initiated and completed. There are a variety of funding sources available, but these sources are limited in both the amount available and how these funds can be used. The same funding restrictions discussed in the Funds section hold true here. Projects can be funded by city, state or federal monies and outside agencies and individuals. City funding sources typically are sales and property taxes, service and utility fees, the Road tax and the Highway Users Revenue fund (a state gasoline tax with specific amounts allotted to municipalities based on population).

IMPACT ON OPERATING BUDGET

Because much of the funding for capital projects comes from the general and special revenues, the operating budget must have a clear connection to the CIP process. Those same revenues drive the daily services provided by the city. Accordingly, its operating budget often comes first when priorities for projects are set, should tax or other revenues not be sufficient to

maintain current operations and to build infrastructure. This is especially important when the project will create new or expanded facilities. For example, if a new park is planned, then the Parks and Recreation Department must include supplemental information in its budget to maintain the new park. This would include not only employees or contractors to maintain the park, but equipment and supplies for the park's upkeep.

The majority of items in the 2016 capital budget have minimal impact on the operating budget since many capital items are replacement items already affecting operations cost. Only the new Pacific Avenue Athletic Complex has some operating costs budgeted for the startup of the facility. The full impact of the facility will not appear in the budget until FY2017.

Following this discussion are three tables related to capital projects. The first table lists the various funding source descriptions the Capital Improvement Program uses. The Fund name is the abbreviation used in the program. The second table provides a summary by funding source of capital projects while the third table lists the actual projects included in the capital portion of the adopted budget. The list is grouped by funding source and shows the project number, a brief descriptive title and the amount included in this year's adopted budget. The project number is useful in finding the detailed project information in the separately published five-year capital improvement program.

FUND	DESCRIPTION
BOND	This fund can be either the voter approved bond issue for specific projects or City dollars, which are developed through a Bond financing mechanism.
CDBG	Community Development Block Grants: Non-City dollars, federal funds for redevelopment projects.
CIT	Community Investment Trust Funds: General Fund dollars, which may be used at Council's direction.
DD	Developer Deposits: Deposits paid by developers in place of completing construction on specific projects.
DEV	Development Fees
DH	Desert Hills Enterprise Fund: Collected from golf fees.
GEN	General Fund: Revenues from fees paid, sales tax, property tax, fines, etc.
GRNT	Grant: Non-City dollars, which can be federal or state grants.
HERI	Heritage Area Grant Funding: Funds allocated to the City of Yuma for specific improvements to the city's riverfront and downtown area.
HURF	Highway Users Fund: Highway Users Gasoline Tax monies the City receives based on population. Funds are used for street improvements or street related projects.
IMP	Improvement District:
LTAF	Local Transportation Assistance Fund: Lottery dollars the City receives based on population. Funds are used for street improvements or street related projects.
OTHR	Non-City dollars such as ADOT, APS funds or other agency funds.
PBSF	Public Safety Tax Fund: two-tenths percent sales tax collected for the acquisition, construction or improvements to public safety facilities.
PRO	Pro-rata: financing that has been collected and is available for development of projects. Impact: money collected from Citywide Impact Fees.
ROAD	City road tax: five-tenths percent sales tax used for specific road projects.
SANI	Sanitation funds: General Fund dollars, which are reserved for sanitation projects.
SCF	Sewer Capacity Fund: City dollars, collected from fees paid at time of sewer connection.
STP	Surface Transportation Program: Non-City dollars, federal highway funds for roads and bridges.
SUF	Sewer Utility Fund: City dollars, collected from fees paid for specific sewer utility items, such as a meter.
SYSD	System Development Charges: A separate fee paid at the time of issuance of a water permit. The fee is based on the acreage of the property.
SSIC	Sanitary Sewer Interceptor Charge: City dollars, collected from fees paid at time of issuance of a sewer permit.
TWO%	2% Tax financing: A special excise tax on hotel, motel, restaurant and bar sales, which finances the Yuma Civic and Convention Center facility, the Baseball Complex, the Arroyo Dunes and Desert Hills Golf Courses, the Yuma Crossing Park and surrounding area and convention/tourism related activities.
WCF	Water Capacity Fund: City dollars, collected from fees paid at time of water connection.
WUF	Water Utility Fund: City dollars, collected from fees paid for specific utility items, such as a meter.
YRCS	Yuma Regional Communication System Fund: City and local agency dollars for support of regional communication system.

**Capital Improvement Project Summary
2015-2016 Capital Budget**

<u>FUND</u>	<u>2015-2016</u>
Grants Fund	2,352,300
Two Percent Tax Fund	241,200
City Road Tax Fund	4,327,800
Water Fund	1,880,000
Wastewater Fund	4,304,000
Restricted Funds	
Bond General	3,772,000
Bond Road	2,465,000
Bond Water	4,535,000
Bond Wastewater	1,100,000
ProRata	1,740,000
Development Fees	1,032,700
Other	<u>5,100,000</u>
TOTAL	<u><u>32,850,000</u></u>

**Capital Improvement Projects
2015-2016 Capital Budget**

FUNDING SOURCE	PROJECT TITLE	2015-2016
BOND-GENERAL		
	Downtown Revitalization	50,000
	Financial Administration Software	50,000
General Fund	Fleet Services Maintenance Shop	1,350,000
	West Wetlands Lower Bench Completion	85,000
	Fourth Avenue Gateway	37,000
Public Safety Tax	Police Station Cooling Towers and Chillers	150,000
	Police Station Parking Garage Repairs	50,000
Two Percent Tax	Pacific Avenue Athletic Complex	2,000,000
		3,772,000
BOND-ROAD		
	16th Street and 4th Avenue Intersection Improvements	2,400,000
	Avenue 3E and 16th Street Improvements	65,000
		2,465,000
BOND-WASTEWATER		
	Figueroa WPCF Bar Screen Replacement	1,040,000
	Madison Avenue - 2nd to 3rd Street Waterline	60,000
		1,100,000
BOND-WATER		
	16th Street and 4th Avenue Intersection Improvements	970,000
	16th Street Tanks and Pump Station Improvements	685,000
	22nd Street - Avenue A to 4th Avenue Paving	340,000
	Madison Avenue - 2nd to 3rd Street Waterline	30,000
	Pecan Grove Neighborhood Waterline Replacement	760,000
	Water Main Replacement Annual Project	1,500,000
	Waterline Replacement/Improvements	250,000
		4,535,000
CITY ROAD TAX		
	1st Avenue - 24th to 26th Street Paving	97,000
	22nd Street - Avenue A to 4th Avenue Paving	448,000
	24th Street - Avenue B to C Improvements	800,000
	4th Avenue and Big Curve Turn Lane	145,300
	4th Avenue Extension Pedestrian Pathway	82,000
	56th Street Pavement Overlay	50,000
	Airport Loop Road Improvements	237,000
	Arizona Ave - Palo Verde to Country Club Dr Paving	315,000
	Avenue 9E Railroad Crossing Quiet Zone	75,000
	Catalina Drive - 32nd Street to 4th Avenue Paving	325,000
	Citywide Safety Improvements	140,000
	Downtown Sewer Line Replacement	115,000
	Madison Avenue - 2nd to 3rd Street Waterline	210,000
	Palo Verde Street - Catalina Drive to Arizona Avenue Pavir	309,000
	Smucker Regional Storm Drain Basin	500,000
	Water Main Replacement Annual Project	365,000
	West Main Canal Multi-use Path	114,500
		4,327,800

**Capital Improvement Projects
2015-2016 Capital Budget**

FUNDING SOURCE	PROJECT TITLE	2015-2016
DEVELOPMENT FEE	Citywide Development Fee Update	90,000
	Civic Center Sunset Terrace Expansion	130,000
	Fleet Services Maintenance Shop	70,000
	Fleet Services Maintenance Shop	380,000
	16th Street and 4th Avenue Intersection Improvements	330,000
	4th Avenue and Big Curve Turn Lane	32,700
		<u>1,032,700</u>
GRANT	Downtown Revitalization	75,000
	Fourth Avenue Gateway	632,000
	West Main Canal Multi-use Path	680,500
	Yuma Multimodal Center	964,800
	<u>2,352,300</u>	
OTHER	Citywide Energy Savings Project	3,500,000
	Joint Land Use Study	400,000
	Stewart Vincent Wolfe Creative Playground	1,200,000
	<u>5,100,000</u>	
PRORATA	24th Street - Avenue B to Avenue C Improvements	1,740,000
TWO PERCENT TAX	Yuma Multimodal Center	241,200
WASTEWATER UTILITY FUND	10th Avenue and Avenue A Alley Sanitary Sewer	320,000
	16th Street and 4th Avenue Intersection Improvements	100,000
	24th Street Lift Station Replacement	730,000
	4th Street & Avenue A Sewer Line Replacement	24,000
	5th Street Sanitary Sewer Replacement	250,000
	Desert Dunes Improvement Project	460,000
	Downtown Sewer Line Replacement	60,000
	Figueroa WPCF Bar Screen Replacement	760,000
	Figueroa WPCF Biosolids Dewatering Process	500,000
	Figueroa WPCF Capacity Study	50,000
	Figueroa WPCF On-Site Manhole Replacement	500,000
	Interceptor Sewer Flow Monitoring Upgrade	50,000
	Manhole Rehabilitation/Reconstruction	100,000
	Sewer Line Replacement/Improvement	100,000
Wastewater Collection System Lift Station Upgrade	300,000	
	<u>4,304,000</u>	
WATER UTILITY FUND	Main Street WTP Filter System Upgrade	1,850,000
	New Water Services	30,000
	<u>1,880,000</u>	
	FY15 Total CIP	<u>32,850,000</u>

Debt Management

The last section described how the city provided for its infrastructure needs. It was noted that operating revenues were the primary source for CIP projects. This 'pay-as-you-go' financing plan works well for smaller projects that can be paid out of current revenues. It doesn't work when project cost is greater than the annual collections from that source of revenue.

When more significant projects are planned which are beyond current revenues ability to spend, the City will seek financing solutions that provide the necessary resources immediately. Although a variety of forms of financing are available, the City usually turns to long-term bonds as a source of its financing.

LONG-TERM BONDS

Much like bank financing, the City sells bonds on the open market to secure enough proceeds to pay for a project. With a ready source of cash, the City can complete a large project without the cash-flow concerns of using 'pay-as-you-go'. Again, like bank financing, the bonds must be repaid over time, at market driven interest rates. These payback terms are spread based on the flow assumptions of the underlying revenue and can range from five to twenty years or more.

There are several reasons why bond financing is the most attractive source of capital. Because of their lower risk, with particular revenue types pledged to bond repayment, interest rates are lower. Municipal bonds are attractive to investors also because of favorable income tax treatment of bond interest payments.

Interest rates are fixed at the time of the bond sale, providing the City with a known payment schedule. Servicing this debt becomes part of the operating budget along with operational and capital needs. As noted earlier, the City maintains a Debt Service Fund, which is used to account for

payment of the debt. Into this fund are transferred monies from other operating funds that can now pay over time for a costly project rather than trying to set aside monies until sufficient resources are available.

Most governments have been active in the bond markets for years, especially with low long-term rates. The City of Yuma is no exception. This bond financing to pay for capital projects is especially prevalent in fast-growing cities, like Yuma.

BOND TYPES

There are different types of bonds used depending on the type of project and its anticipated repayment funding. A description of the bond types and their use by the City follows.

General Obligation Bonds - This type of bond relies on secondary property tax financing rather than current operating revenue. This bonding method is subject to voter approval because it creates a new tax to support repayment. This secondary property tax is levied, when in use, by the City directly for bond repayment. The City does currently have general obligation bonds outstanding; however, the proceeds were used by the Water Fund to expand the current water plant. While the full faith and credit of the City supports the bonds and a tax levy could be generated if necessary, the bonds are paid by current revenues of the Water Fund.

Revenue Bonds - These bonds are similar to general obligation bonds except that they do not have the support of the local property tax base for repayment. Instead, a source of revenue related to the project is pledged for repayment of the bonds. A typical revenue bond is related to the Highway User Revenue Fund (HURF), previously discussed in the Fund Information Section. The gas tax of the HURF fund can be pledged for repayment of the bonds, as it is

a reliable source of revenue. Debt service payments would then claim priority for spending from the fund until the bonds were repaid. The City does not presently use this type of bonding, however, it has been used in the past.

Municipal Property Corporation (MPC) Bonds - The City issued its first MPC bonds in 1970 to finance the construction of the Convention Center, Baseball Complex and Desert Hills Golf Course. The Municipal Property Corporation was created to sell the bonds for that project. The bonds, because they do not necessarily rely on new sources of revenue for repayment, are not subject to voter approval for each project. (With its initial bond sale, however, the City created a new sales tax, the 2% Special Tax, for bond repayment and the new tax was subject to, and won, voter approval.) This method of bond financing has been used many times to finance a variety of projects.

Improvement Districts – Improvement district financing is a special bonding arrangement for capital improvements in limited areas of the City. This debt is authorized by the property owners of the district and secured by assessments paid by those property owners. The City retains an obligation to pay should those assessments fail to meet the obligations of the bond; however, the City then retains title to the property should that unlikely failure occur. The City has used improvement district financing on a number of occasions, the most recent being Improvement District 67 which financed public improvements adjacent to the Yuma Palms Regional Center.

LONG-TERM CONTRACTS

Another form of financing the City has used recently is a long-term financing contract (loans). These include the Arizona Water Infrastructure Financing Authority (WIFA), US Department of Housing and Urban Development (HUD), and the Arizona Department of Transportation (ADOT). In cases like WIFA, the authority sells bonds at a lower rate than the City can attain and loans the proceeds to various municipalities throughout the state. In each case, a fixed repayment schedule is created, much like a

bond repayment schedule. For WIFA participation, Arizona statutes require voter approval. The City received such approval in 2002.

DEBT LIMITATIONS

Under Arizona’s Constitution, outstanding general obligation bonded debt for combined water, sewer, artificial light, parks, open space preserves, playgrounds and recreational facilities may not exceed 20% of a City’s net secondary assessed valuation. Outstanding general obligation debt for all other purposes may not exceed 6% of a City’s net secondary assessed valuation. The legal borrowing capacity of the City of Yuma at June 30, 2014 follows:

<u>Water, Etc. (20%)</u>	
Legal Limit	\$126,546,968
Outstanding GO Debt	_____ -
Available Debt Margin	\$126,546,968

<u>All Others (6%)</u>	
Legal Limit	\$37,964,090
Outstanding GO Debt	_____ -
Available Debt Margin	\$37,964,090

These limitations apply to general obligation debt only.

Limitations other than statutory exist in many of the debt covenants associated with the bonds. These limitations include coverage requirements in which further debt is restricted if revenues related to the outstanding debt do not exceed certain percentages. In each case, the City is well within these limitations. Detailed coverage information is provided within the City’s annual Comprehensive Annual Financial Report.

IMPACT OF DEBT SERVICE ON BUDGET

Much like the impact of capital projects, debt service payments are derived from the same general revenues that are used for operations. A balance must be achieved between operational needs, debt requirements and capital expenditures to stay within the statutory or economic limitations of annual revenues. Each year, the City Council and staff work carefully to assure this balance. The benefit of securing

long-term financing to provide for timely construction of needed infrastructure can make a municipality 'debt poor' if taken to extremes.

While no rules exist for measuring the amount of debt capacity a city can bear, some measures are available to compare governments. Per capita debt ratios and other means of comparison are reviewed to ensure that the City does not overreach its capacity for debt issuance. The City continues to develop more quantifiable measurements for debt analysis.

More meaningful to this analysis is the City's bond rating. Rating agencies are instrumental in determining debt capacity of the City. The City works with these agencies closely to improve its overall rating

to assurance the soundness of its ability to attain favorable interest rates in the financial markets.

NEW DEBT ISSUE FOR 2016

At the beginning of fiscal 2016, the City plans to sell bonds, estimated at \$23 million, for the construction of the Pacific Avenue Sports Facility and a replacement Equipment Maintenance Facility. This debt issue will appear in the tables that follow once the sale is complete and an official amortization schedule is produced.

OUTSTANDING DEBT

The following tables list the City's outstanding debt at June 30, 2015:

Authorized	MPC Bonds 2003 Series			MPC Bonds 2010 Refunding 2001			MPC Bonds 2007 Series B		
	\$9,000,000	Rate	4.18%	\$29,530,000	Rate	4.23%	\$30,785,000	Rate	4.20%
	Issued/Refunded	2003		Issued/Refunded	2001/2010		Issued/Refunded	2007	
	Source of Repayment	% of Annual Revenues FY16	FY16 Payment	Source of Repayment	% of Annual Revenues FY16	FY16 Payment	Source of Repayment	% of Annual Revenues FY16	FY16 Payment
	General Fund	0.81%	537,793	General Fund	4.32%	2,853,381	General Fund	1.68%	1,110,319
	Public Safety Tax	3.83%	160,054				Public Safety Tax	28.51%	1,190,851
			697,847						2,301,170
July 1	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2016	\$ 515,000	\$ 182,847	\$ 697,847	\$ 1,840,000	\$ 1,013,381	\$ 2,853,381	\$ 1,390,000	\$ 911,170	\$ 2,301,170
2017	535,000	157,098	692,098	1,910,000	939,781	2,849,781	1,445,000	855,570	2,300,570
2018	560,000	134,628	694,628	2,010,000	844,282	2,854,282	1,505,000	797,770	2,302,770
2019	585,000	110,828	695,828	2,110,000	743,781	2,853,781	1,565,000	737,570	2,302,570
2020	610,000	85,672	695,672	2,210,000	638,281	2,848,281	1,630,000	674,970	2,304,970
2021	635,000	58,833	693,833	2,305,000	549,881	2,854,881	1,700,000	606,510	2,306,510
2022	665,000	30,258	695,258	2,400,000	454,800	2,854,800	1,770,000	534,260	2,304,260
2023				2,500,000	352,800	2,852,800	1,850,000	458,150	2,308,150
2024				2,610,000	240,300	2,850,300	1,930,000	365,650	2,295,650
2025				2,730,000	122,850	2,852,850	2,010,000	281,212	2,291,212
2026							2,100,000	193,275	2,293,275
2027							2,195,000	98,775	2,293,775
2028									
2029									
2030									
2031									
2032									
Outstanding	\$ 4,105,000	\$ 760,164	\$ 4,865,164	\$22,625,000	\$ 5,900,137	\$28,525,137	\$ 21,090,000	\$ 6,514,882	\$27,604,882

Authorized	MPC Bonds 2007 Series D			MPC Bonds 2007 Series Utility			Improvement District No. 68 Bonds		
	\$61,100,000	Rate 4.40%	Issued/Refunded 2007	\$127,925,000	Rate 4.50%	Issued/Refunded 2007	\$3,875,000	Rate 4.70%	Issued/Refunded 2006
	Source of Repayment	% of Annual Revenues FY16	FY16 Payment	Source of Repayment	% of Annual Revenues FY16	FY16 Payment	Source of Repayment	% of Annual Revenues FY16	FY16 Payment
	City Road Tax	45.85%	4,803,625	Water Fund	30.37%	6,920,866	Special Assmt.	97.87%	375,540
				Wastewater Fund	13.75%	2,067,272			
						8,988,138			
July 1	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2016	\$ 2,760,000	\$ 2,043,625	\$ 4,803,625	\$ 4,095,000	\$ 4,893,138	\$ 8,988,138	\$ 290,000	\$ 85,540	\$ 375,540
2017	2,870,000	1,905,625	4,775,625	4,270,000	4,688,388	8,958,388	305,000	71,558	376,558
2018	2,985,000	1,762,125	4,747,125	4,440,000	4,453,538	8,893,538	320,000	56,870	376,870
2019	3,110,000	1,612,875	4,722,875	4,620,000	4,231,538	8,851,538	335,000	41,478	376,478
2020	3,240,000	1,457,375	4,697,375	4,810,000	4,000,538	8,810,538	350,000	25,380	375,380
2021	3,375,000	1,323,725	4,698,725	5,015,000	3,802,125	8,817,125	365,000	8,578	373,578
2022	3,520,000	1,154,975	4,674,975	5,225,000	3,551,375	8,776,375			
2023	3,670,000	978,975	4,648,975	5,450,000	3,290,125	8,740,125			
2024	3,825,000	795,475	4,620,475	5,685,000	3,017,625	8,702,625			
2025	3,995,000	604,225	4,599,225	5,930,000	2,733,375	8,663,375			
2026	4,170,000	404,475	4,574,475	6,190,000	2,436,875	8,626,875			
2027	4,355,000	195,975	4,550,975	6,460,000	2,127,375	8,587,375			
2028				6,745,000	1,844,750	8,589,750			
2029				7,050,000	1,507,500	8,557,500			
2030				7,365,000	1,155,000	8,520,000			
2031				7,695,000	786,750	8,481,750			
2032				8,040,000	402,000	8,442,000			
Outstanding	\$ 41,875,000	\$ 14,239,450	\$ 56,114,450	\$ 99,085,000	\$ 48,922,015	\$ 148,007,015	\$ 1,965,000	\$ 289,403	\$ 2,254,403

Authorized	WIFA Loan #920069-03			WIFA Loan #910043-03			WIFA Loan #920088-04		
	\$10,000,000	Rate 3.31%	Issued/Refunded 2003	\$44,000,000	Rate 3.31%	Issued/Refunded 2003	\$36,414,920	Rate 3.31%	Issued/Refunded 2005
	Source of Repayment	% of Annual Revenues FY16	FY16 Payment	Source of Repayment	% of Annual Revenues FY16	FY16 Payment	Source of Repayment	% of Annual Revenues FY16	FY16 Payment
	Water Fund	3.15%	717,500	Wastewater Fund	1.99%	298,834	Water Fund	0.00%	-
	Wtr System Dev.	0.00%	-	Wastewater Capacity	123.59%	2,978,488	Wtr System Dev.	262.09%	262,585
			717,500	Wastewater SSIC	3.96%	6,568	Water Capacity	163.30%	2,451,915
						3,283,890			2,714,500
July 1	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2016	\$ 571,210	\$ 146,290	\$ 717,500	\$ 2,614,343	\$ 669,547	\$ 3,283,890	\$ 1,948,588	\$ 765,913	\$ 2,714,500
2017	590,123	127,377	717,500	2,700,904	582,986	3,283,890	2,021,699	692,802	2,714,501
2018	609,662	107,838	717,500	2,790,331	493,559	3,283,890	2,097,554	616,948	2,714,502
2019	629,848	87,652	717,500	2,882,719	401,171	3,283,890	2,176,254	538,248	2,714,502
2020	650,702	66,798	717,500	2,978,166	305,724	3,283,890	2,257,907	456,595	2,714,502
2021	672,247	45,253	717,500	3,076,773	207,117	3,283,890	2,342,623	371,878	2,714,501
2022	694,505	22,995	717,500	3,178,645	105,245	3,283,890	2,430,519	283,983	2,714,502
2023							2,521,712	192,790	2,714,502
2024							2,616,614	98,174	2,714,788
2025									
2026									
2027									
2028									
2029									
2030									
2031									
2032									
Outstanding	\$ 4,418,297	\$ 604,203	\$ 5,022,501	\$ 20,221,882	\$ 2,765,347	\$ 22,987,230	\$ 20,413,470	\$ 4,017,331	\$ 24,430,800

Authorized	GRAND TOTAL		
	\$352,629,920		
	Source of Repayment	% of Annual Revenues FY16	FY16 Payment
	General Fund	6.81%	4,501,493
	City Road Tax	45.85%	4,803,625
	Public Safety Tax	32.37%	1,350,905
	Special Assmt.	97.87%	375,540
	Water Fund	33.51%	7,638,366
	Water Capacity	163.30%	2,451,915
	Water System Dev.	262.09%	262,585
	Wastewater Fund	15.73%	2,366,106
	Wastewater Capacity	123.59%	2,978,488
	Wastewater SSIC	3.96%	6,568
			<u>26,735,591</u>
July 1	Principal	Interest	Total
2016	\$ 16,024,141	\$ 10,711,450	\$ 26,735,591
2017	16,647,726	10,021,184	26,668,911
2018	17,317,547	9,267,558	26,585,105
2019	18,013,821	8,505,140	26,518,962
2020	18,736,775	7,711,333	26,448,108
2021	19,486,643	6,973,900	26,460,543
2022	19,883,669	6,137,891	26,021,560
2023	15,991,712	5,272,840	21,264,552
2024	16,666,614	4,517,224	21,183,838
2025	14,665,000	3,741,662	18,406,662
2026	12,460,000	3,034,625	15,494,625
2027	13,010,000	2,422,125	15,432,125
2028	6,745,000	1,844,750	8,589,750
2029	7,050,000	1,507,500	8,557,500
2030	7,365,000	1,155,000	8,520,000
2031	7,695,000	786,750	8,481,750
2032	8,040,000	402,000	8,442,000
Outstanding	\$ 235,798,649	\$ 84,012,932	\$ 319,811,581



City of YUMA

Appendix

APPENDIX

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**SCHEDULE 1
REVENUES**

	<u>2013-2014 ACTUAL</u>	<u>2014-2015 BUDGET</u>	<u>2014-2015 ESTIMATE</u>	<u>2015-2016 FORECAST</u>
GENERAL FUND				
Local Taxes:				
Sales tax (1%)	19,517,306	20,219,000	19,715,346	20,604,102
Property Tax	9,107,069	9,612,828	9,362,828	10,803,140
Delinquent Property Tax	232,786	250,000	300,000	250,000
Franchise Tax	3,251,904	3,312,200	3,252,000	3,252,000
Intergovernmental Revenues:				
State revenue sharing	9,656,745	10,974,310	10,974,310	10,915,452
State sales tax	7,507,882	8,191,891	8,258,663	8,661,030
Auto in-lieu tax	3,111,124	3,429,614	3,418,315	3,418,315
Tribal contribution	23,913	-	32,000	20,000
Licenses and Permits:				
Business licenses	251,212	290,000	250,000	250,000
Liquor licenses	42,042	41,750	42,500	42,000
Building permits	1,155,757	922,500	843,400	842,900
Electrical permits	192,259	155,000	185,000	185,000
Plumbing permits	57,637	55,000	56,000	55,000
Mechanical permits	69,065	65,000	67,000	67,000
Charges for Services:				
Zoning and subdivision fees	79,437	33,250	41,850	28,250
Plan check fees	476,416	400,000	300,000	300,000
Other development fees	2,207	1,800	2,500	2,500
Swimming fees	174,735	171,000	171,000	171,000
Recreation fees	287,351	283,400	314,900	314,900
Art Center fees	2,604	-	-	-
Ambulance Service fees	2,490,377	2,999,000	2,848,000	2,948,000
Other charges	77,101	57,000	59,516	56,816
Police services	681,073	500,000	668,762	650,000
Use of Money and Property:				
Investment income	-	-	-	-
Recreation facility rents	268,735	156,830	231,210	228,210
Misc Rentals	6,000	6,000	8,000	6,500
Fines, Forfeitures, Penalties:				
Vehicle code fines	695,440	695,000	698,000	695,000
Parking & other fines	495,016	302,000	450,000	450,000
Miscellaneous Revenues:				
Sale of property	17,906	-	15,100	-
Animal control licenses	98,174	120,000	80,000	95,000
Unclassified revenues	356,122	471,000	286,800	422,800
Total	<u>60,385,395</u>	<u>63,715,373</u>	<u>62,933,000</u>	<u>65,734,915</u>

COMMUNITY INVESTMENT TRUST FUND

Use of Money and Property:				
Investment income	341	-	-	-
Miscellaneous Revenues:				
Unclassified revenues	<u>15,635</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>15,976</u>	<u>-</u>	<u>-</u>	<u>-</u>

**SCHEDULE 1
REVENUES**

	<u>2013-2014 ACTUAL</u>	<u>2014-2015 BUDGET</u>	<u>2014-2015 ESTIMATE</u>	<u>2015-2016 FORECAST</u>
HIGHWAY USERS REVENUE FUND				
Intergovernmental Revenues:				
State gasoline tax	6,276,058	6,291,329	6,903,657	6,664,071
Charges for Services				
Signal maintenance	48,511	-	25,000	-
Use of Money and Property:				
Investment income	1,274	1,000	1,500	1,500
Miscellaneous Revenues:				
Unclassified revenues	45,770	10,000	25,000	25,000
Total	<u>6,371,613</u>	<u>6,302,329</u>	<u>6,955,157</u>	<u>6,690,571</u>
CITY ROAD TAX FUND				
Local Taxes:				
Sales tax (0.5%)	9,756,994	10,107,778	9,854,557	10,298,012
Charges for Services				
Development Charges	3,821	-	1,500	-
Use of Money and Property:				
Investment income	38,293	10,000	10,000	10,000
Rental income	365,453	405,853	124,872	115,872
Sale of property	1,658	-	55,000	-
Miscellaneous Revenues:				
Unclassified revenues	5,943	2,000	32,000	-
Total	<u>10,172,162</u>	<u>10,525,631</u>	<u>10,077,929</u>	<u>10,423,884</u>
LOCAL TRANSPORTATION ASSISTANCE FUND				
Intergovernmental Revenues:				
Lottery tax	-	-	-	-
Use of Money and Property:				
Investment income	-	-	-	-
Total	-	-	-	-
PUBLIC SAFETY TAX FUND				
Local Taxes:				
Sales tax (0.2%)	3,901,471	4,041,733	3,940,480	4,117,802
Use of Money & Property:				
Misc Rentals	28,793	28,793	29,657	29,657
Investment income	7,440	5,000	5,000	5,000
Miscellaneous Revenues:				
Unclassified revenues	46	7,000	-	-
Total	<u>3,937,750</u>	<u>4,082,526</u>	<u>3,975,137</u>	<u>4,152,459</u>

**SCHEDULE 1
REVENUES**

	<u>2013-2014 ACTUAL</u>	<u>2014-2015 BUDGET</u>	<u>2014-2015 ESTIMATE</u>	<u>2015-2016 FORECAST</u>
TWO PERCENT TAX FUND				
Local Taxes:				
Sales tax (2%)	4,575,499	4,926,875	4,708,170	4,885,069
Charges for Services:				
Theatre revenue	76,424	42,000	38,500	38,500
Liquor sales	41,527	26,000	36,000	36,000
Concession stand sales	98,772	59,000	82,000	82,000
Other sales	4,017	1,000	200	200
Commissions & fees	24,637	14,350	20,775	20,100
Use of Money and Property:				
Investment income	28,462	12,800	7,500	7,500
Room rents	183,096	69,000	160,500	160,500
Equipment rents	44,935	15,200	15,200	15,200
Other rents	60	-	-	-
Miscellaneous Revenues:				
Unclassified revenues	39,098	32,150	8,500	8,500
Total	<u>5,116,527</u>	<u>5,198,375</u>	<u>5,077,345</u>	<u>5,253,569</u>
DOWNTOWN MALL MAINTENANCE FUND				
Local Taxes:				
Property Tax	77,632	100,000	84,000	101,333
Delinquent Property Tax	3,688	10,000	30,000	27,667
Miscellaneous Revenues:				
Unclassified revenues	4,410	3,900	2,000	4,000
Total	<u>85,730</u>	<u>113,900</u>	<u>116,000</u>	<u>133,000</u>
GRANT FUNDS				
Intergovernmental Revenues:				
Community development grants	1,373,277	1,347,868	1,006,557	1,127,563
Law enforcement grants	1,622,119	5,219,223	1,536,884	5,796,950
Park and recreation grants	74,489	9,000	-	-
Other miscellaneous grants	690,005	3,170,994	192,057	10,366,095
Total	<u>3,759,890</u>	<u>9,747,085</u>	<u>2,735,498</u>	<u>17,290,608</u>
DEBT SERVICE FUNDS				
Special Assessments:				
Principal	1,183,000	290,000	280,000	305,000
Interest	128,725	92,355	129,955	78,725
Use of Money & Property:				
Investment income	3,259	-	-	-
Total	<u>1,314,984</u>	<u>382,355</u>	<u>409,955</u>	<u>383,725</u>
CIP FUNDS				
Charges for Services:				
Developer Deposits	18,904	-	-	-
Prorata fees	958,281	2,229,350	-	-
Impact fees	1,334,248	1,076,600	735,850	736,050
Use of Money and Property:				
Investment income	43,177	25,100	10,532	10,450
Miscellaneous Revenues:				
Unclassified Revenues	38,610	8,520,000	-	-
Total	<u>2,393,220</u>	<u>11,851,050</u>	<u>746,382</u>	<u>746,500</u>

**SCHEDULE 1
REVENUES**

	<u>2013-2014 ACTUAL</u>	<u>2014-2015 BUDGET</u>	<u>2014-2015 ESTIMATE</u>	<u>2015-2016 FORECAST</u>
YUMA REGIONAL COMMUNICATIONS SYSTEM FUND				
Charges for Services:				
Radio fees	981,896	1,454,423	1,624,417	1,718,879
Use of Money and Property:				
Investment income	1,193	1,400	1,000	1,000
Miscellaneous Revenues:				
Sale of property	582,511	250,000	13,524	50,000
Unclassified Revenues	1,791	550,000	-	-
Total	<u>1,567,391</u>	<u>2,255,823</u>	<u>1,638,941</u>	<u>1,769,879</u>
YUMA REGIONAL COMMUNICATIONS SYSTEM GRANT FUND				
Intergovernmental Revenues:				
Grants	1,983,114	4,475,469	1,946,613	2,730,406
Total	<u>1,983,114</u>	<u>4,475,469</u>	<u>1,946,613</u>	<u>2,730,406</u>
DESERT HILLS GOLF COURSE FUND				
Charges for Services:				
Green fees	1,137,675	1,197,500	1,090,121	1,090,150
Merchandise sales	180,152	176,875	184,000	183,500
Concession stand sales	558,184	493,250	170,361	-
Range fees	67,084	65,000	65,000	66,000
Use of Money and Property:				
Investment income	861	1,000	500	500
Equipment rents	286,537	313,431	272,900	272,800
Room rents	-	1,600	-	-
Restaurant rental	-	-	35,150	65,000
Miscellaneous Revenues:				
Unclassified revenues	14,944	-	1,400	-
Total	<u>2,245,437</u>	<u>2,248,656</u>	<u>1,819,432</u>	<u>1,677,950</u>
SOLID WASTE FUND				
Charges for Services:				
Collection fees	3,293,018	3,141,000	3,215,000	3,215,000
Receptacles sales	32,230	23,000	20,000	20,000
Miscellaneous Revenues:				
Unclassified revenues	25,336	25,500	22,400	22,400
Total	<u>3,350,584</u>	<u>3,189,500</u>	<u>3,257,400</u>	<u>3,257,400</u>
WATER FUND				
Charges for Services:				
Residential water fees	12,056,743	11,428,390	11,758,000	12,113,560
Commercial water fees	9,386,882	9,064,000	8,995,000	9,259,900
Fire hydrant fees	367,049	356,490	358,300	359,700
Delinquent fees	-	-	500,000	500,000
Service establishment fees	232,238	215,000	367,000	417,000
Use of Money and Property:				
Investment income	50,685	15,000	19,000	19,000
Miscellaneous Revenues:				
Unclassified revenues	235,010	154,204	120,417	122,417
Total	<u>22,328,607</u>	<u>21,233,084</u>	<u>22,117,717</u>	<u>22,791,577</u>

**SCHEDULE 1
REVENUES**

	<u>2013-2014 ACTUAL</u>	<u>2014-2015 BUDGET</u>	<u>2014-2015 ESTIMATE</u>	<u>2015-2016 FORECAST</u>
WASTEWATER FUND				
Charges for Services:				
Residential sewer fees	8,553,400	7,550,000	8,555,000	8,555,000
Commercial sewer fees	6,260,787	6,618,000	6,373,000	6,418,000
Use of Money and Property:				
Investment income	66,989	10,000	50,000	50,000
Miscellaneous Revenues:				
Unclassified revenues	37,846	22,380	19,500	17,000
Total	<u>14,919,022</u>	<u>14,200,380</u>	<u>14,997,500</u>	<u>15,040,000</u>
WATER GRANT FUND				
Intergovernmental Revenues:				
Grants	93,679	500,000	100,000	500,000
Total	<u>93,679</u>	<u>500,000</u>	<u>100,000</u>	<u>500,000</u>
WATER RESTRICTED FUNDS				
Charges for Services:				
Water Transfer fees	1,417	-	-	-
Water capacity fees	2,206,590	1,698,500	1,498,500	1,498,500
Water system dev. fees	105,411	99,950	99,940	99,940
Use of Money and Property:				
Investment income - Water Trfr	2,554	500	2,500	2,500
Investment income - Capacity	17,030	1,000	3,000	3,000
Investment income - System Dev	1,499	500	200	200
Investment income - Bonds	4,385	1,500	2,500	1,000
Miscellaneous Revenues:				
Unclassified revenues - Water Trf	30	-	-	-
Unclassified revenues - Bonds	860	-	-	-
Unclassified revenues - System Dev	1,651	100	50	50
Total	<u>2,341,427</u>	<u>1,802,050</u>	<u>1,606,690</u>	<u>1,605,190</u>
WASTEWATER RESTRICTED FUNDS				
Charges for Services:				
Sewer capacity fees	2,587,756	2,248,000	2,398,000	2,398,000
Sewer system dev. Fees - SSIC	150,440	164,900	164,900	164,900
Sewer system dev. fees - Area A/B	5,614	-	320	-
Use of Money and Property:				
Investment income - Capacity	63,900	20,000	12,000	12,000
Investment income - SSIC	2,067	1,000	1,000	1,000
Investment income - Area A/B	4,761	1,500	750	750
Investment income - 26th PI Trunk	748	500	100	100
Investment income - Bonds	697	-	500	500
Miscellaneous Revenues:				
Unclassified revenues - SSIC	44	25	14	-
Total	<u>2,816,027</u>	<u>2,435,925</u>	<u>2,577,584</u>	<u>2,577,250</u>

**SCHEDULE 1
REVENUES**

	<u>2013-2014 ACTUAL</u>	<u>2014-2015 BUDGET</u>	<u>2014-2015 ESTIMATE</u>	<u>2015-2016 FORECAST</u>
EQUIPMENT REPLACEMENT FUND				
Use of Money and Property:				
Equipment rentals	1,845,649	1,666,977	1,666,977	2,257,061
Investment income	78,619	20,000	20,000	20,000
Miscellaneous Revenues:				
Unclassified revenues	206	-	50	-
Total	<u>1,924,474</u>	<u>1,686,977</u>	<u>1,687,027</u>	<u>2,277,061</u>
EQUIPMENT MAINTENANCE FUND				
Charges for Services:				
Guaranteed maintenance	1,653,165	1,828,620	1,828,620	1,965,720
Non-guaranteed maintenance	379,749	425,000	353,850	363,500
Fuel sales	1,392,759	1,440,700	1,386,200	1,389,727
Use of Money and Property:				
Investment income	-	100	-	-
Miscellaneous Revenues:				
Unclassified revenues	4,928	1,000	50	-
Sale of property	-	-	600	-
Total	<u>3,430,601</u>	<u>3,695,420</u>	<u>3,569,320</u>	<u>3,718,947</u>
INSURANCE RESERVE FUND				
Use of Money and Property:				
Insurance Premiums	1,740,190	1,506,048	1,506,048	1,603,925
Investment income	5,148	1,500	1,500	1,500
Miscellaneous Revenues:				
Unclassified revenues	2,144	-	-	1,200,000
Total	<u>1,747,482</u>	<u>1,507,548</u>	<u>1,507,548</u>	<u>2,805,425</u>
WORKERS COMPENSATION FUND				
Use of Money and Property:				
Workman's Comp Charges	1,161,395	2,026,873	2,026,873	2,298,456
Investment income	(163)	7,550	1,000	1,000
Miscellaneous Revenues:				
Unclassified revenues	11,244	-	487	-
Total	<u>1,172,476</u>	<u>2,034,423</u>	<u>2,028,360</u>	<u>2,299,456</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
General Fund				
Mayor and Council				
Payroll	112,426	110,336	103,846	126,495
Operating	152,320	114,844	108,437	102,996
	<u>264,746</u>	<u>225,180</u>	<u>212,283</u>	<u>229,491</u>
Municipal Court				
Payroll	1,240,404	1,272,850	1,235,448	1,257,309
Operating	295,976	260,863	371,003	265,154
	<u>1,536,380</u>	<u>1,533,713</u>	<u>1,606,451</u>	<u>1,522,463</u>
City Administration				
Payroll	2,075,994	1,953,884	2,055,351	2,038,193
Operating	988,935	1,050,142	936,745	931,034
Capital Outlay	138,358	22,653	20,000	-
	<u>3,203,287</u>	<u>3,026,679</u>	<u>3,012,096</u>	<u>2,969,227</u>
City Attorney				
Payroll	899,403	1,023,916	1,025,107	1,021,777
Operating	406,699	451,081	450,857	436,417
	<u>1,306,102</u>	<u>1,474,997</u>	<u>1,475,964</u>	<u>1,458,194</u>
Information Tech Services				
Payroll	2,030,882	2,145,494	2,062,942	2,264,307
Operating	505,345	501,730	547,798	505,138
	<u>2,536,227</u>	<u>2,647,224</u>	<u>2,610,740</u>	<u>2,769,445</u>
Finance				
Payroll	1,440,179	1,489,116	1,505,139	1,597,260
Operating	277,519	381,793	259,212	395,285
Capital Outlay	16,871	9,555	-	-
	<u>1,734,569</u>	<u>1,880,464</u>	<u>1,764,351</u>	<u>1,992,545</u>
Human Resources				
Payroll	760,747	818,734	845,280	815,261
Operating	199,871	195,645	173,578	200,309
Capital Outlay	-	5,425	5,000	-
	<u>960,618</u>	<u>1,019,804</u>	<u>1,023,858</u>	<u>1,015,570</u>
General Government				
Payroll	3,204	-	-	-
Operating	830,656	3,202,626	444,491	1,939,244
	<u>833,860</u>	<u>3,202,626</u>	<u>444,491</u>	<u>1,939,244</u>
Community Development				
Payroll	2,522,177	2,847,058	2,603,109	2,841,955
Operating	312,461	404,175	396,811	418,748
Capital Outlay	10,265	-	-	-
	<u>2,844,903</u>	<u>3,251,233</u>	<u>2,999,920</u>	<u>3,260,703</u>
Engineering				
Payroll	304,038	424,281	202,401	400,735
Operating	17,258	25,822	25,632	27,961
	<u>321,296</u>	<u>450,103</u>	<u>228,033</u>	<u>428,696</u>
Parks and Recreation				
Payroll	4,826,652	5,411,584	4,987,504	5,341,816
Operating	2,698,865	2,896,527	2,939,850	2,903,160
Capital Outlay	14,924	18,420	-	-
	<u>7,540,441</u>	<u>8,326,531</u>	<u>7,927,354</u>	<u>8,244,976</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
General Fund				
Police				
Payroll	20,369,135	21,590,415	21,546,303	22,546,876
Operating	3,163,442	3,694,781	3,602,440	3,350,421
Capital Outlay	12,779	22,710	10,000	-
	<u>23,545,356</u>	<u>25,307,906</u>	<u>25,158,743</u>	<u>25,897,297</u>
Fire				
Payroll	12,385,908	11,717,509	12,744,174	12,834,308
Operating	1,953,226	2,245,935	2,171,119	2,080,375
Capital Outlay	-	139,730	-	-
	<u>14,339,134</u>	<u>14,103,174</u>	<u>14,915,293</u>	<u>14,914,683</u>
Cost Allocation				
Operating	(3,352,638)	(3,361,079)	(3,361,079)	(3,306,337)
	<u>(3,352,638)</u>	<u>(3,361,079)</u>	<u>(3,361,079)</u>	<u>(3,306,337)</u>
Fund Total	<u><u>57,614,281</u></u>	<u><u>63,088,555</u></u>	<u><u>60,018,498</u></u>	<u><u>63,336,197</u></u>
Community Investment Trust				
General Government				
Operating	39,980	-	-	-
	<u>39,980</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Total	<u><u>39,980</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
Riverfront Redevelopment Fund				
City Administration				
Operating	503,084	125,780	125,780	-
	<u>503,084</u>	<u>125,780</u>	<u>125,780</u>	<u>-</u>
Fund Total	<u><u>503,084</u></u>	<u><u>125,780</u></u>	<u><u>125,780</u></u>	<u><u>-</u></u>
GF Sales Tax Rebates				
General Government				
Operating	934,983	-	-	-
	<u>934,983</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Total	<u><u>934,983</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
Highway User Revenue Fund				
General Government				
Operating	-	-	-	16,832
Public Works				
Payroll	2,091,110	2,404,423	2,201,401	2,516,982
Operating	3,720,865	3,399,345	3,643,974	4,006,966
Capital Outlay	-	-	-	12,000
	<u>5,811,975</u>	<u>5,803,768</u>	<u>5,845,375</u>	<u>6,535,948</u>
Fund Total	<u><u>5,811,975</u></u>	<u><u>5,803,768</u></u>	<u><u>5,845,375</u></u>	<u><u>6,552,780</u></u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
City Road Tax Fund				
City Administration				
Payroll	424,017	117,274	169,296	102,431
Operating	3,070	-	-	-
	<u>427,087</u>	<u>117,274</u>	<u>169,296</u>	<u>102,431</u>
City Attorney				
Payroll	1,771	-	-	-
General Government				
Operating	-	-	-	4,937
Public Works				
Payroll	443,266	592,625	439,396	580,580
Operating	324,160	894,197	896,782	350,011
Capital Outlay	-	9,121	8,491	-
	<u>767,426</u>	<u>1,495,943</u>	<u>1,344,669</u>	<u>930,591</u>
Engineering				
Payroll	989,773	1,615,495	1,126,364	1,637,268
Operating	542,685	657,470	675,270	626,788
Capital Outlay	65,891	54,500	37,300	-
	<u>1,598,349</u>	<u>2,327,465</u>	<u>1,838,934</u>	<u>2,264,056</u>
Capital Projects				
Operating	95,660	97,998	60,000	97,998
Capital Outlay	823,644	4,022,000	1,023,500	4,327,800
	<u>919,304</u>	<u>4,119,998</u>	<u>1,083,500</u>	<u>4,425,798</u>
Fund Total	<u>3,713,937</u>	<u>8,060,680</u>	<u>4,436,399</u>	<u>7,727,813</u>
Public Safety Tax Fund				
Municipal Court				
Operating	-	-	-	700
City Administration				
Payroll	6,870	7,126	8,804	6,836
Operating	9	-	-	-
	<u>6,879</u>	<u>7,126</u>	<u>8,804</u>	<u>6,836</u>
City Attorney				
Payroll	40	-	-	-
General Government				
Operating	17,581	108,000	-	-
Police				
Operating	531,369	468,463	-	971,528
Capital Outlay	474,497	-	-	733,000
	<u>1,005,866</u>	<u>468,463</u>	<u>-</u>	<u>1,704,528</u>
Fire				
Operating	557,379	577,153	678,653	673,419
Capital Outlay	59	-	-	-
	<u>557,438</u>	<u>577,153</u>	<u>678,653</u>	<u>673,419</u>

**SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Public Safety Tax Fund				
Fund Total	<u>1,587,804</u>	<u>1,160,742</u>	<u>687,457</u>	<u>2,385,483</u>
2% Tax Fund				
City Administration				
Payroll	81,045	269,708	397,663	224,489
Operating	<u>120</u>	<u>64,335</u>	<u>57,955</u>	<u>213,335</u>
	81,165	334,043	455,618	437,824
General Government				
Operating	285,113	239,293	189,293	254,431
Engineering				
Payroll	-	84,740	100	87,091
Operating	<u>-</u>	<u>90</u>	<u>90</u>	<u>-</u>
	-	84,830	190	87,091
Parks and Recreation				
Payroll	1,511,385	1,716,244	1,624,319	1,660,144
Operating	2,143,319	2,346,748	2,165,477	2,554,082
Capital Outlay	<u>40,688</u>	<u>10,744</u>	<u>-</u>	<u>-</u>
	3,695,392	4,073,736	3,789,796	4,214,226
Capital Projects				
Payroll	(507)	-	-	-
Capital Outlay	1,497,569	1,849,500	420,750	241,200
	<u>1,497,062</u>	<u>1,849,500</u>	<u>420,750</u>	<u>241,200</u>
Fund Total	<u>5,558,732</u>	<u>6,581,402</u>	<u>4,855,647</u>	<u>5,234,772</u>
Mall Maintenance Fund				
Parks and Recreation				
Payroll	87,709	95,615	95,170	97,105
Operating	<u>107,599</u>	<u>118,890</u>	<u>112,309</u>	<u>134,151</u>
	195,308	214,505	207,479	231,256
Fund Total	<u>195,308</u>	<u>214,505</u>	<u>207,479</u>	<u>231,256</u>
CDBG				
Community Development				
Payroll	319,767	352,429	352,429	333,925
Operating	991,554	995,439	792,558	793,638
Capital Outlay	<u>23,676</u>	<u>-</u>	<u>-</u>	<u>-</u>
	1,334,997	1,347,868	1,144,987	1,127,563
Fund Total	<u>1,334,997</u>	<u>1,347,868</u>	<u>1,144,987</u>	<u>1,127,563</u>
Community Redevlop Block Grant				
Community Development				
Payroll	10,598	-	-	-
Operating	<u>82,685</u>	<u>-</u>	<u>-</u>	<u>-</u>
	93,283	-	-	-
Fund Total	<u>93,283</u>	<u>-</u>	<u>-</u>	<u>-</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
171 Donations				
Municipal Court Operating	-	1,331	-	-
City Administration Operating	4,781	2,500	-	2,500
Parks and Recreation Payroll	12,159	-	-	-
Operating	47,674	294,295	50,990	254,447
	59,833	294,295	50,990	254,447
Police Operating	-	8,204	153	153
Fire Operating	818	5,346	4,340	4,340
Fund Total	<u>65,432</u>	<u>311,676</u>	<u>55,483</u>	<u>261,440</u>
DHS Police Grant				
Police Payroll	546,770	702,712	356,066	400,241
Operating	112,584	988,041	135,836	1,347,414
Capital Outlay	159,913	44,597	-	-
	819,267	1,735,350	491,902	1,747,655
Fund Total	<u>819,267</u>	<u>1,735,350</u>	<u>491,902</u>	<u>1,747,655</u>
DOJ Police Grants				
Police Payroll	671,136	863,211	584,048	527,669
Operating	23,933	24,705	45,174	206,686
	695,069	887,916	629,222	734,355
Fund Total	<u>695,069</u>	<u>887,916</u>	<u>629,222</u>	<u>734,355</u>
Dept of Energy Grant				
City Administration Operating	-	180	40	-
Fund Total	<u>-</u>	<u>180</u>	<u>40</u>	<u>-</u>
Bureau of Reclamation				
City Administration Operating	74,489	-	-	-
Fund Total	<u>74,489</u>	<u>-</u>	<u>-</u>	<u>-</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Other Federal Grants				
City Administration				
Operating	-	345,867	-	2,702,000
Fund Total	<u>-</u>	<u>345,867</u>	<u>-</u>	<u>2,702,000</u>
Other Federal Police Grants				
Police				
Payroll	7,841	26,662	34,334	-
Operating	5,000	322,601	86,500	1,151,375
Capital Outlay	-	84,000	-	-
Fund Total	<u>12,841</u>	<u>433,263</u>	<u>120,834</u>	<u>1,151,375</u>
Federal Fire Grants				
General Government				
Operating	-	15,954	-	-
Fire				
Payroll	-	1	35,848	-
Operating	5,549	1,650,150	5,849	2,732,240
Capital Outlay	40,680	633,033	15,000	70,000
Fund Total	<u>46,229</u>	<u>2,283,184</u>	<u>56,697</u>	<u>2,802,240</u>
Dept of Transportation				
Public Works				
Operating	10,525	278,500	10,000	278,500
Police				
Operating	-	52,800	46,200	52,800
Fund Total	<u>10,525</u>	<u>331,300</u>	<u>56,200</u>	<u>331,300</u>
State Court Grants				
Municipal Court				
Operating	10,942	155,466	2,158	157,000
City Attorney				
Payroll	8,510	8,510	4,425	-
Operating	1,590	1,490	7,086	-
Fund Total	<u>21,042</u>	<u>165,466</u>	<u>13,669</u>	<u>157,000</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
State Police Grants				
Police				
Payroll	-	20,000	19,671	-
Operating	24,504	38,495	5,000	125,000
Capital Outlay	-	63,000	-	-
	<u>24,504</u>	<u>121,495</u>	<u>24,671</u>	<u>125,000</u>
Fund Total	<u>24,504</u>	<u>121,495</u>	<u>24,671</u>	<u>125,000</u>
State Fire Grants				
Fire				
Operating	-	15,215	-	-
	<u>-</u>	<u>15,215</u>	<u>-</u>	<u>-</u>
Fund Total	<u>-</u>	<u>15,215</u>	<u>-</u>	<u>-</u>
Other State Grants				
Parks and Recreation				
Payroll	9,000	-	6,000	-
Operating	-	-	-	669,000
	<u>9,000</u>	<u>-</u>	<u>6,000</u>	<u>669,000</u>
Fund Total	<u>9,000</u>	<u>-</u>	<u>6,000</u>	<u>669,000</u>
Yuma County Grants				
Police				
Operating	3,164	-	-	-
	<u>3,164</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Total	<u>3,164</u>	<u>-</u>	<u>-</u>	<u>-</u>
Equitable Sharing Program				
Police				
Operating	-	229,607	2,793	204,200
	<u>-</u>	<u>229,607</u>	<u>2,793</u>	<u>204,200</u>
Fund Total	<u>-</u>	<u>229,607</u>	<u>2,793</u>	<u>204,200</u>
CIP Grants				
Capital Projects				
Capital Outlay	582,133	1,402,400	120,000	2,352,300
	<u>582,133</u>	<u>1,402,400</u>	<u>120,000</u>	<u>2,352,300</u>
Fund Total	<u>582,133</u>	<u>1,402,400</u>	<u>120,000</u>	<u>2,352,300</u>
Privately Funded Grants				
Information Tech Services				
Payroll	-	250,000	-	-
Operating	-	522,000	1,055,415	700,000
Capital Outlay	-	743,935	-	-
	<u>-</u>	<u>1,515,935</u>	<u>1,055,415</u>	<u>700,000</u>
Parks and Recreation				
Operating	-	-	-	2,755,180

**SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Privately Funded Grants				
Police				
Operating	2,572	25,000	13,000	75,000
Fire				
Operating	9,283	95,344	-	95,000
Capital Outlay	11,060	-	-	-
	<u>20,343</u>	<u>95,344</u>	<u>-</u>	<u>95,000</u>
Fund Total	<u>22,915</u>	<u>1,636,279</u>	<u>1,068,415</u>	<u>3,625,180</u>
2003 MPC Debt Service Fund				
Bonded Dept Debt	2,615,988	2,629,497	2,634,997	2,368,889
Fund Total	<u>2,615,988</u>	<u>2,629,497</u>	<u>2,634,997</u>	<u>2,368,889</u>
2007B MPC Debt Svc Fund				
Bonded Dept Debt	2,297,270	2,299,570	2,301,220	2,301,170
Fund Total	<u>2,297,270</u>	<u>2,299,570</u>	<u>2,301,220</u>	<u>2,301,170</u>
2007D MPC Debt Svc Fund				
Bonded Dept Debt	4,792,925	4,804,825	4,806,475	4,803,625
Fund Total	<u>4,792,925</u>	<u>4,804,825</u>	<u>4,806,475</u>	<u>4,803,625</u>
2010 MPC Debt Svc Fund				
Bonded Dept Debt	2,526,581	2,522,331	2,523,981	2,853,381
Fund Total	<u>2,526,581</u>	<u>2,522,331</u>	<u>2,523,981</u>	<u>2,853,381</u>
Special Assmt Dist67 Fund				
Special Assessments Debt	967,575	-	-	-
Fund Total	<u>967,575</u>	<u>-</u>	<u>-</u>	<u>-</u>
Special Assmt Dist68 Fund				
Special Assessments Debt	377,092	382,355	383,105	383,725
Fund Total	<u>377,092</u>	<u>382,355</u>	<u>383,105</u>	<u>383,725</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Capital Projects Fund				
Capital Projects				
Capital Outlay	1,071,710	11,750,000	543,550	6,840,000
Fund Total	<u>1,071,710</u>	<u>11,750,000</u>	<u>543,550</u>	<u>6,840,000</u>
Parks & Rec Impact Fee FN				
Capital Projects				
Capital Outlay	500,000	560,000	-	-
Fund Total	<u>500,000</u>	<u>560,000</u>	<u>-</u>	<u>-</u>
Arts & Culture Impact Fee				
Capital Projects				
Capital Outlay	-	-	-	130,000
Fund Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>130,000</u>
Solid Waste Impact Fee FN				
Capital Projects				
Capital Outlay	154,008	359,000	-	380,000
Fund Total	<u>154,008</u>	<u>359,000</u>	<u>-</u>	<u>380,000</u>
Police Impact Fee Fund				
Capital Projects				
Capital Outlay	523,064	186,700	-	-
Fund Total	<u>523,064</u>	<u>186,700</u>	<u>-</u>	<u>-</u>
General Govt Impact Fee				
Capital Projects				
Capital Outlay	-	-	-	90,000
Fund Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>90,000</u>
Public Works Impact Fee				
Capital Projects				
Capital Outlay	-	333,300	-	70,000
Fund Total	<u>-</u>	<u>333,300</u>	<u>-</u>	<u>70,000</u>
Transportation Impact Fees				
Capital Projects				
Capital Outlay	4,076	1,070,200	-	362,700
Fund Total	<u>4,076</u>	<u>1,070,200</u>	<u>-</u>	<u>362,700</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
CIP Series B 2007 Bond				
Capital Projects				
Capital Outlay	1,508,121	2,775,000	348,000	3,772,000
Fund Total	<u>1,508,121</u>	<u>2,775,000</u>	<u>348,000</u>	<u>3,772,000</u>
CIP Series D 2007 Bond				
Capital Projects				
Capital Outlay	1,027,888	3,007,000	1,104,650	2,465,000
Fund Total	<u>1,027,888</u>	<u>3,007,000</u>	<u>1,104,650</u>	<u>2,465,000</u>
YRCS Fund				
Information Tech Services				
Payroll	336,113	528,425	131,302	529,412
Operating	1,600,102	1,748,627	1,174,817	1,623,659
Capital Outlay	14,094	170,000	66,527	-
	<u>1,950,309</u>	<u>2,447,052</u>	<u>1,372,646</u>	<u>2,153,071</u>
General Government				
Operating	-	-	-	3,356
Fund Total	<u>1,950,309</u>	<u>2,447,052</u>	<u>1,372,646</u>	<u>2,156,427</u>
YRCS Fund Communication Grants				
Information Tech Services				
Payroll	69,676	-	336,368	-
Operating	1,169,923	2,266,064	336,455	1,108,656
Capital Outlay	749,155	693,470	218,375	921,750
	<u>1,988,754</u>	<u>2,959,534</u>	<u>891,198</u>	<u>2,030,406</u>
Fund Total	<u>1,988,754</u>	<u>2,959,534</u>	<u>891,198</u>	<u>2,030,406</u>
Desert Hills Golf Course				
General Government				
Operating	-	-	-	3,917
Parks and Recreation				
Payroll	1,268,649	1,424,230	897,874	846,651
Operating	2,014,766	1,572,371	1,376,104	1,192,193
Capital Outlay	-	5,500	-	-
	<u>3,283,415</u>	<u>3,002,101</u>	<u>2,273,978</u>	<u>2,038,844</u>
Fund Total	<u>3,283,415</u>	<u>3,002,101</u>	<u>2,273,978</u>	<u>2,042,761</u>
Water Fund				
City Administration				
Payroll	90,905	23,762	44,319	22,737
Operating	136	-	-	-
	<u>91,041</u>	<u>23,762</u>	<u>44,319</u>	<u>22,737</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Water Fund				
City Attorney				
Payroll	138	-	-	-
General Government				
Operating	-	-	-	32,679
Utilities				
Payroll	4,555,721	4,870,773	4,984,122	5,016,136
Operating	6,179,054	7,442,258	6,658,714	7,109,967
Debt	10,354,793	7,717,787	7,719,058	7,638,366
Capital Outlay	44,179	50,718	25,000	72,000
	<u>21,133,747</u>	<u>20,081,536</u>	<u>19,386,894</u>	<u>19,836,469</u>
Engineering				
Payroll	49,945	145,713	110,045	131,421
Operating	60	159	-	-
	<u>50,005</u>	<u>145,872</u>	<u>110,045</u>	<u>131,421</u>
Capital Projects				
Operating	8,545	-	-	-
Capital Outlay	50,055	695,000	91,000	1,880,000
	<u>58,600</u>	<u>695,000</u>	<u>91,000</u>	<u>1,880,000</u>
Fund Total	<u>21,333,531</u>	<u>20,946,170</u>	<u>19,632,258</u>	<u>21,903,306</u>
Water Transfer Fund				
Utilities				
Payroll	5,140	-	-	-
Operating	11,661	66,370	22,000	65,750
	<u>16,801</u>	<u>66,370</u>	<u>22,000</u>	<u>65,750</u>
Fund Total	<u>16,801</u>	<u>66,370</u>	<u>22,000</u>	<u>65,750</u>
Water Capacity Fund				
Utilities				
Debt	-	2,420,082	2,420,082	2,451,916
Fund Total	<u>-</u>	<u>2,420,082</u>	<u>2,420,082</u>	<u>2,451,916</u>
Water System Development Fund				
Utilities				
Debt	-	259,176	259,176	262,585
Fund Total	<u>-</u>	<u>259,176</u>	<u>259,176</u>	<u>262,585</u>
Water Grants Fund				
Utilities				
Operating	97,530	500,000	96,149	500,000
Fund Total	<u>97,530</u>	<u>500,000</u>	<u>96,149</u>	<u>500,000</u>

**SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Wastewater Fund				
City Administration				
Payroll	79,674	11,797	31,567	11,554
Operating	64	-	-	-
	<u>79,738</u>	<u>11,797</u>	<u>31,567</u>	<u>11,554</u>
City Attorney				
Payroll	40	-	-	-
General Government				
Operating	-	-	-	53,617
Utilities				
Payroll	3,328,557	3,852,137	3,745,079	4,113,286
Operating	5,536,946	6,239,629	5,417,785	6,318,637
Debt	2,366,672	2,395,344	2,395,724	2,366,106
Capital Outlay	125,783	251,600	224,000	120,000
	<u>11,357,958</u>	<u>12,738,710</u>	<u>11,782,588</u>	<u>12,918,029</u>
Engineering				
Payroll	4,826	73,729	60,541	73,874
Operating	-	18	-	-
	<u>4,826</u>	<u>73,747</u>	<u>60,541</u>	<u>73,874</u>
Capital Projects				
Operating	7,948	-	-	-
Capital Outlay	31,229	2,721,500	676,000	4,304,000
	<u>39,177</u>	<u>2,721,500</u>	<u>676,000</u>	<u>4,304,000</u>
Fund Total	<u>11,481,739</u>	<u>15,545,754</u>	<u>12,550,696</u>	<u>17,361,074</u>
Wastewater Capacity Fund				
Utilities				
Debt	2,978,527	2,978,488	2,978,488	2,978,488
Fund Total	<u>2,978,527</u>	<u>2,978,488</u>	<u>2,978,488</u>	<u>2,978,488</u>
Wastewater Sanitary Sewer Interc				
Utilities				
Debt	6,537	6,568	6,568	6,568
Fund Total	<u>6,537</u>	<u>6,568</u>	<u>6,568</u>	<u>6,568</u>
Water Revenue Bond Fund				
Capital Projects				
Operating	54,054	-	-	-
Capital Outlay	3,158,077	4,223,100	795,544	4,535,000
	<u>3,212,131</u>	<u>4,223,100</u>	<u>795,544</u>	<u>4,535,000</u>
Fund Total	<u>3,212,131</u>	<u>4,223,100</u>	<u>795,544</u>	<u>4,535,000</u>

**SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Wastewater Revenue Bond Fund				
Capital Projects				
Operating	1,619	-	-	-
Capital Outlay	-	1,247,500	151,439	1,100,000
	<u>1,619</u>	<u>1,247,500</u>	<u>151,439</u>	<u>1,100,000</u>
Fund Total	<u>1,619</u>	<u>1,247,500</u>	<u>151,439</u>	<u>1,100,000</u>
Solid Waste Fund				
General Government				
Operating	-	-	-	5,713
Public Works				
Payroll	771,120	867,218	810,357	948,265
Operating	2,149,156	2,322,833	2,324,555	2,681,362
	<u>2,920,276</u>	<u>3,190,051</u>	<u>3,134,912</u>	<u>3,629,627</u>
Fund Total	<u>2,920,276</u>	<u>3,190,051</u>	<u>3,134,912</u>	<u>3,635,340</u>
Equipment Maintenance Fund				
General Government				
Operating	-	-	-	7,168
Public Works				
Payroll	980,149	1,070,489	1,072,020	1,003,022
Operating	2,863,382	2,545,353	2,552,338	2,542,253
	<u>3,843,531</u>	<u>3,615,842</u>	<u>3,624,358</u>	<u>3,545,275</u>
Fund Total	<u>3,843,531</u>	<u>3,615,842</u>	<u>3,624,358</u>	<u>3,552,443</u>
Insurance Reserve Fund				
City Attorney				
Payroll	76,442	77,299	77,438	78,743
Operating	322,532	543,579	429,591	773,579
	<u>398,974</u>	<u>620,878</u>	<u>507,029</u>	<u>852,322</u>
General Government				
Operating	957,517	911,888	1,194,491	931,888
	<u>1,356,491</u>	<u>1,532,766</u>	<u>1,701,520</u>	<u>1,784,210</u>
Fund Total	<u>1,356,491</u>	<u>1,532,766</u>	<u>1,701,520</u>	<u>1,784,210</u>
Equip Replacement Fund				
City Administration				
Capital Outlay	37,811	-	-	-
City Attorney				
Operating	-	8,781	9,749	-
Capital Outlay	8,657	72,562	64,063	-
	<u>8,657</u>	<u>81,343</u>	<u>73,812</u>	<u>-</u>

SCHEDULE 2
OPERATIONAL AND CAPITAL EXPENDITURES

(By Fund/Dept/Classification)

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimate	2015-2016 Budget
Equip Replacement Fund				
Information Tech Services				
Operating	443,755	-	-	-
Capital Outlay	87,909	338,493	338,688	296,272
	<u>531,664</u>	<u>338,493</u>	<u>338,688</u>	<u>296,272</u>
Human Resources				
Capital Outlay	-	-	-	24,422
Community Development				
Capital Outlay	-	72,212	20,935	25,000
Public Works				
Capital Outlay	805,369	1,125,000	1,124,369	1,154,000
Utilities				
Capital Outlay	150,804	45,000	-	650,000
Parks and Recreation				
Capital Outlay	290,605	66,000	66,000	615,000
Police				
Capital Outlay	-	-	-	142,000
Fire				
Capital Outlay	1,038,043	1,255,000	330,738	1,373,000
Equipment Replacement				
Operating	(17,115)	687	687	11,752
Capital Outlay	-	1,948,952	-	3,000,000
	<u>(17,115)</u>	<u>1,949,639</u>	<u>687</u>	<u>3,011,752</u>
Fund Total	<u>2,845,838</u>	<u>4,932,687</u>	<u>1,955,229</u>	<u>7,291,446</u>
Workers Compensation				
Employee Benefits				
Operating	1,237,286	1,640,865	1,318,824	1,640,865
	<u>1,237,286</u>	<u>1,640,865</u>	<u>1,318,824</u>	<u>1,640,865</u>
Fund Total	<u>1,237,286</u>	<u>1,640,865</u>	<u>1,318,824</u>	<u>1,640,865</u>
Total Budget	156,695,587	200,492,336	149,798,591	205,577,984

SCHEDULE 3

2015-2016 OUTSIDE AGENCY SUMMARY

Listed by Function

Fund/Cognizant Department	OUTSIDE AGENCY BY FUNCTION	2014-2015 BUDGET	2014-2015 ESTIMATE	2015-2016 BUDGET
	Economic Development			
2%/City Admin	Quartermaster Depot Contract	\$ 150,000	\$ 150,000	\$ 150,000
2%/City Admin	Yuma Visitors Bureau	650,000	650,000	650,000
General/City Attorney	Lobbying	207,000	217,656	207,000
General/City Admin	GYEDC	192,000	227,000	159,000
Water/Utility Admin	GYEDC	20,000	20,000	53,000
General/City Admin	Intergovernmental Public Transportation Authority (IPTA)	200,000	200,000	200,000
HURF/Public Works	Yuma Metropolitan Planning Organization	78,772	78,773	78,772
	Health and Welfare			
General/Police	Catholic Services - Safe House	15,500	15,500	15,500
General/Police	Amberly's Place	52,380	52,380	52,380
General/Police	Crossroads Mission/Detox	27,000	27,000	27,000
	Culture and Recreation			
2%/Parks&Rec	Yuma Fine Arts Assoc.	40,000	40,000	40,000
	TOTAL	<u>\$ 1,632,652</u>	<u>\$ 1,678,309</u>	<u>\$ 1,632,652</u>

**SCHEDULE 4
CITY OF YUMA
2015-2016 SUPPLEMENTALS**

DIV	POSITION	#	PERSONNEL	OPERATING	CAPITAL	TOTAL
GENERAL FUND						
CITY ADMINISTRATION						
1010	Contract Specialist*	1.0	65,334			65,334
1010	Grants Writer*	1.0	59,756			59,756
	SUBTOTAL	2.0	125,090	-	-	125,090
INFORMATION TECHNOLOGY SERVICES						
1510	Assistant IT Director of Tech Svcs-YRCS*	0.3	38,068			38,068
	SUBTOTAL	0.3	38,068	-	-	38,068
FINANCE						
1720	Customer Account Specialist*	0.06	2,361			2,361
1720	Customer Services Manager upgrade*		14,400			14,400
1740	Accounting Specialist*	1.0	43,104			43,104
1740	Accountant upgrade to Acct Supv	0.0	12,000			12,000
1740	Accounting Specialist (Ambulance billing)	1.0	47,764			47,764
	offset by additional revenue collection	0.0	(47,764)	-	-	(47,764)
	SUBTOTAL	2.06	71,865	-	-	71,865
COMMUNITY DEVELOPMENT						
3020	Admin Specialist upgrade	0.0	6,000			6,000
3040	Senior Planner	1.0	71,486			71,486
	SUBTOTAL	1.0	77,486	-	-	77,486
POLICE						
6011	Animal Control Officer from PT reduce part-time	1.0	45,979 (24,000)			45,979 (24,000)
	SUBTOTAL	1.0	21,979	-	-	21,979
FIRE						
7021	Firefighter (Jan 1 start)	6.0	237,792	-	-	237,792
	SUBTOTAL	6.0	237,792	-	-	237,792
TOTAL GENERAL FUND		12.4	572,280	-	-	572,280
YUMA REGIONAL COMMUNICATION SYSTEM (YRCS) FUND						
1540	Assistant IT Director of Tech Svcs-YRCS*	0.7	88,826			88,826
TOTAL YRCS FUND		0.7	88,826	-	-	88,826
WATER FUND						
4140	Customer Account Specialist*	0.50	33,000			33,000
TOTAL WATER FUND		0.5	33,000	-	-	33,000
WASTEWATER FUND						
4150	Customer Account Specialist*	0.40	26,400			26,400
4155	Chief W/WW Operator	1.0	66,000			66,000
TOTAL WASTEWATER FUND		1.4	92,400	-	-	92,400
SOLID WASTE FUND						
4021	Customer Account Specialist*	0.04	2,640			2,640
TOTAL SOLID WASTE FUND		0.04	2,640	-	-	2,640
TOTAL ALL FUNDS		15.0	789,146	-	-	789,146
	* Provisional		5.0			
	Supplemental		10.0			
			<u>15.0</u>			

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
MAYOR AND CITY COUNCIL					
Executive Assistant	45	1	1	1	1
Department Total		1	1	1	1
MUNICIPAL COURT					
Lead Court Clerk	37	1	1	1	1
Court Clerk	33	8	9	9	9
Court Specialist	41	1	1	1	1
Lead Municipal Court Officer	46	1	1	1	1
Municipal Court Officer	42	4	4	4	4
Municipal Court Administrator	66	1	1	1	1
Administrative Assistant	30	1	1	1	1
Department Total		17	18	18	18
CITY ADMINISTRATOR'S OFFICE					
Administration					
City Administrator	94	1	1	1	1
Executive Assistant	45	1	1	1	1
Deputy City Administrator	83	1	1	1	1
C.I.P. Administrator	57	1	1	1	1
Capital Improvement Program Manager	70	-	1	-	-
C.I.P. Project Manager	67	3	3	-	-
Grant Writer	48	-	-	1	1
Contract Specialist	52	-	-	1	1
Real Property/ROW Agent	55	-	1	1	1
Management Analyst	54	1	-	-	-
Marketing Specialist	43	-	1	1	1
Administrative Assistant	30	2	2	1	1
Division Total		10	12	9	9
Community Relations					
Public Affairs Coordinator	61	2	2	2	2
Television Production and Operations Manager	56	1	1	1	1
Video Production & Operations Specialist	43	1	1	1	1
Administrative Assistant	30	1	-	-	-
Division Total		5	4	4	4
Heritage Area Development					
Executive Director Yuma Crossing Heritage Area Cor	72	1	1	1	-
C.I.P. Project Manager	67	1	-	-	-
City Archeologist/Historian/Curator	51	1	1	1	1
Senior Planner	58	-	-	1	1
Administrative Specialist	37	1	1	1	1
Administrative Assistant	30	1	-	-	-
Division Total		5	3	4	3
City Clerk					
City Clerk	70	1	1	1	1
Deputy City Clerk	55	1	1	1	1
City Clerk Specialist	42	-	-	-	1
Administrative Specialist	37	1	1	1	-
Administrative Assistant	30	1	1	1	1
Division Total		4	4	4	4

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Redevelopment & Neighborhood Services					
Senior Neighborhood Services Specialist	53	1	-	-	-
Neighborhood Services Specialist	48	2	-	-	-
Code Enforcement Specialist	44	1	-	-	-
Housing Rehabilitation Specialist	41	1	-	-	-
Administrative Assistant	30	2	-	-	-
Division Total		7	-	-	-
Economic Development					
Economic Development Administrator	67	1	1	1	1
		1	1	1	1
Facilities Maintenance					
Facilities Maintenance Manager	66	1	1	1	1
Facilities Maintenance Supervisor	53	1	1	1	1
Lead Custodian	26	1	1	1	1
Facilities Maintenance Specialist	41	1	1	1	1
Senior Facilities Maintenance Worker	36	1	1	1	1
Facilities Maintenance Worker	33	2	2	2	2
Custodian	22	7	7	7	7
Administrative Specialist	37	1	1	1	1
Division Total		15	15	15	15
Department Total		47	39	37	36
CITY ATTORNEY					
City Attorney's Office					
City Attorney	85	1	1	1	1
Deputy City Attorney	79	1	1	1	1
Assistant City Attorney	76	2	2	2	2
Real Property/ROW Agent	55	1	-	-	-
Risk Management Coordinator	56	1	1	1	1
Legal Assistant	39	2	3	3	3
Division Total		8	8	8	8
Prosecutor's Office					
City Prosecutor	79	1	1	1	1
Assistant City Attorney	76	-	-	1	1
Legal Assistant	39	1	1	1	1
Division Total		2	2	3	3
Department Total		10	10	11	11
INFORMATION TECHNOLOGY SERVICES					
Administration					
Director of Information Technology Services	81	1	1	1	1
Assistant IT Director of Business Applications	72	1	1	1	1
Assistant IT Director of Technology Services-YRCS	72			1	1
Assistant IT Director for Telecommunication	72	1	1	1	1
Division Total		3	3	4	4

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Technical Support					
Network Engineer	68	1	1	1	1
Network Administrator	58	3	3	3	3
Wireless Network Engineer	66	1	1	-	-
G.I.S. Administrator	68	1	1	1	1
G.I.S. Analyst	59	2	2	2	2
Telephony Network Administrator	61	1	1	1	1
ITS Senior Business Applications Analyst	62	2	2	2	2
ITS Business Applications Analyst	59	-	-	1	2
Technical Support Specialist	47	6	6	5	5
Computer Support Specialist	45	3	3	3	3
Technical Support Assistant	40	2	2	2	2
Web Development Administrator	61	1	1	1	-
Senior GIS Technician	48	1	1	1	1
G.I.S. Technician	42	2	2	2	2
Division Total		26	26	25	25
Radio Communications					
Network Administrator	58	-	1	1	1
Wireless Network Engineer	66	-	-	1	1
Senior Wireless Communications Technician	50	1	1	1	1
Wireless Communications Technician	43	3	3	3	3
Division Total		4	5	6	6
Department Total		33	34	35	35
FINANCE DEPARTMENT					
Administration					
Director of Financial Services	81	1	1	1	1
Budget and Treasury Manager	69	1	1	1	1
Administrative Specialist	37	1	-	-	-
Division Total		3	2	2	2
Customer Services					
Customer Services Manager	62	-	-	-	1
Customer Account Supervisor	48	1	1	1	-
Tax and License Specialist	34	1	1	1	1
Senior Accounting Specialist	40	-	1	1	1
Senior Customer Account Specialist	36	1	-	-	-
Customer Account Specialist	32	3	4	5	5
Division Total		6	7	8	8
Purchasing					
Purchasing and Contracts Manager	63	1	1	1	1
Senior Buyer	51	1	1	1	1
Buyer	44	2	2	2	2
Purchasing Specialist	34	2	2	2	2
Mail Clerk	17	1	1	1	1
Division Total		7	7	7	7

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Accounting					
Accounting Manager	69	1	1	1	1
Accounting Supervisor	58	-	-	-	1
Accountant	52	4	4	4	3
Principal Accounting Specialist	46	2	2	2	2
Senior Accounting Specialist	40	2	2	2	3
Accounting Specialist	34	2	2	3	3
Division Total		11	11	12	13
Department Total		27	27	29	30
HUMAN RESOURCES DEPARTMENT					
Human Resources					
Director of Human Resources	78	1	1	1	1
Human Resources Manager	58	2	2	2	2
Senior Human Resources Specialist	48	1	1	1	1
Human Resources Specialist	39	4	4	4	4
Environmental Program Coordinator	54	1	1	1	1
Safety Specialist	53	1	1	1	1
Administrative Assistant	30	1	1	1	1
Division Total		11	11	11	11
Department Total		11	11	11	11
COMMUNITY DEVELOPMENT					
Administration					
Director Community Development	80	1	1	1	1
Development Project Coordinator	58	1	1	1	1
Division Total		2	2	2	2
Building Safety					
Building Official	68	1	1	1	1
Deputy Building Official	57	1	1	1	1
Building Plans Examiner	49	4	4	4	4
Building Inspection Field Supervisor	56	1	1	1	1
Combination Building Inspector	53	2	3	4	4
Building Inspector	47	4	3	3	3
Code Enforcement Specialist	44	2	2	2	2
Senior Permit Technician	41	1	1	1	1
Permit Technician	37	2	2	2	2
Administrative Specialist	37	-	-	-	1
Administrative Assistant	30	1	1	2	1
Division Total		19	19	21	21
Redevelopment & Neighborhood Services					
Neighborhood Services Manager	66	-	1	1	1
Senior Neighborhood Services Specialist	53	-	2	2	2
Neighborhood Services Specialist	48	-	2	2	2
Code Enforcement Specialist	44	-	1	1	1
Housing Rehabilitation Specialist	41	-	1	1	1
Administrative Assistant	30	-	2	2	2
Division Total		-	9	9	9

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Community Planning					
Planning Manager	71	1	1	1	1
Administrative Specialist	37	1	1	1	1
Administrative Assistant	30	1	1	1	1
Principal Planner	60	3	3	3	3
Senior Planner	58	2	2	1	2
Associate Planner	52	1	1	2	1
Assistant Planner	48	3	3	2	2
Planning Technician	43	-	-	-	1
Division Total		12	12	11	12
Department Total		33	42	43	44
PUBLIC WORKS DEPARTMENT					
Fleet Services					
Fleet Manager	62	1	1	-	-
Fleet Superintendent	52	1	1	1	1
Fleet Services Foreman	47	2	1	1	1
Senior Equipment Mechanic	45	3	4	4	4
Equipment Mechanic	41	6	6	6	6
Administrative Specialist	37	1	1	1	1
Mechanic Assistant	15	1	1	1	1
Division Total		15	15	14	14
Fleet Parts					
Inventory Specialist	33	2	2	2	2
Division Total		2	2	2	2
Solid Waste					
Solid Waste Superintendent	52	1	1	1	1
Heavy Equipment Operator	39	8	8	8	8
Division Total		9	9	9	9
Uncontained Waste					
Heavy Equipment Operator	39	2	2	2	2
Senior Street Maintenance Worker	36	1	1	1	1
Street Maintenance Worker	32	1	1	1	1
Division Total		4	4	4	4
Street - Maintenance					
Director Public Works	80	1	1	1	1
Public Works Manager	62	-	-	1	1
Streets Superintendent	52	1	1	1	1
PW Maintenance Foreman	45	1	1	1	1
Heavy Equipment Operator	39	2	2	2	2
Equipment Operator	35	2	2	2	2
Senior Street Maintenance Worker	36	2	2	2	2
Street Maintenance Worker	32	6	6	6	6
Code Compliance Specialist	44	2	2	2	2
Engineering Technician	42	-	-	-	1
Administrative Specialist	37	1	1	1	1
Division Total		18	18	19	20

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Street - Street Lighting					
Electrician	44	-	1	1	1
Division Total		-	1	1	1
Street - Traffic Signals					
Traffic Signals Supervisor	56	1	1	1	1
Assistant Traffic Engineer	63	1	-	-	-
Engineering Associate	56	-	1	1	-
Traffic Signals Technician	46	3	3	3	3
Senior Engineering Technician	48	1	1	-	1
Division Totals		6	6	5	5
Street - Street Sweeping					
Heavy Equipment Operator	39	4	4	4	4
Division Total		4	4	4	4
Street - Traffic Signs and Striping					
PW Maintenance Foreman	45	1	1	1	1
Senior Street Maintenance Worker	36	2	2	2	2
Street Maintenance Worker	32	2	2	2	2
Division Total		5	5	5	5
Street - Storm Drain Maintenance					
PW Maintenance Foreman	45	1	1	1	1
Equipment Operator	35	1	1	1	1
Division Total		2	2	2	2
Street - Curbs, Gutters & Sidewalks					
Equipment Operator	35	1	1	1	1
Senior Street Maintenance Worker	36	2	2	2	2
Street Maintenance Worker	32	2	2	2	2
Division Total		5	5	5	5
Street-Retention Basins					
PW Maintenance Foreman	45	1	1	1	1
Grounds Maintenance Specialist	27	2	2	2	2
Groundskeeper	22	7	7	7	7
Division Total		10	10	10	10
Street-Pathways and Trails					
Equipment Operator	35	1	1	1	1
Senior Street Maintenance Worker	36	1	1	1	1
Division Total		2	2	2	2
Department Total		82	83	82	83

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
UTILITIES DEPARTMENT					
Water - Administration					
Director of Utilities	80	1	1	1	1
Admin Support Supervisor	43	1	1	1	1
Administrative Specialist	37	1	1	1	1
Utilities Division Manager	62	2	2	2	2
Administrative Assistant	30	3	3	3	3
Division Total		8	8	8	8
Water - Main Street Treatment Plant					
Water/Wastewater Treatment Plant Superintendent	55	1	1	1	1
Chief Water/Waste Water Treatment Plant Operator	49	1	1	1	1
Senior Water/Wastewater Treatment Plant Operator	45	5	5	5	5
Water/Wastewater Treatment Plant Operator	39	4	4	4	4
Groundskeeper	22	2	2	2	2
Chief Water/Waste Water Treatment Plant Mechanic	48	1	1	1	1
Water/Wastewater Treatment Plant Mechanic	43	2	2	2	2
Instrumentation & Control Technician	45	1	1	-	-
Electrician	44	1	1	1	1
Instrumentation & Control Technician Assistant	35	1	1	-	-
Administrative Assistant	30	1	1	1	1
Utility Environmental Safety & Compliance Coordinatc	36	1	-	-	-
Cross Connection Control Specialist	44	1	1	1	1
Division Total		22	21	19	19
Water - Transmission/Distribution					
Utility Systems Superintendent	56	1	1	1	1
Water/Wastewater Systems Supervisor	44	2	2	2	2
Water/Waste Water Systems Maintenance Tech	35	10	10	10	10
Senior Water/Wastewater Maintenance Technician	37	3	3	3	3
Water Systems Quality Control Coordinator	44	1	1	1	1
Division Total		17	17	17	17
Water - Customer Service					
Customer Services Field Crew Supervisor	43	1	1	1	1
Meter Services Supervisor	49	1	1	1	1
Customer Service Field Representative	38	4	4	4	4
Meter Reader	33	2	2	2	2
Utility Rates Technician	35	1	1	1	1
Utility Rates Program Coord.	47	1	1	1	1
Senior Meters Services Technician	39	1	1	1	1
Meter Services Technician	35	1	1	1	1
Senior Customer Account Specialist	36	-	1	1	1
Inventory Specialist	33	1	1	1	1
Division Total		13	14	14	14

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Water - Agua Viva Water Treatment Plant					
Chief Water/Waste Water Treatment Plant Operator	49	1	1	1	1
Senior Water/Wastewater Treatment Plant Operator	45	2	4	4	4
Chief Water/Waste Water Treatment Plant Mechanic	48	1	1	1	1
Instrumentation & Control Technician Assistant	35	1	1	-	-
Water/Wastewater Treatment Plant Mechanic	43	2	2	2	2
Water/Wastewater Treatment Plant Operator	39	3	1	1	1
Electrician	44	1	1	1	1
Instrumentation & Control Technician	45	1	1	-	-
Groundskeeper	22	2	2	2	2
Division Total		14	14	12	12
Water - Laboratory					
Lab Director	59	1	1	1	1
Lab Analyst	40	1	1	1	1
Division Total		2	2	2	2
Water - SCADA					
Senior Instrumentation & Control Technician	50	-	-	1	1
Instrumentation & Control Technician	45	-	-	2	2
Instrumentation & Control Technician Assistant	35	-	-	2	2
Division Total		-	-	5	5
Wastewater - Figueroa					
Water/Wastewater Treatment Plant Superintendent	55	1	1	1	1
Chief Water/Waste Water Treatment Plant Operator	49	1	1	1	1
Senior Water/Wastewater Treatment Plant Operator	45	5	5	5	5
Instrumentation & Control Supervisor	50	1	1	-	-
Groundskeeper	22	2	2	2	2
Water/Wastewater Treatment Plant Operator	39	4	4	4	4
Electrician	44	2	2	2	2
Chief Water/Waste Water Treatment Plant Mechanic	48	1	1	1	1
Senior Water/Waste Water Treatment Plant Mechanic	46	1	1	1	1
Water/Wastewater Treatment Plant Mechanic	43	3	3	3	3
Administrative Assistant	30	1	1	1	1
Inventory Specialist	33	1	1	1	1
Instrumentation & Control Technician	45	1	1	-	-
Division Total		24	24	22	22
Wastewater - Collection					
Water/Wastewater Systems Supervisor	44	1	1	1	1
Utility Systems Superintendent	56	1	1	1	1
Water/Waste Water Systems Maintenance Tech	35	11	11	11	11
Senior Water/Wastewater Maintenance Technician	37	2	2	2	2
Division Total		15	15	15	15
Wastewater - Pretreatment					
Water Quality Assurance Supervisor	56	1	1	1	1
Pretreatment Coordinator	47	1	1	1	1
Industrial Pretreatment Inspector	44	3	3	3	3
Division Total		5	5	5	5

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Wastewater - Desert Dunes					
Chief Water/Waste Water Treatment Plant Operator	49	-	-	-	1
Water/Wastewater Treatment Plant Mechanic	43	1	1	1	1
Facilities Maintenance Worker	33	1	1	1	1
Senior Water/Wastewater Treatment Plant Operator	45	2	2	2	2
Water/Wastewater Treatment Plant Operator	39	1	1	1	1
Groundskeeper	22	1	1	1	1
Division Total		6	6	6	7
Wastewater - Laboratory					
Chemist	48	1	1	1	1
Lab Analyst	40	1	1	1	1
Division Total		2	2	2	2
Wastewater - SCADA					
Instrumentation & Control Supervisor	50	-	-	1	1
Instrumentation & Control Technician	45	-	-	1	1
Division Total		-	-	2	2
Department Total		128	128	129	130
ENGINEERING DEPARTMENT					
Engineering Services					
City Engineer/Director of City Engineering	80	-	-	1	1
Assistant Director of Public Works/City Engineer	77	1	1	-	-
Principal Engineer	72	-	1	1	1
Construction Inspection Supervisor	53	1	1	1	1
Capital Improvement Program Manager	70	-	-	1	1
C.I.P. Project Manager	67	-	-	3	3
Engineering Manager	67	1	1	1	2
Traffic Engineer	67	1	1	1	1
Assistant Traffic Engineer	63	-	-	1	-
Field Services Supervisor	63	-	-	-	1
Civil Engineer	61	-	-	-	1
Engineering Associate	56	1	1	1	2
Registered Land Surveyor	59	1	1	1	1
C.A.D.D. Technician	42	1	1	1	-
Construction Inspector	47	3	3	3	2
Senior Engineering Technician	48	3	3	4	2
Engineering Technician	42	4	4	4	3
Administrative Specialist	37	1	1	1	1
Administrative Assistant	30	-	1	2	1
Division Total		18	20	27	24
Development Engineering					
Assistant City Engineer	70	1	1	1	1
Development Engineer	60	3	2	-	-
Senior Civil Engineer	63	-	1	-	-
Civil Engineer	61	-	-	3	2
Senior Engineering Technician	48	-	-	-	1
Division Total		4	4	4	4
Department Total		22	24	31	28

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
PARKS AND RECREATION DEPARTMENT					
Administration					
Director Parks & Recreation	79	1	1	1	1
Assistant Director of Parks and Recreation	72	1	1	1	1
Parks & Golf Course Manager	65	1	1	1	1
Recreation Superintendent	62	1	1	1	1
Grant Writer	48	-	-	1	1
Admin Support Supervisor	43	1	1	1	1
Administrative Assistant	30	3	3	3	3
Arts & Culture Program Manager	62	1	1	1	1
Marketing Specialist	43	1	1	1	1
Division Total		10	10	11	11
Parks Maintenance					
Assistant Parks Maintenance Manager	58	1	1	-	-
Grounds Maintenance Supervisor	47	1	1	1	1
Grounds Maintenance Crew Leader	38	8	8	8	8
Senior Equipment Mechanic	45	1	1	1	1
Equipment Mechanic	41	2	2	2	2
Parks Maintenance Specialist	31	1	1	1	1
Grounds Maintenance Specialist	27	18	18	18	18
Groundskeeper	22	22	22	24	24
Division Total		54	54	55	55
Urban Forestry					
Grounds Maintenance Supervisor	47	1	1	1	1
Groundskeeper	22	1	1	1	1
Division Total		2	2	2	2
Civic Center					
YCC Manager	59	-	1	1	1
Civic & Conv Center Operations Supervisor	50	1	1	1	1
Events Operations Leader	40	4	4	4	4
Civic Center Bookings & Events Supervisor	50	1	1	1	1
Events Specialist	37	1	1	1	1
Administrative Assistant	30	1	1	1	1
Division Total		8	9	9	9
Baseball Complex					
Grounds Maintenance Supervisor	47	1	1	1	1
Grounds Maintenance Crew Leader	38	1	1	1	1
Groundskeeper	22	3	3	3	3
Division Total		5	5	5	5
Downtown Mall					
Grounds Maintenance Specialist	27	1	1	1	1
Groundskeeper	22	1	1	1	1
Division Total		2	2	2	2
Recreation - General					
Recreation Program Supervisor	49	4	4	4	4
Recreation Program Coordinator	33	2	2	2	2
Division Total		6	6	6	6

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Yuma Readiness & Community Center					
Recreation Program Coordinator	33	1	1	1	1
Division Total		1	1	1	1
Arts and Culture					
Theatre Production Supervisor	50	1	1	1	1
Marketing Specialist	43	1	1	1	1
Administrative Assistant	30	2	2	2	2
Recreation Program Coordinator	33	-	-	1	1
Events Specialist	37	1	1	1	1
Events Operations Leader	40	1	1	1	1
Division Total		6	6	7	7
Facility Maintenance					
HVAC Mechanic	47	1	1	1	1
Facilities Maintenance Supervisor	53	2	2	2	2
Facilities Maintenance Specialist	41	4	4	4	4
Facilities Maintenance Worker	33	1	1	1	1
Custodian	22	1	2	3	3
Division Total		9	10	11	11
Desert Hills Golf Course-Maintenance					
Grounds Maintenance Crew Leader	38	1	1	1	1
Grounds Maintenance Supervisor	47	1	1	1	1
Senior Equipment Mechanic	45	1	1	1	1
Grounds Maintenance Specialist	27	1	1	1	1
Division Total		4	4	4	4
Desert Hills Golf Course-Restaurant					
Restaurant Supervisor	46	1	2	2	-
Restaurant Shift Supervisor	26	1	2	2	-
Line Cook	22	1	1	1	-
Division Total		3	5	5	-
Desert Hills Golf Course-Pro Shop					
Golf Operations Manager	53	1	1	1	1
Instructor of Golf	35	1	1	1	1
Assistant Golf Shop Manager	35	1	1	1	1
Administrative Assistant	30	1	1	1	1
Division Total		4	4	4	4
Desert Hills Golf Course Par 3-Maintenance					
Groundskeeper	22	2	2	2	2
Division Total		2	2	2	2
Department Total		116	120	124	119

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
POLICE DEPARTMENT					
Administration					
Chief of Police	83	1	1	1	1
Deputy Chief of Police	78	1	1	1	1
Police Captain - Field Services	74	1	1	1	1
Police Captain - Support Services	74	1	1	1	1
Police Captain - Investigations	74	1	1	1	1
Police Sergeant	61	1	1	2	2
Police Officer	50	1	-	3	3
Administrative Specialist	37	1	1	1	1
Administrative Assistant	30	1	1	1	1
Division Total		9	8	12	12
Animal Control					
Animal Control Supervisor	46	1	1	1	1
Animal Control Officer	38	4	4	4	5
Administrative Assistant	30	1	1	1	1
Division Total		6	6	6	7
Patrol					
Police Lieutenant	70	5	5	5	5
Police Sergeant	61	13	13	13	13
Police Corporal	56	10	11	8	8
Master Police Officer	54	9	6	6	6
Police Officer	50	84	92	95	95
Civilian Investigator	43	5	5	5	5
Police Assistant	38	7	7	8	8
Police Quartermaster	33	-	-	1	1
Administrative Specialist	37	1	1	1	1
Division Total		134	140	142	142
Investigations					
Police Lieutenant	70	2	2	2	2
Police Sergeant	61	4	4	4	4
Police Corporal	56	1	-	-	-
Master Police Officer	54	7	5	5	5
Police Officer	50	18	23	25	25
Civilian Investigator	43	1	1	1	1
Police Crime Analyst	50	1	1	1	1
Administrative Assistant	30	1	1	1	1
Evidence/Identification Supervisor	52	1	1	1	1
Evidence Technician	39	3	3	3	3
Forensic Technician	49	4	4	4	4
Administrative Specialist	37	1	1	1	1
Division Total		44	46	48	48

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Quality Assurance					
Police Lieutenant	70	1	1	1	1
Police Sergeant	61	3	3	3	3
Police Corporal	56	1	-	-	-
Master Police Officer	54	1	1	-	-
Police Officer	50	4	3	2	2
Police Assistant	38	2	2	-	-
Polygraph Examiner	54	1	1	1	1
Division Total		13	11	7	7
Records and Communications					
Police Records Manager	66	1	-	-	-
Police Records Supervisor	43	-	2	2	2
Police Records Specialist	32	12	12	12	12
Administrative Assistant	30	2	2	2	2
Division Total		15	16	16	16
Public Safety Communications Center					
Police Lieutenant	70	1	1	1	1
911 Emergency Dispatch Supervisor	47	4	4	5	5
911 Emergency Dispatcher	40	26	26	27	27
Administrative Assistant	30	1	1	1	1
Division Total		32	32	34	34
Facility Maintenance					
Senior Facilities Maintenance Worker	36	1	1	1	1
Facilities Maintenance Supervisor	53	1	1	1	1
Facilities Maintenance Worker	33	1	1	1	1
Custodian	22	2	4	4	4
Division Total		5	7	7	7
Department Total		258	266	272	273
FIRE DEPARTMENT					
Administration					
Fire Chief	83	1	1	1	1
Assistant Fire Chief	76	1	1	1	1
Fire Administrative Project Analyst	58	1	1	1	1
Administrative Specialist	37	1	1	1	1
Administrative Assistant	30	3	3	3	3
Division Total		7	7	7	7
Professional Services					
Fire Battalion Chief	68	1	1	1	1
Fire Captain-Administration	59	2	2	2	2
Division Total		3	3	3	3

**SCHEDULE 5
2015-2016 AUTHORIZED STAFFING LEVEL**

AUTHORIZED PERSONNEL	Grade	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Operations					
Fire Battalion Chief	68	3	4	4	4
Fire Captain	59	24	24	24	24
Fire Captain-Administration	59	2	2	2	2
Fire Engineer	52	24	24	24	24
Fire Fighter/EMT	47	51	51	51	57
Fire Fighter/Cadet	38	6	6	6	6
Fire Equipment Fleet Administrator	59	1	1	1	1
Division Total		111	112	112	118
Community Risk Reduction					
Fire Marshal	68	-	1	1	1
Assistant Fire Marshal	53	1	-	-	-
Fire Plans Examiner/Inspector	55	-	-	1	1
Fire Inspector	54	2	2	1	1
Fire Battalion Chief	68	1	-	-	-
Division Total		4	3	3	3
Department Total		125	125	125	131
CITY TOTAL		910	928	948	950

SCHEDULE 6
City of Yuma Salary Schedule

Salary Schedule							
Grade	Minimum	Midpoint	Maximum	Grade	Minimum	Midpoint	Maximum
8	15,920	19,104	22,288	54	49,572	59,487	69,401
9	16,318	19,581	22,845	55	50,811	60,974	71,136
10	16,725	20,071	23,416	56	52,082	62,498	72,915
11	17,144	20,573	24,002	57	53,384	64,061	74,738
12	17,572	21,087	24,602	58	54,718	65,662	76,606
13	18,012	21,614	25,217	59	56,086	67,304	78,521
14	18,462	22,155	25,847	60	57,488	68,986	80,484
15	18,924	22,709	26,493	61	58,925	70,711	82,496
16	19,397	23,276	27,155	62	60,399	72,479	84,559
17	19,882	23,858	27,835	63	61,909	74,291	86,673
18	20,378	24,454	28,530	64	63,456	76,148	88,839
19	20,889	25,066	29,244	65	65,043	78,052	91,061
20	21,410	25,692	29,974	66	66,669	80,003	93,337
21	21,946	26,335	30,724	67	68,336	82,003	95,671
22	22,495	26,993	31,492	68	70,045	84,053	98,062
23	23,056	27,668	32,280	69	71,795	86,154	100,514
24	23,633	28,360	33,087	70	73,591	88,309	103,027
25	24,223	29,069	33,914	71	75,430	90,516	105,602
26	24,829	29,796	34,762	72	77,316	92,779	108,242
27	25,450	30,540	35,630	73	79,249	95,099	110,949
28	26,086	31,304	36,521	74	81,230	97,476	113,722
29	26,738	32,086	37,434	75	83,261	99,913	116,566
30	27,407	32,889	38,371	76	85,342	102,411	119,479
31	28,092	33,711	39,330	77	87,476	104,972	122,467
32	28,794	34,554	40,313	78	89,662	107,595	125,528
33	29,515	35,417	41,320	79	91,904	110,285	128,667
34	30,252	36,303	42,354	80	94,201	113,042	131,883
35	31,008	37,210	43,413	81	96,557	115,868	135,180
36	31,784	38,141	44,497	82	98,970	118,765	138,559
37	32,578	39,094	45,610	83	101,445	121,734	142,024
38	33,393	40,072	46,751	84	103,981	124,778	145,574
39	34,228	41,073	47,919	85	106,581	127,897	149,213
40	35,083	42,100	49,117	86	109,246	131,095	152,944
41	35,961	43,153	50,345	87	111,977	134,372	156,767
42	36,859	44,232	51,604	88	114,776	137,731	160,686
43	37,781	45,337	52,894	89	117,645	141,175	164,704
44	38,726	46,471	54,217	90	120,587	144,704	168,821
45	39,694	47,633	55,571	91	123,601	148,321	173,042
46	40,686	48,824	56,961	92	126,692	152,029	177,367
47	41,703	50,044	58,385	93	129,859	155,830	181,802
48	42,746	51,295	59,845	94	133,105	159,726	186,347
49	43,814	52,577	61,340	95	136,432	163,719	191,006
50	44,910	53,892	62,875	96	139,843	167,812	195,781
51	46,032	55,239	64,446	97	143,339	172,007	200,675
52	47,183	56,620	66,057	98	146,923	176,308	205,693
53	48,363	58,036	67,708	99	150,596	180,715	210,834

SCHEDULE 7
Budget Resolution

RESOLUTION NO. R2015-030

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUMA, ARIZONA, ADOPTING ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF YUMA FOR THE FISCAL YEAR BEGINNING JULY 1, 2015, AND ENDING JUNE 30, 2016; AND DECLARING THAT SUCH SHALL CONSTITUTE THE ADOPTED BUDGET OF THE CITY OF YUMA FOR SUCH FISCAL YEAR; AND DECLARING NECESSITY OF BOARDS AND COMMISSIONS.

WHEREAS, pursuant to the provisions of the laws of the State of Arizona and the Charter and Ordinances of the City of Yuma, the City Council is required to adopt a Budget; and,

WHEREAS, the City Council has prepared and filed with the City Clerk a proposed Budget for the Fiscal Year beginning July 1, 2015, and ending June 30, 2016, and which was tentatively adopted on June 3, 2015; and,

WHEREAS, due notice has been given by the City Clerk, as required by law, that the Budget for Fiscal Year 2015-2016 with supplementary schedules and details is on file and open to inspection by anyone interested; and,

WHEREAS, it appears that the sums to be raised by primary taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in Section 42-17051, Arizona Revised Statutes; and,

WHEREAS, the total of amounts proposed for expenditure in the Fiscal Year from July 1, 2015, to June 30, 2016, do not exceed the expenditure limitation established for the City of Yuma; and,

WHEREAS, a hearing has been held on this Budget for Fiscal Year 2015-2016, as required by law; and,

WHEREAS, the Yuma City Charter requires, at Article IX, Section 1, that the City Council annually review all current Boards and Commissions and determine whether such are necessary.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Yuma as follows:

~~SECTION 1:~~ That the City Council has finally determined the estimates of expenditures which will be required of the City of Yuma for the Fiscal Year beginning July 1, 2015 and ending June 30, 2016.

~~SECTION 2:~~ That the Purposes of Expenditure and the amount finally determined upon for each purpose as set forth in Exhibits A through G attached hereto constitutes the official and finally adopted Budget of the City and the Main Street Mall and Offstreet Parking Maintenance District No. 1 for the 2015-2016 Fiscal Year as subject to the State Budget Law.

SCHEDULE 7
Budget Resolution

~~SECTION 3:~~ That money from any fund may be used for any of the purposes set forth in SECTION 2, except money specifically restricted by State Law or City Charter, Ordinance or Resolutions.

~~SECTION 4:~~ That all current City Boards and Commissions are necessary for the public health, safety and welfare of the City and should be continued.

Adopted this ~~17th~~ day of ~~June~~ 2015.

APPROVED:



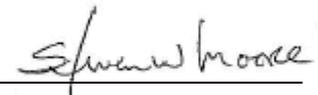
Douglas J. Nicholls
Mayor

ATTESTED:



Lynda Bushong
City Clerk

APPROVED AS TO FORM



Steven W. Moore
City Attorney

SCHEDULE 8
2015 LEVY LIMIT WORKSHEET
COUNTY OF: YUMA **TAX AUTHORITY: CITY OF YUMA**

Construction 10,068,824

SECTION A. 2013 MAXIMUM LEVY

A.1	2012 MAXIMUM ALLOWABLE PRIMARY TAX LEVY LIMIT	11,257,646
A.2	LINE A.1 MULTIPLIED BY 1.02 EQUALS	11,482,799

**SECTION B. 2015 NET ASSESSED VALUE OF ALL PROPERTY
SUBJECT TO TAXATION IN 2014**

B.1	CENTRALLY ASSESSED	28,897,799
B.2	LOCALLY ASSESSED REAL	458,865,819
B.3B	LOCALLY ASSESSED PERSONAL PROPERTY	23,953,585
B.4	TOTAL OF B.1 THROUGH B.3 EQUALS	511,717,203
B.5	B.4 DIVIDED BY 100 EQUALS	5,117,172

SECTION C. 2015 NET ASSESSED VALUES

C.1	CENTRALLY ASSESSED	30,163,985
C.2	LOCALLY ASSESSED REAL	467,623,779
C.3B	LOCALLY ASSESSED PERSONAL PROP (PR YR)	23,998,263
C.4	TOTAL OF C.1 THROUGH C.3 EQUALS	521,786,027
C.5	C.4 DIVIDED BY 100 EQUALS	5,217,860

SECTION D. 2015 LEVY LIMIT CALCULATION

D.1	ENTER LINE A.2	11,482,799
D.2	ENTER LINE B.5	5,117,172
D.3	DIVIDE D.1 BY D.2 AND ENTER RESULT	2.2440
D.4	ENTER LINE C.5	5,217,860
D.5	MULTIPLY D.4 BY D.3 AND ENTER RESULT LINE D.5 EQUALS 2013 ---- MAXIMUM ALLOWABLE LEVY LIMIT	11,708,878
D.6	ENTER EXCESS PROPERTY TAXES COLLECTIBLE PURSUANT TO ARS 42-17051, SECTION B	-
D.7	ENTER AMOUNT IN EXCESS OF EXPENDITURE LIMITATION PURSUANT TO ARS 42-17051, SECTION C	-
D.8	LINE D.5 MINUS LINE D.6 AND LINE D.7 EQUALS 2014 ALLOWABLE LEVY	11,708,878
	Proposed Tax Rate	\$ 2.0704
	Levy	10,803,058

Glossary

Actual vs. Budgeted: Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses, which are incurred by the end of the fiscal year.

Assessed Value/Valuation: Value of real and personal property determined by the County Assessor and Arizona Department of Revenue upon which property taxation is based.

Bonds: Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), and interest at a stated rate or according to a formula for determining the interest rate.

Bond Rating: An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

Budget: A plan of financial operation for a specific time period. The budget contains the estimated expenditures needed to continue the City's operations for the year and the anticipated revenues to finance them.

Budgetary guidelines: Recommendations on budgeting issued by the National Advisory Council on State and Local Budgeting (NACSLB). The NACSLB's budgetary guidelines are chiefly of interest to accountants because of the emphasis they place on performance measurement in the context of the budgetary process.

Capital Improvement Program (CIP): A plan for capital expenditures needed to maintain and expand the public infrastructure. It projects these infrastructure needs for ten years and is updated annually to reflect the latest priorities. The first year of the CIP is adopted with the City's operating budget.

Capital Outlay: Items that cost more than \$5000 and have a useful life of more than two years.

CIP: See Capital Improvement Program.

Contingency: An appropriation of funds to cover unforeseen events that may occur during the fiscal year, such as natural emergencies, shortfalls in revenue and similar events.

Debt Service: Principal and interest payments on outstanding bonds.

Enterprise Funds: Funds that are accounted for in a manner similar to a private business with the intention to cover their costs through user fees. The City has four enterprise funds: Arroyo Dunes Golf Course, Desert Hills Golf Course, Water, and Wastewater.

Estimate: The most recent estimate of current year revenue and expenditures.

Expenditure: Current operating expenses.

Fiscal Year (FY): The period designated by the City for the beginning and ending of financial transactions.

The fiscal year for the City of Yuma begins July 1 and ends June 30.

Full-time Equivalent Position (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, an employee may be split 50% between two divisions, thus .5 in one division and .5 in the other.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

Fund Balance: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements.

Governmental Funds: Funds that house tax-supported activities; i.e., General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

Grant: A contribution by a government unit or funding source to aid in the support of a specified function.

Infrastructure: Facilities that support the continuance and growth of a community. Examples include roads, water lines, and sewers.

Internal Service Funds: Fund that provides goods or services to another department, agency or government on a cost-reimbursement basis. The City has three internal service funds: Equipment Maintenance, Equipment Replacement, and Insurance Reserve.

Modified Accrual Basis of Accounting: Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Operating Budget: Day-to-day costs of delivering city services and estimates of revenues to be collected that comprise the City's financial affairs for a fiscal year.

Operating Expenses: The cost of personnel, materials and equipment required for a department to function.

Operating Revenue: Funds received as income to pay for ongoing operations. For example, taxes, user fees, interest earnings, and grants.

Personal Services: Expenditures for salaries and fringe benefits for employees.

Primary Tax: Property tax levied for government operating budgets. Arizona statutes limit the primary property tax levy amount.

Property Tax: A tax based on the assessed value of property, both real property (land and buildings) and personal property (equipment). The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary rate.

Proprietary Funds: Funds that are focused on changes in net assets, operating income, financial position, and cash flow; i.e., Enterprise Funds and Internal Service Funds.

Reappropriation (Rebudget): The inclusion of a balance from the prior year's budget as part of the budget of the subsequent fiscal year. Reappropriation is common for encumbrances outstanding at the end of a fiscal year that a government intends to honor in the subsequent fiscal year.

Reserved fund balance: The portion of a governmental fund's net assets that is not available for appropriation.

Revenue: Financial resources received from taxes, user charges and other levels of government.

Secondary Tax: Property tax used to pay general obligation debt of the government. Arizona statute limits the overall amount of general obligation debt but, unlike primary property tax, does not limit on the tax itself, as the secondary tax is based on voter-approved debt issuance.

Special Revenue Fund: A fund used to account for receipts from revenue sources that have been earmarked for specific activities. For example, Highway User Revenue funds must be used for street maintenance.

State-Shared Revenue: Includes the City's portion of the state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

Supplemental: A request to add a position to the authorized staffing list and all associated costs with that position.

Tax Levy: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation.

Transfer: Movement of resources from one fund into another fund in which the resources are expended. For example, an interfund transfer would include the transfer of operating resources from the General Fund to the Capital Projects Fund, where long-term capital expenditures are recorded. Other examples include a transfer from the General Fund to the Solid Waste Fund, as user charges in Solid Waste are not sufficient to cover the cost of services and general revenues must be used (subsidy).

Undesignated Fund Balance: Funds remaining from prior year that are available for appropriation and expenditure in the current year.

User Charges: The payment of a fee in direct receipt of a public service by the party who benefits from the service.